

MICHIGAN COMMUNITY COLLEGES

ACTIVITIES CLASSIFICATION STRUCTURE (ACS) 2006-07 DATA BOOK & COMPANION



Michigan Department of Labor & Economic Growth

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HOW TO OBTAIN ADDITIONAL INFORMATION

Requests for information about the Activities Classification Structure (ACS) should be directed to the Michigan Department of Labor & Economic Growth, Bureau of Career Education Programs, Victor Center, 3rd Floor, 201 N. Washington Square, Lansing, MI 48913. Many of the tables contained in this Data Book are available on the Internet at www.michigancc.net.

Michigan Department of Labor & Economic Growth
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HISTORY OF ACTIVITIES CLASSIFICATION STRUCTURE (ACS)

A community college activities classification structure evolved in response to Section 8 of Public Act 419 of 1978, the community college appropriations act for fiscal year 1979. Section 8 reads as follows:

“The department of management and budget, in cooperation with the senate fiscal agency, the house fiscal agency, the department of education, and the community colleges shall begin development of a community college program classification structure for use in documenting financial needs of community colleges. Uniform application of accounting principles shall be employed in the collection of cost data.”

The need for a common and uniform financial reporting structure, as expressed in the above language, became apparent as alternative funding mechanisms for community colleges were being explored.

Unlike the K-12 system and baccalaureate institutions, the community college system has become a large and significant educational sector since the early 1960's and had rapid growth in the mid 1970's. It was during this period that state legislators and the Governor realized that available information was inadequate to accurately assess the financial needs of the community colleges. The need for a flexible funding framework based on actual costs and credit hour production was needed. An initial task force was established in 1976 to develop such a framework. The task force recommended a criterion model, which displayed costs within a program structure, but it also recognized the importance of accurate and uniform data in the evaluation of the model. This model was not adopted due to the lack of comparable cost data but was used as a prototype for the new funding model introduced in the 1978-79 appropriations act.

With passage of the new funding model the following legislative objectives were set forth:

1. To establish a funding formula which is “need based”, building upon criteria acceptable to the colleges and the state.
2. To recognize institutional uniqueness without creating a formula which encourages political manipulation.
3. To separately identify and fund fixed and variable costs to minimize the hazardous impact of rapid enrollment fluctuations.
4. To recognize output variables other than credit hours, which influence institutional costs (such as, headcount, use of learning labs, etc.)
5. To minimize the educational disparities caused by large variations in the property tax base of the college districts.
6. To provide state decision makers with a sound framework for prioritizing the funding of educational roles.
7. To take into consideration the costs associated with meeting the various objectives of an educational institution.
8. To provide a better long-range budgeting framework.
9. To permit the continuation of local board autonomy in educational decisions.

The model relied heavily on actual institutional expenditures and average cost data to define “need”. As the model was being developed, the need for improved financial reporting structure did not provide sufficient information to identify areas of institutional differences and similarities. It was recognized that it became necessary to define “what is” before “need” or “what should be” can be addressed. It has been widely accepted that the continued development and improvement of the new formula will require two broad steps: (1) define the current financial status of the institutions in the

system using a uniform reporting system (i.e., define “what is”); (2) define a “needs-based” model using output and financial parameters (i.e., define “what should be”). It was regarded as an unrealistic venture to create a needs-based funding model without having developed a financial database of sufficient quality to measure the validity of the criteria being incorporated into the model.

Objectives of the Activities Classification Structure

The objectives associated with the development of an activities classification structure (ACS) are as follows:

1. To assist in the collection of uniform and comparable financial data from the state-supported community colleges.
2. To provide an internal management tool to relate information about resources and activities to the achievement of institutional objectives.
3. To interface a state reporting structure with accounting practices and organizational structures common to the community college system.
4. To provide a framework for identifying areas of institutional similarities and differences.
5. To provide a logical basis for determining the gross need of individual colleges and of the total system, which then becomes translated into state appropriations.

Developing a Reporting System

In October 1978 a Task Force was established with membership, which consisted of representatives of the community college finance and instructional personnel, and representatives of the House and Senate fiscal agencies, the Department of Education, and the Department of Management and Budget. The Task Force agreed to pursue a reporting structure, which could link the activities of an institution with the organization’s objectives. It was felt that such a linkage between the expenditure of resources and institutional objectives would provide the best opportunities for objective-based planning and management at the state and local levels.

In March 1979, the First Report of the Activities Classification Structure Task Force was issued. The report proposed a new reporting structure that would link the activities of an institution with institutional objectives. The report was distributed to various personnel within the college community for review and comment.

In July 1979 the Second Report of the Activities Classification Structure Task Force was issued. This report was the result of Task Force consideration of the comments received on the First Report. The Second Report proposed a reporting structure that identified seven major activity classifications that described the activities carried out by the community colleges in pursuit of their objectives.

In November 1979 all colleges were requested to classify all instructional courses/activities into the classifications of the Instruction Activity. This was piloted first with 6 colleges and then each college participated in peer review workshops. This brought in representatives from the colleges that were not on the Task Force to assist in the development and awareness of the project. As a result of the peer review workshops it became apparent that the proposed structure did not fit the instructional programming at the colleges and a number of suggestions were made for revisions to the definitions based on actual practice at the colleges.

The President's Committee of the Michigan Community College Association met at Delta College on February 14-16, 1980 to continue discussion of an independent effort to respond to short and long-range state funding issues. The development of the Activities Classification Structure was an agenda item, and extensive discussion occurred on its implications for future funding models. As a result, the president's agreed to support the continued effort on the development of the Activities Classification Structure.

The Third Report of the Activities Classification Structure ("ACS") Task Force was issued July 1980. The report reflected the recommendation of the task force concerning definitional changes and other issues that surfaced as a result of the peer reviews. The report also identified and defined indicators that would measure programmatic activity for the various classifications within the structure and identified expense indicators to measure financial activity for the classifications.

In the fall of 1980, all colleges were asked to classify non-instructional activities into the ACS classifications. Another series of workshops were held; similar to the reviews used a year earlier to review the instructional classification definitions. As a result of these reviews, the task force adopted a number of definitional changes.

In conjunction with the ACS project and in order to provide a uniform financial base for reporting information in the ACS framework, it was determined that a comprehensive accounting manual to be used by all community colleges need to be developed. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, was completed in the spring of 1981 and was effective for years beginning July 1, 1981.

The final meeting of the ACS Task Force was held June 12, 1981. The Final Report was adopted, a document that set forth a framework for classifying and reporting on financial and programmatic activity at Michigan's community colleges.

During the next 20 years, the ACS Report and the MUFR were utilized by Michigan Community Colleges consistently and provided a database that was utilized by the colleges and the State of Michigan Departments. There were modifications to the ACS Report during this time as instruction and programs at the community college's evolved. However, the need to update the 1981 MUFR became apparent with the issue of GASB Statement No.'s 34 (issued June 1999) and 35 (issued in November 1999). These pronouncements, which are effective for Michigan community colleges for fiscal years ending June 30, 2002 through June 30, 2004, significantly change the way in which financial information is presented.

As a result, Plante & Moran, LLP, a regional accounting and management-consulting firm, was engaged by the Michigan Department of Career Development to revise the 1981 manual. The primary focus of this revision was to provide guidance to the colleges on the reporting requirements for all-applicable governmental reporting up to and through GASB Statement No.'s 34 and 35. Plante & Moran, LLP, along with representatives from the Michigan Community College Business Officer's Association and the Michigan Department of Career Development, rewrote the financial reporting manual. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, 2001 was completed in June 2001 and was effective over the years ending June 30, 2002 through June 30, 2004 as the colleges implemented the provisions of GASB Statement No.'s 34 and 35. Through this process the steering group that developed the MUFR changes recommended that the ACS Report as be revised due to potential conflicts with the new MUFR.

The first meeting of the new ACS Task Force took place in September 2002. The new ACS Task Force was moderated and coordinated by Plante & Moran, PLLC, a regional accounting and management consulting firm. The ACS Task Force was again made up of members throughout the community colleges, Office of Postsecondary Services - Michigan Department of Career Development, Office of the Budget – Michigan Department of Management and Budget, Senate Fiscal Agency and House Fiscal Agency. The objectives and items to be addressed by the ACS Task Force were as follows:

- Incorporating all activity of the community colleges into ACS reporting. Currently, ACS reporting is focused on General, Auxiliary, Designated and Restricted Funds. The MUFRR revision removed fund reporting to focus on the entity as a whole. ACS should mirror that reporting.
- Determine if related entities of the community colleges will be incorporated into ACS reporting or not.
- Pulling into ACS 1.0 – Instruction Activity those programs that are new since the ACS Manual was implemented such as Open Entry, Open Exit, Internet/Distance Learning, MTEC's, Customized Training, and Job Training.
- Determine if non-core programs should be based on Contact Hours versus Credit/Non-credit.
- Consider conversion of semester hours to contact hours based on core tuition programs.
- Overall impact on comparative data that is currently compiled using Audited Financial Statements and ACS Reports

The ACS Task Force met in September 2002, November 2002, January 2003 and February 2003 to discuss and suggest changes to the ACS Manual and Reporting. The revised ACS draft manual was issued in March 2003 and three colleges also tested the reporting. The ACS Task Force met again in May 2003 to discuss and resolve comments received on the draft manual.

The end result of the ACS Task Force is this ACS Manual revised June 2003. The overall result of the ACS Task Force was to streamline the instruction reporting, add a new category for Technology, incorporate the General and Designated Funds into the ACS Report as an "Operating Fund", and also allowed flexibility by the colleges in reporting and allocating costs on a consistent basis. The ACS Task Force did not recommend bringing in the institution as a whole into ACS reporting due to the fact that outside of the General and Designated Funds the day to day activities of each college are significantly different and comparability of each college would no longer be as valid as in the past. In addition, data from ACS reporting does roll into the ACS funding formula and the Task Force is not suggesting any changes to the funding formula at this time.

The community colleges' fiscal year 2003-04 signaled the implementation year of reporting under the new Activities Classification Structure. Readers should note that the data contained in this data book reflects activities of the "Operating Fund," defined as the General and Designated Funds. In past years, ACS reported only the General Fund information.

The information in this data book is also utilized to derive comparisons among colleges on a number of significant issues that relate to institutional policies. *For comparison purposes, readers should consider the size of the colleges compared. Table 17 on page 18 illustrates groupings of like community colleges.* Questions regarding size of physical plant, revenue sources, expenditure levels, staffing patterns, etc. may be answered by inspecting the tables and charts within this document. Users of this data book should also be aware that many of the numbers in these tables contain fractions that are not printed; thus, the rounded totals may not appear to add up correctly.

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SECTION I

HISTORICAL INFORMATION

**TABLE 1
STATE APPROPRIATIONS**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	1 YEAR CHANGE
ALPENA	\$4,683,467	\$5,011,623	\$5,353,111	\$5,415,977	\$5,226,563	\$4,931,300	\$4,931,200	\$4,853,400	\$4,537,600	\$5,561,100	22.6%
BAY DE NOC	\$4,342,929	\$4,746,962	\$5,139,436	\$5,228,594	\$5,057,658	\$4,783,600	\$4,783,500	\$4,709,800	\$4,600,700	\$5,611,000	22.0%
DELTA	\$13,303,850	\$13,938,153	\$14,718,761	\$14,924,104	\$14,450,752	\$13,247,600	\$13,247,500	\$13,014,200	\$12,197,100	\$14,767,800	21.1%
GLEN OAKS	\$2,137,862	\$2,330,752	\$2,565,360	\$2,621,344	\$2,540,572	\$2,333,500	\$2,333,400	\$2,290,700	\$2,149,800	\$2,577,400	19.9%
GOGEBIC	\$4,065,398	\$4,208,467	\$4,394,477	\$4,444,025	\$4,302,469	\$4,093,800	\$4,093,700	\$4,017,700	\$3,739,200	\$4,633,500	23.9%
GRAND RAPIDS	\$17,454,947	\$17,901,264	\$18,525,605	\$18,707,559	\$18,129,871	\$16,636,100	\$16,636,000	\$16,364,700	\$15,310,600	\$18,526,500	21.0%
HENRY FORD	\$19,807,763	\$21,006,095	\$22,464,393	\$22,873,301	\$22,148,444	\$20,301,400	\$20,301,300	\$19,947,000	\$18,633,700	\$22,531,500	20.9%
JACKSON	\$11,673,472	\$12,088,186	\$12,549,680	\$12,684,209	\$12,281,961	\$11,258,700	\$11,258,600	\$11,062,800	\$10,318,700	\$12,473,700	20.9%
KALAMAZOO VALLEY	\$10,225,912	\$11,493,600	\$12,673,174	\$12,939,470	\$12,532,330	\$11,483,900	\$11,483,800	\$11,273,300	\$10,560,800	\$12,781,600	21.0%
KELLOGG	\$8,531,380	\$9,254,731	\$10,040,373	\$10,235,318	\$9,909,540	\$9,086,900	\$9,086,800	\$8,941,800	\$8,375,400	\$10,118,600	20.8%
KIRTLAND	\$2,986,542	\$3,057,446	\$3,169,675	\$3,217,147	\$3,125,026	\$2,861,200	\$2,861,100	\$2,792,600	\$2,623,400	\$3,160,000	20.5%
LAKE MICHIGAN	\$4,763,547	\$5,070,841	\$5,516,976	\$5,616,015	\$5,432,078	\$4,975,700	\$4,975,600	\$4,883,800	\$4,585,400	\$5,517,900	20.3%
LANSING	\$28,624,562	\$29,950,749	\$31,821,408	\$32,380,906	\$31,361,118	\$28,747,200	\$28,747,100	\$28,236,900	\$26,398,900	\$31,954,000	21.0%
MACOMB	\$31,194,437	\$32,610,199	\$34,076,836	\$34,472,041	\$33,382,797	\$30,599,200	\$30,599,100	\$30,062,200	\$28,126,200	\$34,047,300	21.1%
MID MICHIGAN	\$3,860,187	\$4,236,632	\$4,625,292	\$4,715,839	\$4,575,479	\$4,194,700	\$4,194,600	\$4,133,500	\$3,879,000	\$4,723,700	21.8%
MONROE	\$3,765,878	\$4,108,264	\$4,481,313	\$4,561,498	\$4,417,152	\$4,051,200	\$4,051,100	\$3,984,800	\$3,742,700	\$4,522,800	20.8%
MONTCALM	\$3,026,696	\$3,107,820	\$3,259,210	\$3,299,224	\$3,192,474	\$2,932,500	\$2,932,400	\$2,881,000	\$2,693,900	\$3,248,300	20.6%
MOTT	\$14,712,952	\$15,344,107	\$16,158,882	\$16,400,616	\$15,883,355	\$14,561,400	\$14,561,300	\$14,308,000	\$13,365,100	\$16,162,100	20.9%
MUSKEGON	\$8,411,168	\$8,876,628	\$9,355,773	\$9,484,150	\$9,180,484	\$8,413,900	\$8,413,800	\$8,233,600	\$7,657,100	\$9,204,600	20.2%
NORTH CENTRAL	\$2,857,427	\$3,072,523	\$3,278,567	\$3,318,548	\$3,192,087	\$2,908,500	\$2,908,400	\$2,854,000	\$2,672,200	\$3,209,600	20.1%
NORTHWESTERN	\$8,185,479	\$8,767,583	\$9,428,609	\$9,580,843	\$9,285,469	\$8,526,200	\$8,526,100	\$8,372,000	\$7,805,100	\$9,423,300	20.7%
OAKLAND	\$20,392,954	\$20,907,926	\$21,637,367	\$21,847,342	\$21,153,961	\$19,390,900	\$19,390,800	\$19,055,500	\$17,860,900	\$21,617,100	21.0%
ST. CLAIR	\$6,541,241	\$6,879,165	\$7,253,703	\$7,345,023	\$7,120,212	\$6,536,200	\$6,536,100	\$6,427,700	\$6,032,700	\$7,304,900	21.1%
SCHOOLCRAFT	\$11,140,012	\$11,934,759	\$12,702,569	\$12,878,904	\$12,473,201	\$11,432,300	\$11,432,200	\$11,227,900	\$10,487,600	\$12,680,600	20.9%
SOUTHWESTERN	\$5,543,178	\$6,213,472	\$6,891,349	\$7,013,475	\$6,791,248	\$6,217,000	\$6,216,900	\$6,092,800	\$5,703,300	\$6,875,500	20.6%
WASHTENAW	\$10,689,483	\$11,700,910	\$12,791,838	\$13,098,937	\$12,692,456	\$11,639,600	\$11,639,500	\$11,442,300	\$10,786,600	\$13,058,100	21.1%
WAYNE COUNTY	\$16,274,124	\$16,666,321	\$17,211,518	\$17,373,105	\$16,816,331	\$14,972,600	\$14,972,500	\$14,982,100	\$13,998,900	\$17,116,500	22.3%
WEST SHORE	\$2,250,153	\$2,374,384	\$2,493,333	\$2,518,804	\$2,433,506	\$2,232,700	\$2,232,600	\$2,206,300	\$2,077,000	\$2,494,800	20.1%
STATE TOTAL	\$281,447,000	\$296,859,562	\$314,578,588	\$319,196,318	\$309,088,594	\$283,349,800	\$283,347,000	\$278,652,400	\$260,919,600	\$315,903,800	21.1%

TABLE 1 (continued)
STATE APPROPRIATIONS FOOTNOTES

FY	AUTHORITY	AMOUNT	REASON
1998-99	Public Act 295 of 1998 Public Act 69 of 1999	\$553,000 \$5,600,000	Reimbursement to community colleges for revenue lost due renaissance zones. Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
1999-2000	Public Act 109 of 1990 Public Act 291 of 2000	\$368,458 \$8,798,800	Reimbursement to community colleges for revenue lost due to renaissance zones. Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
2000-01	Public Act 272 of 2000 Public Act 272 of 2000	\$483,131 \$10,000,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program.
2001-02	Public Act 52 of 2001 Public Act 52 of 2001 Public Act 530 of 2001 Public Act 560 of 2001 Public Act 746 of 2001 Executive Order 2001-9	\$400,000 \$5,000,000 \$66,000 \$205,100 (\$1,655,200) (\$3,000,000)	Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program. These amounts are not included in Table 1. Reimbursement to community colleges for revenue lost due to renaissance zones. Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program. Postsecondary access student scholarship program.
2002-03	Public Act 161 of 2002 Public Act 161 of 2002 Executive Order 2002-22 Public Act 746 of 2002 Executive Order 2003-3 Public Act 146 of 2003	\$536,000 \$2,000,000 (\$7,993,308) \$1,595,983 (\$4,788,100) \$1,077,700	Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program. Reductions of \$7,900,850 in Operations and \$92,458 in At Risk. Supplemental appropriations of \$1,577,522 in Operations and \$18,461 in At Risk. Reductions of \$4,732,700 in Operations and \$55,400 in At Risk. Tuition Restraint Incentive payments made in FY 2004 but considered a supplemental for 2002-03.
2003-04	Public Act 146 of 2003 Executive Order 2003-23 Public Act 358 of 2004	\$1,750,000 (\$12,434,500) \$8,521,200	Reimbursement to community colleges for revenue lost due to renaissance zones. Reduction in FY 04 operations. Tuition Restraint Incentive payments made in FY 2005 but considered a supplemental for 2003-04.
2004-05	Public Act 358 of 2004 Public Act 358 of 2004 Executive Order 2005-7 Public Act 11 of 2005	\$2,400,000 \$17,036,800 (\$4,919,600) \$4,919,600	Reimbursement to community colleges for revenue lost due to renaissance zones. Tuition Restraint Incentive payments to be made in FY 2005. Executive order reduction. Supplemental appropriations.
2005-06 2006-07	Public Act 154 of 2005 Public Act 341 of 2006 Public Act 17 of 2007 Executive Order 2007-3	\$2,900,000 \$3,200,000 (\$12,879,900) (\$12,879,900)	Reimbursement to community colleges for revenue lost due to renaissance zones. Reimbursement to community colleges for revenue lost due to renaissance zones. Sec. 106 Community Colleges Operations - Payment Delay. Payment could not accrue to FY2007 per language, due to GAAP requirements. B.5 Community Colleges - Delayed Payments. Payment could not accrue to FY2007 per language due to GAAP requirements.
2007-2008	Public Act 120 of 2007 Public Act 120 of 2007	\$3,025,000 \$25,759,800	Reimbursement to community colleges for revenue lost due to renaissance zones. Sec. 211(2) One-Time Supplemental payment to Community Colleges in 2007-08 for delayed 2006-2007 payments (ref. EO 2007-3, and Sec. 106 of 2007, PA17). Payment was to be accrued to the fiscal year ending June 30, 2007, but GAAP requirements accrue these to FY2008.

**TABLE 2
STATE AID REVENUE PER FYES**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	\$3,912	\$4,326	\$4,663	\$4,189	\$3,820	\$3,721	\$4,115	\$3,949	\$3,455	-12.5%
BAY DE NOC	\$2,779	\$3,290	\$3,575	\$3,274	\$2,875	\$2,532	\$2,829	\$2,968	\$2,871	-3.3%
DELTA	\$2,352	\$2,523	\$2,689	\$2,427	\$2,263	\$2,014	\$1,992	\$1,961	\$1,695	-13.6%
GLEN OAKS	\$2,440	\$2,790	\$2,759	\$2,319	\$2,568	\$2,226	\$2,563	\$2,668	\$2,426	-9.1%
GOGEBIC	\$5,198	\$5,639	\$6,619	\$6,789	\$5,858	\$5,752	\$6,267	\$6,258	\$5,760	-8.0%
GRAND RAPIDS	\$2,481	\$2,598	\$2,509	\$2,379	\$2,108	\$1,826	\$1,833	\$1,717	\$1,383	-19.5%
HENRY FORD	\$2,820	\$3,033	\$3,229	\$3,111	\$2,820	\$2,488	\$2,464	\$2,410	\$2,002	-16.9%
JACKSON	\$4,019	\$4,397	\$4,499	\$4,298	\$3,841	\$3,244	\$3,134	\$3,122	\$2,540	-18.6%
KALAMAZOO VALLEY	\$2,120	\$2,353	\$2,611	\$2,406	\$2,105	\$1,829	\$1,848	\$1,774	\$1,507	-15.1%
KELLOGG	\$3,291	\$3,258	\$3,442	\$3,291	\$2,818	\$2,474	\$2,663	\$2,637	\$2,283	-13.4%
KIRTLAND	\$3,694	\$4,058	\$4,131	\$3,598	\$2,935	\$2,386	\$2,524	\$2,612	\$2,075	-20.6%
LAKE MICHIGAN	\$2,642	\$2,603	\$2,942	\$2,732	\$2,452	\$1,735	\$2,087	\$2,211	\$1,941	-12.2%
LANSING	\$3,105	\$3,215	\$3,445	\$3,147	\$2,791	\$2,644	\$2,692	\$2,504	\$2,099	-16.2%
MACOMB	\$2,594	\$2,742	\$2,868	\$2,783	\$2,581	\$2,350	\$2,401	\$2,261	\$1,904	-15.8%
MID MICHIGAN	\$2,798	\$2,982	\$3,373	\$3,021	\$2,569	\$2,108	\$2,000	\$1,870	\$1,533	-18.0%
MONROE	\$1,984	\$2,195	\$2,378	\$2,193	\$1,982	\$1,661	\$1,642	\$1,540	\$1,258	-18.3%
MONTCALM	\$3,346	\$3,455	\$4,515	\$3,985	\$3,515	\$2,797	\$2,491	\$2,170	\$1,486	-31.5%
MOTT	\$2,452	\$3,002	\$3,159	\$2,840	\$2,463	\$2,331	\$2,389	\$2,281	\$1,957	-14.2%
MUSKEGON	\$3,393	\$3,541	\$3,754	\$3,430	\$2,905	\$2,521	\$2,710	\$2,741	\$2,746	0.2%
NORTH CENTRAL	\$2,633	\$2,818	\$2,911	\$2,661	\$2,543	\$2,259	\$2,311	\$2,150	\$1,910	-11.2%
NORTHWESTERN	\$2,812	\$3,437	\$3,691	\$3,583	\$3,268	\$2,862	\$2,621	\$2,524	\$2,200	-12.8%
OAKLAND	\$1,424	\$1,465	\$1,469	\$1,537	\$1,457	\$1,272	\$1,299	\$1,248	\$1,016	-18.6%
ST. CLAIR	\$2,742	\$2,957	\$2,887	\$2,742	\$2,440	\$2,104	\$2,273	\$2,221	\$1,933	-13.0%
SCHOOLCRAFT	\$2,104	\$2,271	\$2,339	\$2,148	\$1,965	\$1,662	\$1,695	\$1,549	\$1,221	-21.2%
SOUTHWESTERN	\$3,158	\$3,786	\$4,240	\$3,997	\$3,738	\$3,572	\$3,939	\$3,783	\$3,961	4.7%
WASHTENAW	\$2,137	\$2,067	\$2,088	\$1,920	\$1,696	\$1,511	\$1,579	\$1,467	\$1,190	-18.9%
WAYNE COUNTY	\$3,150	\$3,474	\$3,924	\$3,117	\$2,400	\$2,020	\$2,061	\$1,969	\$1,553	-21.1%
WEST SHORE	\$3,077	\$3,242	\$3,105	\$3,046	\$2,790	\$2,385	\$2,489	\$2,436	\$2,309	-5.2%
STATE AGGREGATE	\$2,568	\$2,746	\$2,883	\$2,708	\$2,425	\$2,137	\$2,183	\$2,089	\$1,762	-15.7%
STATE AVERAGE	\$2,881	\$3,126	\$3,350	\$3,106	\$2,770	\$2,439	\$2,533	\$2,464	\$2,151	-12.7%

**TABLE 3
PROPERTY TAX REVENUE**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	\$1,603,220	\$1,838,574	\$1,844,596	\$1,951,123	\$2,032,327	\$2,074,653	\$2,208,896	\$2,296,268	\$2,417,352	5.3%
BAY DE NOC	\$1,450,656	\$1,530,731	\$1,532,358	\$1,641,276	\$1,738,292	\$1,777,709	\$1,810,096	\$1,953,470	\$2,036,492	4.2%
DELTA	\$17,504,924	\$18,252,382	\$18,742,584	\$19,566,391	\$20,544,549	\$21,077,374	\$21,777,189	\$22,414,367	\$19,664,823	-12.3%
GLEN OAKS	\$3,291,548	\$3,366,604	\$3,484,407	\$3,798,131	\$3,864,608	\$4,046,034	\$3,998,308	\$4,576,940	\$4,598,234	0.5%
GOGEBIC	\$851,087	\$867,190	\$895,805	\$930,401	\$976,987	\$1,020,509	\$1,055,695	\$1,096,818	\$1,142,337	4.2%
GRAND RAPIDS	\$19,053,852	\$20,213,065	\$21,153,803	\$22,265,612	\$23,779,040	\$24,554,446	\$25,867,759	\$27,386,893	\$29,235,590	6.8%
HENRY FORD	\$9,617,297	\$10,098,719	\$10,174,660	\$10,768,816	\$10,893,431	\$11,144,200	\$11,619,289	\$14,290,409	\$14,185,475	-0.7%
JACKSON	\$3,165,821	\$3,296,233	\$3,396,469	\$3,577,971	\$3,810,979	\$4,017,328	\$4,428,375	\$4,603,595	\$4,782,657	3.9%
KALAMAZOO VALLEY	\$9,900,844	\$10,396,055	\$10,918,722	\$12,441,455	\$13,961,330	\$15,114,838	\$16,174,396	\$17,041,556	\$17,940,039	5.3%
KELLOGG	\$7,083,124	\$7,356,952	\$7,537,491	\$7,974,785	\$8,582,199	\$8,900,235	\$9,114,148	\$9,418,372	\$9,816,168	4.2%
KIRTLAND	\$4,100,014	\$4,226,122	\$4,387,970	\$4,639,489	\$4,897,980	\$5,063,226	\$5,344,818	\$5,620,109	\$5,867,136	4.4%
LAKE MICHIGAN	\$7,861,989	\$8,125,368	\$8,214,757	\$8,599,589	\$9,735,277	\$10,219,154	\$10,973,049	\$11,735,503	\$12,357,052	5.3%
LANSING	\$19,640,141	\$20,597,546	\$21,093,460	\$30,484,020	\$32,590,694	\$34,460,949	\$36,106,835	\$38,133,388	\$39,394,072	3.3%
MACOMB	\$23,017,748	\$24,463,939	\$26,040,684	\$33,613,182	\$35,741,579	\$37,183,032	\$39,033,176	\$41,050,394	\$43,554,029	6.1%
MID MICHIGAN	\$1,411,001	\$1,479,757	\$1,551,332	\$1,640,123	\$1,744,176	\$1,794,848	\$1,885,260	\$2,003,811	\$2,101,514	4.9%
MONROE	\$9,390,077	\$9,838,512	\$10,037,409	\$10,518,389	\$10,939,320	\$11,244,481	\$11,684,119	\$12,259,020	\$12,864,794	4.9%
MONTCALM	\$3,415,730	\$3,621,514	\$3,666,115	\$3,838,652	\$4,542,282	\$4,558,711	\$4,612,646	\$4,871,794	\$5,143,813	5.6%
MOTT	\$10,138,496	\$10,908,622	\$11,443,343	\$18,082,110	\$19,225,971	\$19,942,024	\$20,989,013	\$22,023,933	\$23,418,678	6.3%
MUSKEGON	\$6,005,715	\$6,261,866	\$6,776,183	\$7,178,154	\$7,567,685	\$8,134,964	\$8,373,975	\$8,749,398	\$9,277,215	6.0%
NORTH CENTRAL	\$3,052,576	\$3,298,717	\$3,578,000	\$3,894,000	\$4,163,371	\$4,352,531	\$4,587,411	\$4,856,249	\$5,123,017	5.5%
NORTHWESTERN	\$5,223,633	\$5,538,969	\$5,823,265	\$6,233,800	\$6,617,368	\$6,888,471	\$7,335,917	\$7,745,330	\$8,345,863	7.8%
OAKLAND	\$62,806,728	\$66,339,792	\$69,288,038	\$73,882,524	\$79,213,789	\$81,064,779	\$85,557,465	\$89,673,237	\$96,075,189	7.1%
ST. CLAIR	\$5,208,098	\$7,315,886	\$7,876,909	\$8,347,968	\$8,271,894	\$8,602,611	\$8,945,783	\$9,492,715	\$9,785,321	3.1%
SCHOOLCRAFT	\$16,893,318	\$18,202,120	\$18,918,382	\$20,396,516	\$21,724,264	\$22,575,897	\$24,022,492	\$25,342,050	\$26,799,354	5.8%
SOUTHWESTERN	\$2,919,855	\$3,006,304	\$3,143,788	\$3,370,830	\$3,533,824	\$3,662,084	\$3,834,808	\$3,972,225	\$4,176,196	5.1%
WASHTENAW	\$28,743,434	\$30,742,047	\$32,734,279	\$35,407,097	\$38,033,617	\$39,964,037	\$42,335,874	\$45,093,110	\$47,928,867	6.3%
WAYNE COUNTY	\$20,497,027	\$20,992,038	\$21,787,471	\$58,011,039	\$60,738,639	\$62,540,354	\$65,617,962	\$67,135,607	\$71,346,222	6.3%
WEST SHORE	\$3,354,307	\$3,478,590	\$3,625,858	\$3,813,795	\$4,070,094	\$4,246,902	\$4,552,593	\$4,859,854	\$5,113,275	5.2%
STATE TOTAL	\$307,202,260	\$325,654,214	\$339,668,138	\$416,867,238	\$443,535,566	\$460,226,381	\$483,847,347	\$509,696,415	\$534,490,774	4.9%

**TABLE 4
PROPERTY TAX REVENUE PER FYES**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	\$1,376	\$1,627	\$1,644	\$1,539	\$1,516	\$1,631	\$1,828	\$1,883	\$1,946	3.3%
BAY DE NOC	\$955	\$1,087	\$1,088	\$1,047	\$1,009	\$957	\$1,094	\$1,245	\$1,341	7.7%
DELTA	\$3,048	\$3,269	\$3,354	\$3,206	\$3,253	\$3,317	\$3,326	\$3,375	\$2,957	-12.4%
GLEN OAKS	\$3,757	\$3,852	\$3,556	\$3,543	\$3,919	\$3,959	\$4,303	\$5,289	\$5,438	2.8%
GOGEBIC	\$1,108	\$1,183	\$1,374	\$1,447	\$1,359	\$1,505	\$1,658	\$1,723	\$1,627	-5.6%
GRAND RAPIDS	\$2,697	\$2,932	\$2,791	\$2,829	\$2,765	\$2,765	\$2,763	\$2,821	\$2,911	3.2%
HENRY FORD	\$1,380	\$1,470	\$1,474	\$1,475	\$1,401	\$1,419	\$1,389	\$1,726	\$1,650	-4.4%
JACKSON	\$1,100	\$1,210	\$1,229	\$1,223	\$1,207	\$1,200	\$1,254	\$1,301	\$1,228	-5.6%
KALAMAZOO VALLEY	\$2,076	\$2,149	\$2,271	\$2,334	\$2,374	\$2,505	\$2,568	\$2,682	\$2,700	0.7%
KELLOGG	\$2,666	\$2,632	\$2,551	\$2,604	\$2,487	\$2,539	\$2,654	\$2,804	\$2,845	1.5%
KIRTLAND	\$5,318	\$5,870	\$5,994	\$5,458	\$4,854	\$4,590	\$4,859	\$5,460	\$5,313	-2.7%
LAKE MICHIGAN	\$4,380	\$4,175	\$4,321	\$4,332	\$4,562	\$3,783	\$4,697	\$5,391	\$5,738	6.4%
LANSING	\$2,116	\$2,199	\$2,256	\$2,978	\$2,926	\$3,286	\$3,324	\$3,372	\$3,305	-2.0%
MACOMB	\$1,919	\$2,062	\$2,197	\$2,721	\$2,780	\$2,942	\$3,004	\$3,071	\$3,119	1.6%
MID MICHIGAN	\$1,057	\$1,071	\$1,121	\$1,080	\$1,008	\$932	\$934	\$930	\$911	-2.0%
MONROE	\$5,084	\$5,388	\$5,452	\$5,169	\$5,037	\$4,845	\$4,738	\$4,812	\$4,883	1.5%
MONTCALM	\$3,741	\$3,949	\$4,954	\$4,739	\$5,127	\$4,572	\$3,859	\$3,790	\$3,106	-18.0%
MOTT	\$1,668	\$2,084	\$2,241	\$3,137	\$2,987	\$3,277	\$3,367	\$3,482	\$3,668	5.3%
MUSKEGON	\$2,482	\$2,557	\$2,782	\$2,656	\$2,457	\$2,561	\$2,698	\$2,943	\$3,072	4.4%
NORTH CENTRAL	\$2,935	\$3,178	\$3,360	\$3,300	\$3,481	\$3,639	\$3,720	\$3,783	\$3,831	1.3%
NORTHWESTERN	\$1,825	\$2,203	\$2,309	\$2,361	\$2,369	\$2,412	\$2,240	\$2,351	\$2,530	7.6%
OAKLAND	\$4,420	\$4,684	\$4,742	\$5,235	\$5,521	\$5,524	\$5,648	\$5,868	\$6,163	5.0%
ST. CLAIR	\$2,209	\$3,179	\$3,169	\$3,151	\$2,879	\$2,896	\$3,072	\$3,302	\$3,400	3.0%
SCHOOLCRAFT	\$3,236	\$3,506	\$3,524	\$3,442	\$3,476	\$3,412	\$3,525	\$3,509	\$3,461	-1.4%
SOUTHWESTERN	\$1,632	\$1,803	\$1,836	\$1,785	\$2,003	\$2,219	\$2,436	\$2,502	\$2,973	18.8%
WASHTENAW	\$5,509	\$5,324	\$5,405	\$5,255	\$5,168	\$5,403	\$5,698	\$5,813	\$5,951	2.4%
WAYNE COUNTY	\$3,770	\$4,447	\$4,897	\$10,486	\$8,770	\$8,627	\$8,618	\$8,545	\$7,659	-10.4%
WEST SHORE	\$4,614	\$4,707	\$4,796	\$4,877	\$4,939	\$4,921	\$5,241	\$5,654	\$5,896	4.3%
STATE AGGREGATE	\$2,800	\$3,025	\$3,112	\$3,568	\$3,528	\$3,603	\$3,689	\$3,822	\$3,839	0.4%
STATE AVERAGE	\$2,789	\$2,993	\$3,096	\$3,336	\$3,273	\$3,273	\$3,376	\$3,551	\$3,558	0.2%

**TABLE 5
TUITION AND FEE REVENUE**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	\$2,682,395	\$2,629,279	\$2,674,351	\$3,194,041	\$3,620,793	\$4,420,412	\$4,611,601	\$4,631,006	\$4,964,824	7.2%
BAY DE NOC	\$3,251,136	\$3,085,192	\$3,158,638	\$3,650,325	\$4,263,929	\$4,839,255	\$4,607,637	\$4,784,563	\$5,198,044	8.6%
DELTA	\$12,613,963	\$12,560,734	\$12,903,929	\$14,406,709	\$15,761,449	\$23,261,484	\$23,522,396	\$23,807,295	\$25,948,195	9.0%
GLEN OAKS	\$1,695,238	\$1,669,272	\$1,967,679	\$2,401,499	\$2,397,188	\$2,541,432	\$2,370,345	\$2,441,989	\$2,486,926	1.8%
GOGEBIC	\$1,433,097	\$1,538,124	\$1,433,961	\$1,520,362	\$1,780,861	\$1,954,085	\$1,909,479	\$2,103,354	\$2,507,103	19.2%
GRAND RAPIDS	\$15,086,142	\$15,991,818	\$17,785,390	\$19,584,528	\$23,237,077	\$26,668,826	\$29,751,698	\$33,350,809	\$36,608,481	9.8%
HENRY FORD	\$20,704,422	\$21,529,510	\$22,032,003	\$23,834,366	\$24,875,821	\$27,922,981	\$32,019,783	\$31,494,322	\$33,620,310	6.8%
JACKSON	\$6,476,062	\$6,741,475	\$7,385,596	\$8,014,551	\$9,907,070	\$11,732,001	\$12,945,477	\$14,204,249	\$17,015,674	19.8%
KALAMAZOO VALLEY	\$7,216,657	\$8,106,772	\$8,332,143	\$9,558,907	\$10,400,655	\$11,601,339	\$12,454,809	\$13,172,315	\$14,995,938	13.8%
KELLOGG	\$5,789,898	\$6,324,230	\$6,896,186	\$7,485,913	\$8,616,486	\$9,589,081	\$9,953,640	\$9,906,516	\$10,954,868	10.6%
KIRTLAND	\$1,878,034	\$1,763,369	\$1,940,372	\$2,434,027	\$3,088,887	\$3,891,825	\$4,322,460	\$4,429,296	\$5,007,115	13.0%
LAKE MICHIGAN	\$3,627,494	\$3,779,715	\$3,875,335	\$4,475,959	\$4,974,196	\$6,165,601	\$6,630,085	\$7,186,213	\$8,499,234	18.3%
LANSING	\$18,858,899	\$19,819,707	\$20,472,371	\$22,830,601	\$26,095,448	\$27,103,801	\$31,134,402	\$37,223,761	\$40,160,599	7.9%
MACOMB	\$25,455,867	\$25,850,617	\$25,931,159	\$26,981,548	\$29,125,588	\$29,382,578	\$31,400,661	\$34,733,266	\$37,960,847	9.3%
MID MICHIGAN	\$3,214,833	\$3,589,753	\$3,590,604	\$4,516,003	\$5,450,221	\$6,453,064	\$7,652,024	\$8,280,568	\$9,395,640	13.5%
MONROE	\$3,330,164	\$3,482,756	\$3,537,634	\$3,959,052	\$4,113,045	\$4,869,449	\$5,365,456	\$5,725,284	\$6,216,159	8.6%
MONTCALM	\$1,630,771	\$1,576,733	\$1,713,734	\$2,113,267	\$2,367,632	\$3,051,329	\$3,605,339	\$4,225,980	\$5,422,411	28.3%
MOTT	\$12,934,850	\$13,347,664	\$15,669,579	\$19,128,524	\$21,301,026	\$22,486,000	\$22,809,215	\$24,444,941	\$25,321,353	3.6%
MUSKEGON	\$4,467,956	\$4,600,347	\$4,726,420	\$5,473,025	\$6,669,985	\$7,811,436	\$8,008,637	\$8,733,794	\$9,857,152	12.9%
NORTH CENTRAL	\$1,991,285	\$2,060,663	\$2,181,206	\$2,521,948	\$2,720,059	\$3,244,789	\$3,383,880	\$3,985,363	\$4,442,255	11.5%
NORTHWESTERN	\$7,452,366	\$8,093,557	\$8,138,469	\$9,025,766	\$10,478,158	\$12,614,198	\$13,340,839	\$13,938,531	\$14,474,378	3.8%
OAKLAND	\$25,434,011	\$25,711,786	\$26,842,728	\$27,265,957	\$30,695,200	\$33,712,810	\$35,656,095	\$36,406,323	\$37,483,181	3.0%
ST. CLAIR	\$6,132,163	\$6,004,718	\$6,714,095	\$6,912,982	\$7,683,703	\$8,216,355	\$8,041,119	\$8,484,530	\$9,512,725	12.1%
SCHOOLCRAFT	\$13,468,846	\$13,652,219	\$14,514,308	\$16,249,506	\$17,160,531	\$20,037,844	\$20,923,643	\$23,228,613	\$25,473,354	9.7%
SOUTHWESTERN	\$3,692,367	\$3,449,786	\$3,582,115	\$4,188,897	\$4,327,404	\$4,574,531	\$4,740,594	\$5,176,248	\$5,279,889	2.0%
WASHTENAW	\$12,523,031	\$13,505,540	\$13,806,771	\$15,455,722	\$16,978,733	\$19,545,541	\$20,000,125	\$21,395,863	\$22,889,002	7.0%
WAYNE COUNTY	\$10,985,694	\$10,145,600	\$10,267,181	\$11,283,906	\$15,418,252	\$15,323,057	\$17,053,830	\$19,567,155	\$22,854,318	16.8%
WEST SHORE	\$1,279,179	\$1,372,116	\$1,452,552	\$1,575,246	\$1,865,981	\$2,079,372	\$2,210,093	\$2,375,289	\$2,496,787	5.1%
STATE TOTAL	\$235,306,820	\$241,983,052	\$253,526,509	\$280,043,137	\$315,375,378	\$355,094,476	\$380,425,362	\$409,437,436	\$447,046,762	9.2%

**TABLE 6
TUITION AND FEE REVENUE PER FYES**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	\$2,302	\$2,327	\$2,384	\$2,519	\$2,700	\$3,475	\$3,817	\$3,797	\$3,996	5.2%
BAY DE NOC	\$2,140	\$2,191	\$2,243	\$2,329	\$2,476	\$2,606	\$2,784	\$3,050	\$3,423	12.2%
DELTA	\$2,196	\$2,249	\$2,309	\$2,360	\$2,495	\$3,661	\$3,593	\$3,585	\$3,901	8.8%
GLEN OAKS	\$1,935	\$1,910	\$2,008	\$2,240	\$2,431	\$2,487	\$2,551	\$2,822	\$2,941	4.2%
GOGEBIC	\$1,866	\$2,098	\$2,199	\$2,364	\$2,477	\$2,882	\$2,999	\$3,305	\$3,571	8.0%
GRAND RAPIDS	\$2,135	\$2,319	\$2,347	\$2,489	\$2,702	\$3,003	\$3,178	\$3,435	\$3,646	6.1%
HENRY FORD	\$2,972	\$3,133	\$3,191	\$3,265	\$3,200	\$3,555	\$3,829	\$3,803	\$3,910	2.8%
JACKSON	\$2,251	\$2,475	\$2,672	\$2,740	\$3,137	\$3,504	\$3,665	\$4,014	\$4,370	8.9%
KALAMAZOO VALLEY	\$1,513	\$1,676	\$1,733	\$1,793	\$1,769	\$1,922	\$1,977	\$2,073	\$2,257	8.9%
KELLOGG	\$2,179	\$2,263	\$2,334	\$2,445	\$2,497	\$2,736	\$2,898	\$2,949	\$3,174	7.6%
KIRTLAND	\$2,436	\$2,449	\$2,651	\$2,864	\$3,061	\$3,528	\$3,930	\$4,303	\$4,534	5.4%
LAKE MICHIGAN	\$2,021	\$1,942	\$2,039	\$2,255	\$2,331	\$2,283	\$2,838	\$3,301	\$3,947	19.6%
LANSING	\$2,032	\$2,116	\$2,189	\$2,230	\$2,343	\$2,584	\$2,866	\$3,291	\$3,369	2.4%
MACOMB	\$2,122	\$2,179	\$2,188	\$2,184	\$2,266	\$2,325	\$2,417	\$2,598	\$2,719	4.7%
MID MICHIGAN	\$2,408	\$2,598	\$2,594	\$2,975	\$3,149	\$3,351	\$3,789	\$3,842	\$4,072	6.0%
MONROE	\$1,803	\$1,907	\$1,922	\$1,945	\$1,894	\$2,098	\$2,176	\$2,248	\$2,360	5.0%
MONTCALM	\$1,786	\$1,719	\$2,316	\$2,609	\$2,672	\$3,061	\$3,017	\$3,287	\$3,274	-0.4%
MOTT	\$2,128	\$2,550	\$3,068	\$3,319	\$3,310	\$3,695	\$3,659	\$3,865	\$3,966	2.6%
MUSKEGON	\$1,846	\$1,878	\$1,940	\$2,025	\$2,166	\$2,459	\$2,580	\$2,938	\$3,264	11.1%
NORTH CENTRAL	\$1,915	\$1,985	\$2,048	\$2,137	\$2,274	\$2,713	\$2,744	\$3,104	\$3,322	7.0%
NORTHWESTERN	\$2,603	\$3,219	\$3,227	\$3,419	\$3,752	\$4,417	\$4,073	\$4,231	\$4,389	3.7%
OAKLAND	\$1,790	\$1,816	\$1,837	\$1,932	\$2,139	\$2,297	\$2,354	\$2,383	\$2,404	0.9%
ST. CLAIR	\$2,601	\$2,610	\$2,701	\$2,610	\$2,674	\$2,766	\$2,762	\$2,951	\$3,306	12.0%
SCHOOLCRAFT	\$2,580	\$2,630	\$2,704	\$2,743	\$2,746	\$3,029	\$3,070	\$3,216	\$3,290	2.3%
SOUTHWESTERN	\$2,064	\$2,069	\$2,092	\$2,219	\$2,453	\$2,772	\$3,011	\$3,260	\$3,758	15.3%
WASHTENAW	\$2,400	\$2,339	\$2,280	\$2,294	\$2,307	\$2,642	\$2,692	\$2,758	\$2,842	3.0%
WAYNE COUNTY	\$2,021	\$2,149	\$2,308	\$2,040	\$2,226	\$2,114	\$2,240	\$2,490	\$2,453	-1.5%
WEST SHORE	\$1,760	\$1,857	\$1,921	\$2,014	\$2,265	\$2,409	\$2,544	\$2,764	\$2,879	4.2%
STATE AGGREGATE	\$2,145	\$2,248	\$2,323	\$2,397	\$2,509	\$2,780	\$2,901	\$3,070	\$3,211	4.6%
STATE AVERAGE	\$2,136	\$2,238	\$2,337	\$2,441	\$2,568	\$2,871	\$3,002	\$3,202	\$3,405	6.3%

**TABLE 7
TOTAL REVENUE PER FYES**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	\$7,812	\$8,511	\$8,975	\$8,424	\$8,228	\$9,170	\$10,118	\$10,054	\$9,893	-1.6%
BAY DE NOC	\$6,003	\$6,734	\$7,200	\$6,749	\$6,557	\$6,335	\$7,074	\$7,717	\$8,103	5.0%
DELTA	\$7,768	\$8,194	\$8,487	\$8,090	\$8,097	\$9,506	\$9,420	\$9,511	\$9,146	-3.8%
GLEN OAKS	\$8,319	\$8,663	\$8,393	\$8,139	\$8,962	\$8,713	\$9,510	\$10,931	\$10,988	0.5%
GOGEBIC	\$8,387	\$9,178	\$10,483	\$10,884	\$9,965	\$10,562	\$11,687	\$11,814	\$11,424	-3.3%
GRAND RAPIDS	\$7,666	\$8,230	\$8,002	\$7,926	\$7,812	\$8,042	\$8,231	\$8,500	\$8,498	0.0%
HENRY FORD	\$7,269	\$7,832	\$8,097	\$8,000	\$7,629	\$7,764	\$7,900	\$8,214	\$7,836	-4.6%
JACKSON	\$7,849	\$8,655	\$8,968	\$8,799	\$8,720	\$8,605	\$8,712	\$8,979	\$8,695	-3.2%
KALAMAZOO VALLEY	\$5,962	\$6,389	\$6,887	\$6,818	\$6,439	\$6,373	\$6,570	\$6,776	\$6,812	0.5%
KELLOGG	\$8,940	\$8,705	\$8,740	\$8,644	\$8,041	\$7,950	\$8,522	\$8,767	\$8,721	-0.5%
KIRTLAND	\$11,838	\$12,751	\$13,607	\$13,251	\$11,884	\$11,412	\$12,241	\$13,379	\$13,019	-2.7%
LAKE MICHIGAN	\$9,355	\$9,079	\$9,929	\$9,716	\$9,749	\$8,077	\$10,822	\$11,343	\$12,232	7.8%
LANSING	\$7,658	\$7,893	\$8,355	\$8,772	\$8,399	\$8,854	\$9,263	\$9,532	\$9,111	-4.4%
MACOMB	\$6,925	\$7,288	\$7,603	\$7,999	\$7,851	\$7,827	\$8,083	\$8,284	\$8,219	-0.8%
MID MICHIGAN	\$6,454	\$6,919	\$7,263	\$7,230	\$6,878	\$6,496	\$6,873	\$6,804	\$6,805	0.0%
MONROE	\$9,149	\$9,869	\$10,037	\$9,487	\$9,060	\$8,708	\$8,715	\$8,831	\$8,788	-0.5%
MONTCALM	\$9,645	\$9,846	\$12,146	\$11,529	\$11,581	\$10,716	\$9,815	\$9,634	\$8,152	-15.4%
MOTT	\$6,626	\$8,083	\$8,960	\$9,650	\$9,022	\$9,621	\$9,815	\$10,095	\$10,187	0.9%
MUSKEGON	\$7,863	\$8,139	\$8,749	\$8,268	\$7,627	\$7,598	\$8,149	\$8,841	\$9,421	6.6%
NORTH CENTRAL	\$7,834	\$8,129	\$8,476	\$8,326	\$8,417	\$8,714	\$9,144	\$9,234	\$9,385	1.6%
NORTHWESTERN	\$7,869	\$9,420	\$9,994	\$9,934	\$10,019	\$10,086	\$9,434	\$9,479	\$9,613	1.4%
OAKLAND	\$7,825	\$8,216	\$8,328	\$8,872	\$9,255	\$9,197	\$9,528	\$9,774	\$10,123	3.6%
ST. CLAIR	\$7,709	\$8,949	\$8,988	\$8,775	\$8,238	\$7,958	\$8,394	\$8,917	\$9,165	2.8%
SCHOOLCRAFT	\$8,078	\$8,629	\$8,865	\$8,434	\$8,259	\$8,452	\$8,756	\$8,900	\$8,593	-3.4%
SOUTHWESTERN	\$7,245	\$8,083	\$8,489	\$8,199	\$8,858	\$9,023	\$9,956	\$9,931	\$11,666	17.5%
WASHTENAW	\$10,531	\$10,246	\$10,326	\$9,879	\$9,647	\$10,087	\$10,564	\$10,773	\$10,823	0.5%
WAYNE COUNTY	\$9,063	\$10,246	\$11,353	\$15,941	\$13,655	\$12,951	\$13,103	\$13,259	\$12,025	-9.3%
WEST SHORE	\$9,915	\$10,295	\$10,276	\$10,322	\$10,305	\$9,959	\$10,623	\$11,527	\$11,607	0.7%
STATE AGGREGATE	\$ 7,807	\$ 8,332	\$ 8,667	\$ 8,945	\$ 8,714	\$ 8,812	\$ 9,136	\$ 9,386	\$ 9,303	-0.9%
STATE AVERAGE	\$ 8,127	\$ 8,685	\$ 9,142	\$ 9,181	\$ 8,898	\$ 8,884	\$ 9,322	\$ 9,636	\$ 9,609	-0.3%

**TABLE 8
TAXABLE VALUE**

	1998-99 (000's)	1999-2000 (000's)	2000-01 (000's)	2001-02 (000's)	2002-03 (000's)	2003-04 (000's)	2004-05 (000's)	2005-06 (000's)	2006-07 (000's)	2007-08 (000's)	1 YEAR CHANGE
ALPENA	\$668,210	\$699,884	\$721,423	\$765,562	\$826,075	\$853,226	\$897,284	\$944,399	\$998,154	\$1,035,986	3.8%
BAY DE NOC	\$699,901	\$753,164	\$762,299	\$813,878	\$854,350	\$883,567	\$914,332	\$955,206	\$1,001,979	\$1,052,398	5.0%
DELTA	\$8,473,788	\$8,791,898	\$9,162,552	\$9,617,314	\$10,089,180	\$10,329,266	\$10,665,874	\$10,987,873	\$11,458,254	\$11,803,652	3.0%
GLEN OAKS	\$1,107,078	\$1,165,584	\$1,213,874	\$1,315,721	\$1,369,808	\$1,430,005	\$1,460,667	\$1,569,589	\$1,651,488	\$1,727,076	4.6%
GOGEBIC	\$280,105	\$290,626	\$300,206	\$314,836	\$330,258	\$347,477	\$366,069	\$388,294	\$407,216	\$431,404	5.9%
GRAND RAPIDS	\$13,108,433	\$13,955,305	\$14,777,127	\$15,803,673	\$16,849,660	\$17,648,394	\$18,364,399	\$19,544,727	\$20,793,745	\$21,880,768	5.2%
HENRY FORD	\$3,792,555	\$3,792,555	\$3,792,555	\$3,792,555	\$4,111,627	\$4,313,878	\$4,386,238	\$4,386,238	\$4,523,966	\$4,649,373	2.8%
JACKSON	\$2,477,153	\$2,646,113	\$2,777,596	\$3,022,214	\$3,267,303	\$3,595,871	\$3,790,536	\$3,988,242	\$4,220,571	\$4,335,490	2.7%
KALAMAZOO VALLEY	\$5,002,805	\$5,268,027	\$5,420,790	\$5,784,356	\$6,175,841	\$6,435,309	\$6,801,268	\$7,173,745	\$7,602,833	\$8,016,316	5.4%
KELLOGG	\$2,292,695	\$2,432,660	\$2,530,827	\$2,740,973	\$2,908,003	\$3,032,750	\$3,143,362	\$3,226,908	\$3,383,902	\$3,503,176	3.5%
KIRTLAND	\$1,787,846	\$1,872,987	\$1,950,603	\$2,081,566	\$2,229,688	\$2,355,688	\$2,510,432	\$2,664,316	\$2,811,595	\$2,962,472	5.4%
LAKE MICHIGAN	\$4,158,217	\$4,300,548	\$4,381,453	\$4,632,906	\$5,311,352	\$5,671,414	\$6,167,243	\$6,519,420	\$6,649,453	\$7,146,649	7.5%
LANSING	\$6,811,589	\$7,154,466	\$7,451,367	\$8,028,497	\$8,577,609	\$9,026,707	\$9,562,201	\$10,100,025	\$10,637,548	\$11,173,428	5.0%
MACOMB	\$18,574,537	\$19,844,723	\$21,099,256	\$22,702,422	\$24,205,983	\$25,573,225	\$26,980,530	\$28,602,727	\$30,373,918	\$31,862,670	4.9%
MID MICHIGAN	\$1,036,650	\$1,099,864	\$1,168,197	\$1,250,830	\$1,341,544	\$1,420,265	\$1,511,705	\$1,610,049	\$1,770,677	\$1,819,047	2.7%
MONROE	\$4,161,615	\$4,364,331	\$4,516,473	\$4,709,442	\$4,926,511	\$5,100,912	\$5,334,377	\$5,586,498	\$5,887,176	\$6,218,441	5.6%
MONTCALM	\$1,174,551	\$1,256,812	\$1,326,423	\$1,430,916	\$1,625,032	\$1,706,373	\$1,810,674	\$1,906,025	\$1,999,775	\$2,116,937	5.9%
MOTT	\$7,748,745	\$8,169,344	\$8,532,219	\$9,000,826	\$9,608,377	\$10,079,184	\$10,612,707	\$11,255,994	\$11,882,681	\$12,436,134	4.7%
MUSKEGON	\$2,639,408	\$2,808,287	\$2,969,387	\$3,244,251	\$3,453,068	\$3,613,149	\$3,795,562	\$3,995,551	\$4,237,701	\$4,496,107	6.1%
NORTH CENTRAL	\$1,371,665	\$1,500,646	\$1,665,096	\$1,847,701	\$2,002,453	\$2,117,533	\$2,259,870	\$2,399,926	\$2,559,443	\$2,711,947	6.0%
NORTHWESTERN	\$2,117,448	\$2,274,876	\$2,444,762	\$2,660,298	\$2,876,573	\$3,071,914	\$3,322,297	\$3,563,214	\$3,881,076	\$4,167,149	7.4%
OAKLAND	\$38,771,308	\$41,460,785	\$44,062,984	\$47,314,390	\$50,332,419	\$52,814,126	\$55,604,203	\$58,462,967	\$61,706,284	\$63,203,194	2.4%
ST. CLAIR	\$3,825,960	\$4,016,343	\$4,264,890	\$4,525,137	\$4,858,654	\$4,976,878	\$5,224,301	\$5,498,699	\$5,782,079	\$6,094,393	5.4%
SCHOOLCRAFT	\$9,159,735	\$9,729,141	\$10,339,674	\$11,169,194	\$11,933,156	\$12,578,893	\$13,332,206	\$14,087,472	\$14,964,557	\$15,657,606	4.6%
SOUTHWESTERN	\$1,053,040	\$1,105,258	\$1,164,443	\$1,268,555	\$1,348,856	\$1,414,389	\$1,496,815	\$1,581,257	\$1,693,519	\$1,816,605	7.3%
WASHTENAW	\$8,266,981	\$8,870,139	\$9,584,208	\$10,222,954	\$11,097,394	\$11,734,874	\$12,539,706	\$13,396,298	\$14,315,853	\$15,181,435	6.0%
WAYNE COUNTY	\$21,304,081	\$22,263,058	\$23,541,977	\$25,035,894	\$26,415,430	\$27,171,210	\$28,966,809	\$30,535,891	\$31,927,579	\$33,551,432	5.1%
WEST SHORE	\$1,508,273	\$1,581,307	\$1,630,049	\$1,732,417	\$1,857,433	\$1,958,531	\$2,068,946	\$2,194,408	\$2,332,686	\$2,508,120	7.5%
STATE TOTAL	\$173,374,372	\$183,468,732	\$193,552,712	\$206,829,278	\$220,783,637	\$231,255,008	\$243,890,613	\$257,125,958	\$271,455,708	\$283,559,405	4.5%

**TABLE 9
REVENUE SOURCES BY PERCENTAGE**

REVENUE SOURCE	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04 ¹	2004-05	2005-06	2006-07 ²
STATE AID	32.9%	32.9%	33.0%	33.3%	30.3%	27.8%	24.3%	23.9%	22.3%	18.9%
PROPERTY TAX	35.2%	35.9%	36.3%	35.9%	39.9%	40.5%	40.9%	40.4%	40.7%	41.3%
TUITION & FEES	27.7%	27.5%	27.0%	26.8%	26.8%	28.8%	31.6%	31.7%	32.7%	34.5%
ALL OTHER	4.1%	3.8%	3.8%	4.0%	3.1%	2.9%	3.3%	4.0%	4.3%	5.3%
TOTAL	100%	100%	100%	100%						

¹ Beginning in 2003-04 revenue includes General and Designated Funds due to reporting changes.

² Two delayed payments were appropriated to the Community Colleges in 2007-08 as a one-time supplemental payment for 2006-07, and had to be recorded in 2007-08 due to GAAP requirements.

**TABLE 10
AT-RISK STUDENT SUCCESS GRANTS**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	1 YEAR CHANGE
ALPENA	\$126,215	\$123,339	\$121,725	\$104,004	\$82,652	\$68,700	\$68,700	\$76,300	\$78,600	\$80,500	2.4%
BAY DE NOC	\$122,239	\$114,328	\$105,324	\$98,650	\$89,928	\$82,400	\$82,400	\$91,300	\$100,800	\$76,600	-24.0%
DELTA	\$104,543	\$105,062	\$110,504	\$110,240	\$105,387	\$99,400	\$99,400	\$97,100	\$97,900	\$99,400	1.5%
GLEN OAKS	\$126,914	\$128,094	\$131,210	\$135,832	\$133,674	\$127,500	\$127,500	\$123,600	\$117,500	\$115,100	-2.0%
GOGEBIC	\$73,459	\$74,735	\$78,617	\$78,902	\$75,431	\$71,500	\$71,500	\$66,200	\$62,400	\$58,200	-6.7%
GRAND RAPIDS	\$73,167	\$76,248	\$76,714	\$74,179	\$85,841	\$98,000	\$98,000	\$117,200	\$122,100	\$128,700	5.4%
HENRY FORD	\$164,082	\$165,262	\$168,324	\$164,807	\$158,074	\$146,500	\$146,500	\$146,300	\$151,900	\$159,200	4.8%
JACKSON	\$109,669	\$111,433	\$114,933	\$113,768	\$109,157	\$101,800	\$101,800	\$102,000	\$105,000	\$113,800	8.4%
KALAMAZOO VALLEY	\$117,532	\$114,457	\$118,490	\$113,499	\$112,017	\$100,200	\$100,200	\$89,700	\$89,400	\$91,100	1.9%
KELLOGG	\$143,437	\$147,324	\$157,285	\$158,343	\$151,327	\$143,000	\$143,000	\$155,100	\$159,500	\$167,400	5.0%
KIRTLAND	\$138,127	\$135,754	\$145,724	\$158,732	\$163,408	\$146,600	\$146,600	\$125,800	\$124,300	\$129,000	3.8%
LAKE MICHIGAN	\$174,317	\$179,730	\$194,902	\$192,554	\$180,214	\$162,100	\$162,100	\$154,900	\$155,800	\$155,100	-0.4%
LANSING	\$106,828	\$119,933	\$134,738	\$157,864	\$157,090	\$147,600	\$147,600	\$139,800	\$134,500	\$143,800	6.9%
MACOMB	\$85,344	\$84,971	\$90,272	\$91,038	\$89,157	\$84,400	\$84,400	\$83,600	\$83,300	\$84,300	1.2%
MID MICHIGAN	\$124,193	\$115,524	\$123,549	\$129,419	\$134,080	\$124,000	\$124,000	\$134,400	\$142,200	\$147,900	4.0%
MONROE	\$100,926	\$99,520	\$102,673	\$99,275	\$96,061	\$90,700	\$90,700	\$94,000	\$97,500	\$103,900	6.6%
MONTCALM	\$71,215	\$71,875	\$70,131	\$71,694	\$67,030	\$67,800	\$67,800	\$66,700	\$66,700	\$66,000	-1.0%
MOTT	\$110,568	\$104,786	\$105,617	\$109,157	\$107,209	\$101,900	\$101,900	\$102,600	\$103,800	\$105,700	1.8%
MUSKEGON	\$199,964	\$204,401	\$212,002	\$213,016	\$202,562	\$185,300	\$185,300	\$149,700	\$118,500	\$81,800	-31.0%
NORTH CENTRAL	\$118,681	\$147,238	\$178,833	\$178,336	\$151,211	\$121,300	\$121,300	\$115,900	\$117,200	\$116,200	-0.9%
NORTHWESTERN	\$134,817	\$126,094	\$120,835	\$120,677	\$124,503	\$129,700	\$129,700	\$123,100	\$118,200	\$122,600	3.7%
OAKLAND	\$161,743	\$160,819	\$164,112	\$159,354	\$151,843	\$141,700	\$141,700	\$144,600	\$147,300	\$147,500	0.1%
ST. CLAIR	\$76,110	\$74,515	\$77,130	\$80,413	\$85,399	\$88,500	\$88,500	\$93,400	\$92,000	\$110,500	20.1%
SCHOOLCRAFT	\$157,115	\$148,320	\$148,852	\$150,164	\$146,970	\$134,800	\$134,800	\$129,000	\$130,000	\$128,500	-1.2%
SOUTHWESTERN	\$187,371	\$185,189	\$186,227	\$180,632	\$174,549	\$152,400	\$152,400	\$134,800	\$138,600	\$145,100	4.7%
WASHTENAW	\$135,213	\$137,820	\$148,858	\$161,709	\$164,416	\$157,200	\$157,200	\$161,700	\$159,800	\$153,700	-3.8%
WAYNE COUNTY	\$207,316	\$189,810	\$158,329	\$149,384	\$137,407	\$129,500	\$129,500	\$174,900	\$172,400	\$147,400	-14.5%
WEST SHORE	\$133,461	\$137,985	\$146,193	\$136,460	\$126,109	\$118,200	\$118,200	\$129,000	\$135,500	\$143,700	6.1%
STATE TOTAL	\$3,584,566	\$3,584,566	\$3,692,103	\$3,692,102	\$3,562,706	\$3,322,700	\$3,322,700	\$3,322,700	\$3,322,700	\$3,322,700	0.0%

**TABLE 11
EXPENDITURES PER FYES**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	\$7,208	\$7,690	\$8,220	\$7,646	\$7,628	\$9,192	\$9,632	\$9,887	\$9,847	-0.4%
BAY DE NOC	\$5,769	\$6,575	\$7,110	\$6,343	\$6,042	\$6,203	\$7,146	\$7,421	\$8,034	8.3%
DELTA	\$6,565	\$7,057	\$7,494	\$7,148	\$7,366	\$8,676	\$8,744	\$8,787	\$8,919	1.5%
GLEN OAKS	\$7,356	\$7,926	\$7,512	\$7,326	\$8,220	\$7,777	\$8,575	\$9,996	\$10,928	9.3%
GOGEBIC	\$7,254	\$8,082	\$9,344	\$9,798	\$8,814	\$9,726	\$10,597	\$10,747	\$10,163	-5.4%
GRAND RAPIDS	\$6,916	\$7,628	\$7,586	\$7,359	\$7,111	\$7,730	\$7,952	\$8,268	\$8,275	0.1%
HENRY FORD	\$7,022	\$7,475	\$7,758	\$9,195	\$7,086	\$10,312	\$7,560	\$7,684	\$7,223	-6.0%
JACKSON	\$7,146	\$7,858	\$8,288	\$8,147	\$7,746	\$7,876	\$7,669	\$8,063	\$7,756	-3.8%
KALAMAZOO VALLEY	\$5,241	\$5,582	\$6,070	\$6,122	\$5,882	\$5,682	\$5,798	\$6,076	\$6,106	0.5%
KELLOGG	\$8,006	\$7,822	\$8,110	\$8,161	\$7,747	\$7,619	\$8,214	\$8,498	\$8,306	-2.3%
KIRTLAND	\$10,684	\$12,818	\$12,916	\$12,486	\$11,487	\$11,336	\$11,797	\$12,843	\$12,127	-5.6%
LAKE MICHIGAN	\$8,741	\$8,403	\$9,248	\$8,214	\$8,036	\$7,044	\$8,549	\$8,786	\$9,491	8.0%
LANSING	\$6,689	\$6,832	\$7,249	\$7,015	\$7,202	\$7,608	\$7,778	\$7,895	\$7,732	-2.1%
MACOMB	\$5,602	\$5,861	\$6,174	\$6,334	\$6,512	\$6,714	\$6,785	\$6,923	\$6,825	-1.4%
MID MICHIGAN	\$5,799	\$5,963	\$6,352	\$6,585	\$5,847	\$5,656	\$5,742	\$5,813	\$5,905	1.6%
MONROE	\$7,949	\$8,588	\$8,908	\$8,569	\$8,208	\$8,092	\$8,260	\$8,142	\$8,254	1.4%
MONTCALM	\$8,020	\$8,237	\$10,646	\$10,341	\$10,144	\$9,101	\$8,512	\$8,869	\$7,486	-15.6%
MOTT	\$6,858	\$7,869	\$8,601	\$8,776	\$8,323	\$9,046	\$9,131	\$9,377	\$9,351	-0.3%
MUSKEGON	\$6,987	\$7,431	\$7,813	\$7,602	\$7,128	\$7,507	\$7,842	\$8,515	\$8,768	3.0%
NORTH CENTRAL	\$6,352	\$7,005	\$6,901	\$6,799	\$7,380	\$7,915	\$8,232	\$8,284	\$8,649	4.4%
NORTHWESTERN	\$7,259	\$8,689	\$9,240	\$9,768	\$9,084	\$9,542	\$8,901	\$8,948	\$9,236	3.2%
OAKLAND	\$5,463	\$5,782	\$6,049	\$6,485	\$6,979	\$7,472	\$7,582	\$7,857	\$7,906	0.6%
ST. CLAIR	\$7,183	\$7,795	\$7,811	\$7,639	\$7,107	\$7,041	\$7,353	\$7,850	\$8,343	6.3%
SCHOOLCRAFT	\$6,791	\$7,168	\$7,404	\$7,117	\$7,060	\$7,666	\$7,506	\$7,525	\$7,204	-4.3%
SOUTHWESTERN	\$5,751	\$6,443	\$7,069	\$6,743	\$7,356	\$7,696	\$8,507	\$8,405	\$9,409	11.9%
WASHTENAW	\$9,138	\$9,023	\$8,935	\$8,369	\$8,169	\$8,678	\$9,296	\$9,333	\$9,609	3.0%
WAYNE COUNTY	\$9,155	\$11,590	\$11,310	\$11,427	\$11,420	\$10,966	\$9,866	\$10,306	\$9,184	-10.9%
WEST SHORE	\$8,904	\$9,316	\$9,566	\$9,850	\$10,302	\$9,427	\$10,130	\$11,230	\$11,496	2.4%
STATE AGGREGATE	\$6,788	\$7,291	\$7,584	\$7,665	\$7,542	\$8,035	\$7,983	\$8,204	\$8,125	-1.0%

TABLE 12
FISCAL YEAR EQUATED STUDENTS (FYES)

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-2007	1 YEAR CHANGE
ALPENA	1,165	1,130	1,122	1,268	1,341	1,272	1,208	1,220	1,242	1.9%
BAY DE NOC	1,519	1,408	1,408	1,567	1,722	1,857	1,655	1,569	1,519	-3.2%
DELTA	5,743	5,584	5,588	6,104	6,316	6,354	6,547	6,641	6,651	0.2%
GLEN OAKS	876	874	980	1,072	986	1,022	929	865	846	-2.3%
GOGEBIC	768	733	652	643	719	678	637	637	702	10.3%
GRAND RAPIDS	7,065	6,895	7,578	7,870	8,599	8,880	9,363	9,708	10,042	3.4%
HENRY FORD	6,967	6,871	6,904	7,300	7,773	7,855	8,363	8,282	8,598	3.8%
JACKSON	2,877	2,724	2,764	2,925	3,158	3,348	3,532	3,539	3,894	10.0%
KALAMAZOO VALLEY	4,769	4,837	4,808	5,331	5,880	6,035	6,300	6,354	6,644	4.6%
KELLOGG	2,657	2,795	2,955	3,062	3,451	3,505	3,435	3,359	3,451	2.7%
KIRTLAND	771	720	732	850	1,009	1,103	1,100	1,029	1,104	7.3%
LAKE MICHIGAN	1,795	1,946	1,901	1,985	2,134	2,701	2,336	2,177	2,154	-1.1%
LANSING	9,280	9,365	9,351	10,238	11,137	10,488	10,863	11,311	11,919	5.4%
MACOMB	11,994	11,862	11,852	12,352	12,855	12,638	12,994	13,367	13,963	4.5%
MID MICHIGAN	1,335	1,382	1,384	1,518	1,731	1,926	2,020	2,155	2,307	7.0%
MONROE	1,847	1,826	1,841	2,035	2,172	2,321	2,466	2,547	2,634	3.4%
MONTCALM	913	917	740	810	886	997	1,195	1,286	1,656	28.8%
MOTT	6,077	5,235	5,107	5,764	6,436	6,086	6,234	6,326	6,385	0.9%
MUSKEGON	2,420	2,449	2,436	2,703	3,080	3,177	3,104	2,973	3,020	1.6%
NORTH CENTRAL	1,040	1,038	1,065	1,180	1,196	1,196	1,233	1,284	1,337	4.2%
NORTHWESTERN	2,863	2,514	2,522	2,640	2,793	2,856	3,275	3,294	3,298	0.1%
OAKLAND	14,209	14,162	14,613	14,112	14,349	14,676	15,148	15,281	15,590	2.0%
ST. CLAIR	2,358	2,301	2,486	2,649	2,873	2,971	2,912	2,875	2,878	0.1%
SCHOOLCRAFT	5,221	5,191	5,368	5,925	6,250	6,616	6,815	7,222	7,744	7.2%
SOUTHWESTERN	1,789	1,667	1,712	1,888	1,764	1,650	1,574	1,588	1,405	-11.5%
WASHTENAW	5,218	5,774	6,056	6,738	7,359	7,397	7,430	7,757	8,054	3.8%
WAYNE COUNTY	5,437	4,721	4,450	5,491	6,926	7,249	7,614	7,857	9,316	18.6%
WEST SHORE	727	739	756	782	824	863	869	860	867	0.9%
STATE TOTAL	109,700	107,660	109,131	116,802	125,719	127,717	131,150	133,359	139,219	4.4%

**TABLE 13
CONTACT HOUR EQUATED STUDENTS (CHES)**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	1,390	1,341	1,349	1,492	1,595	1,522	1,443	1,457	1,518	4.1%
BAY DE NOC	1,717	1,596	1,643	1,772	1,905	2,079	1,888	1,791	1,727	-3.6%
DELTA	6,808	6,533	6,545	7,165	7,390	7,939	8,020	7,999	8,157	2.0%
GLEN OAKS	1,024	1,034	1,171	1,278	1,174	1,220	1,106	1,052	1,024	-2.6%
GOGEBIC	906	885	788	782	864	800	761	769	849	10.4%
GRAND RAPIDS	8,598	8,168	8,974	8,995	9,703	10,346	10,806	11,179	11,517	3.0%
HENRY FORD	8,050	8,283	8,128	8,436	8,950	8,739	9,298	9,224	9,437	2.3%
JACKSON	3,628	3,589	3,687	3,771	4,058	4,235	4,414	4,538	4,793	5.6%
KALAMAZOO VALLEY	5,880	6,004	6,128	6,678	7,214	7,467	7,480	7,673	7,962	3.8%
KELLOGG	3,187	3,387	3,458	3,710	4,165	4,321	4,309	4,492	4,643	3.4%
KIRTLAND	955	875	895	1,045	1,288	1,380	1,355	1,257	1,356	7.9%
LAKE MICHIGAN	2,226	2,335	2,366	2,447	3,437	3,372	2,737	2,572	2,670	3.8%
LANSING	11,347	11,863	11,718	12,820	13,888	12,215	12,600	13,332	13,923	4.4%
MACOMB	14,965	14,725	14,768	15,345	16,043	15,745	16,396	16,772	17,426	3.9%
MID MICHIGAN	1,789	1,828	1,827	2,064	2,179	2,432	2,524	2,663	2,751	3.3%
MONROE	2,308	2,287	2,250	2,434	2,634	2,827	2,974	3,038	3,156	3.9%
MONTCALM	1,164	1,086	920	986	1,074	1,192	1,453	1,547	2,039	31.8%
MOTT	6,852	6,897	6,745	7,311	8,265	7,610	7,968	8,102	7,886	-2.7%
MUSKEGON	3,034	3,062	3,026	3,324	3,762	3,892	3,815	3,680	3,776	2.6%
NORTH CENTRAL	1,302	1,264	1,298	1,380	1,410	1,479	1,539	1,630	1,777	9.0%
NORTHWESTERN	3,032	3,047	3,072	3,526	3,539	3,663	3,584	3,711	3,733	0.6%
OAKLAND	17,397	15,798	16,203	15,416	13,293	14,197	14,725	14,905	18,358	23.2%
ST. CLAIR	2,713	2,630	2,836	3,001	3,274	3,371	3,289	3,418	3,431	0.4%
SCHOOLCRAFT	6,674	6,522	6,700	7,264	7,524	7,931	8,205	8,658	9,184	6.1%
SOUTHWESTERN	2,324	2,135	2,172	2,417	2,229	2,092	2,011	2,038	1,765	-13.4%
WASHTENAW	6,651	7,463	7,809	8,599	9,399	9,492	9,311	9,611	9,989	3.9%
WAYNE COUNTY	5,607	5,003	5,228	6,849	8,312	9,852	9,594	9,966	11,158	12.0%
WEST SHORE	848	907	1,031	996	1,033	1,102	1,084	1,079	1,070	-0.8%
STATE AGGREGATE	132,376	130,547	132,735	141,303	149,601	152,512	154,688	158,153	167,075	5.6%

**TABLE 14
UNDUPLICATED STUDENT HEADCOUNT**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	1 YEAR CHANGE
ALPENA	2,852	2,826	2,779	2,776	2,964	2,705	2,581	2,589	2,576	-0.5%
BAY DE NOC	4,036	4,705	5,175	5,966	5,353	5,400	5,214	5,924	5,150	-13.1%
DELTA	14,770	16,124	16,240	15,996	16,143	16,537	16,462	16,241	14,917	-8.2%
GLEN OAKS	3,935	3,693	3,777	3,947	3,255	3,638	2,717	2,470	2,563	3.8%
GOGEBIC	1,712	1,774	1,751	1,723	1,718	1,363	1,338	1,317	1,419	7.7%
GRAND RAPIDS	18,630	18,416	19,845	19,284	22,943	23,780	23,628	26,226	21,651	-17.4%
HENRY FORD	22,057	27,414	25,158	25,480	27,707	22,333	24,801	22,065	26,160	18.6%
JACKSON	10,409	10,554	10,342	10,412	9,662	9,550	9,050	8,957	9,448	5.5%
KALAMAZOO VALLEY	17,009	17,247	18,086	18,501	18,573	18,500	17,598	17,577	18,068	2.8%
KELLOGG	15,743	17,377	16,475	16,473	19,297	17,090	16,787	15,760	17,511	11.1%
KIRTLAND	2,600	2,521	2,572	2,819	3,384	3,624	3,313	3,030	3,207	5.8%
LAKE MICHIGAN	6,953	7,433	7,231	7,061	7,423	6,560	6,483	6,510	5,712	-12.3%
LANSING	27,225	32,254	34,051	32,211	34,700	31,046	31,263	32,097	34,067	6.1%
MACOMB	44,426	47,523	46,418	45,369	44,085	43,395	42,488	42,900	41,689	-2.8%
MID MICHIGAN	4,873	4,933	4,740	5,058	5,545	5,037	5,574	5,859	5,968	1.9%
MONROE	7,556	7,446	7,362	7,256	7,597	7,846	7,760	8,119	8,557	5.4%
MONTCALM	4,079	4,313	3,645	3,684	4,212	4,182	4,736	5,295	5,403	2.0%
MOTT	17,919	18,283	17,299	17,553	21,028	18,874	18,826	18,676	18,055	-3.3%
MUSKEGON	8,753	8,997	8,833	9,788	10,474	10,574	9,921	9,936	9,153	-7.9%
NORTH CENTRAL	3,345	3,122	3,106	3,411	4,474	4,052	3,991	4,112	4,215	2.5%
NORTHWESTERN	11,366	12,331	12,789	12,398	12,554	12,306	12,413	13,236	13,691	3.4%
OAKLAND	48,241	54,760	54,374	48,396	45,490	42,929	44,067	42,598	44,149	3.6%
ST. CLAIR	9,753	9,210	9,098	8,804	8,700	8,104	7,539	7,559	7,432	-1.7%
SCHOOLCRAFT	29,093	30,034	32,161	32,189	32,029	29,903	30,845	31,459	33,319	5.9%
SOUTHWESTERN	6,923	6,229	5,820	5,590	4,909	4,296	4,093	4,228	3,577	-15.4%
WASHTENAW	22,858	23,993	25,855	28,023	28,790	27,801	26,353	26,873	27,359	1.8%
WAYNE COUNTY	19,141	21,602	19,479	32,530	45,249	55,392	55,065	57,933	64,364	11.1%
WEST SHORE	2,181	2,406	2,961	2,689	2,719	2,772	2,693	2,573	2,566	-0.3%
STATE TOTAL	388,438	417,520	417,422	425,387	450,977	439,589	437,599	442,119	451,946	2.2%

**TABLE 15
IN-DISTRICT TUITION RATE**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	1 YEAR CHANGE
ALPENA	\$53.00	\$54.00	\$55.00	\$58.00	\$61.00	\$66.00	\$67.75	\$72.00	\$76.00	\$80.00	5.3%
BAY DE NOC	\$53.50	\$53.50	\$55.00	\$56.75	\$58.00	\$59.75	\$61.10	\$64.50	\$71.25	\$77.00	8.1%
DELTA	\$57.25	\$58.00	\$59.30	\$61.40	\$63.70	\$67.50	\$69.00	\$72.50	\$76.00	\$78.00	2.6%
GLEN OAKS	\$46.00	\$47.00	\$48.00	\$54.00	\$56.00	\$59.00	\$60.00	\$64.00	\$68.00	\$70.00	2.9%
GOGEBIC	\$41.00	\$43.00	\$45.00	\$49.00	\$54.00	\$64.00	\$66.00	\$74.00	\$77.00	\$79.00	2.6%
GRAND RAPIDS	\$56.50	\$57.00	\$58.50	\$60.00	\$61.50	\$65.00	\$66.00	\$69.50	\$73.50	\$79.50	8.2%
HENRY FORD	\$53.00	\$53.00	\$55.00	\$55.00	\$57.00	\$57.00	\$57.00	\$57.00	\$57.00	\$60.00	5.3%
JACKSON	\$50.50	\$52.00	\$53.50	\$55.00	\$64.00	\$69.00	\$70.50	\$74.00	\$78.50	\$82.00	4.5%
KALAMAZOO VALLEY	\$41.00	\$42.00	\$43.25	\$45.25	\$47.50	\$51.00	\$52.40	\$55.00	\$61.00	\$66.00	8.2%
KELLOGG	\$46.50	\$48.50	\$49.50	\$51.75	\$54.75	\$57.75	\$59.00	\$62.00	\$65.00	\$68.50	5.4%
KIRTLAND	\$49.95	\$50.85	\$52.10	\$54.10	\$58.40	\$61.35	\$62.75	\$66.85	\$70.20	\$73.75	5.1%
LAKE MICHIGAN	\$45.00	\$46.50	\$48.00	\$51.00	\$57.50	\$65.00	\$66.55	\$72.50	\$72.50	\$72.50	0.0%
LANSING	\$48.00	\$48.50	\$49.00	\$50.00	\$51.00	\$54.00	\$55.00	\$65.00	\$67.00	\$73.00	9.0%
MACOMB	\$53.50	\$54.00	\$55.00	\$56.00	\$57.00	\$60.00	\$61.00	\$65.00	\$68.00	\$70.00	2.9%
MID MICHIGAN	\$47.00	\$47.75	\$52.75	\$54.25	\$56.75	\$59.50	\$60.86	\$62.30	\$68.50	\$72.60	6.0%
MONROE	\$44.00	\$46.00	\$47.00	\$49.00	\$51.00	\$53.00	\$54.00	\$58.00	\$60.00	\$64.00	6.7%
MONTCALM	\$49.90	\$51.40	\$52.94	\$54.74	\$57.00	\$60.00	\$61.00	\$64.00	\$67.00	\$70.00	4.5%
MOTT	\$57.80	\$59.40	\$61.15	\$61.15	\$62.85	\$69.00	\$70.55	\$75.80	\$79.50	\$82.05	3.2%
MUSKEGON	\$48.00	\$49.00	\$49.00	\$50.00	\$52.00	\$56.00	\$57.00	\$60.00	\$63.00	\$67.00	6.3%
NORTH CENTRAL	\$46.00	\$46.00	\$47.00	\$48.40	\$52.00	\$58.00	\$59.30	\$64.00	\$66.25	\$67.70	2.2%
NORTHWESTERN	\$53.00	\$54.75	\$56.00	\$56.00	\$58.00	\$63.20	\$64.60	\$68.60	\$71.15	\$73.40	3.2%
OAKLAND	\$47.00	\$47.70	\$48.70	\$50.30	\$51.70	\$52.50	\$53.70	\$55.15	\$56.80	\$58.50	3.0%
ST. CLAIR	\$58.25	\$58.25	\$59.25	\$61.00	\$64.00	\$64.00	\$65.45	\$68.50	\$75.25	\$81.50	8.3%
SCHOOLCRAFT	\$52.00	\$53.00	\$54.00	\$55.00	\$57.00	\$61.00	\$62.50	\$65.00	\$68.00	\$70.00	2.9%
SOUTHWESTERN	\$45.00	\$46.50	\$48.00	\$52.00	\$55.25	\$60.25	\$61.90	\$67.75	\$74.25	\$78.25	5.4%
WASHTENAW	\$52.00	\$52.00	\$56.00	\$57.00	\$58.00	\$60.00	\$60.00	\$62.00	\$64.00	\$67.00	4.7%
WAYNE COUNTY	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$55.50	\$55.50	\$56.80	2.3%
WEST SHORE	\$50.00	\$51.50	\$53.00	\$54.50	\$58.25	\$61.00	\$62.40	\$65.00	\$67.00	\$69.00	3.0%
STATE AVERAGE	\$49.95	\$50.90	\$52.32	\$54.09	\$56.76	\$60.28	\$61.48	\$65.19	\$68.47	\$71.68	4.7%

**TABLE 16
OUT-OF-DISTRICT TUITION RATE**

	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	1 YEAR CHANGE
ALPENA	\$78.00	\$80.00	\$82.00	\$86.00	\$91.00	\$99.00	\$101.50	\$108.00	\$114.00	\$120.00	5.3%
BAY DE NOC	\$73.50	\$73.50	\$76.75	\$79.00	\$81.25	\$83.50	\$87.75	\$95.00	\$107.00	\$120.00	12.1%
DELTA	\$77.00	\$79.00	\$81.00	\$84.00	\$88.00	\$93.50	\$99.00	\$104.00	\$109.00	\$115.00	5.5%
GLEN OAKS	\$54.00	\$56.00	\$58.00	\$66.00	\$68.00	\$75.00	\$89.00	\$95.00	\$101.00	\$105.00	4.0%
GOGEBIC	\$57.00	\$60.00	\$62.00	\$67.00	\$72.00	\$82.00	\$86.00	\$94.00	\$97.00	\$99.00	2.1%
GRAND RAPIDS	\$83.00	\$84.00	\$86.00	\$88.00	\$90.00	\$100.00	\$110.00	\$125.00	\$142.00	\$157.00	10.6%
HENRY FORD	\$85.00	\$85.00	\$89.00	\$92.00	\$98.00	\$112.00	\$112.00	\$112.00	\$112.00	\$115.00	2.7%
JACKSON	\$66.50	\$68.50	\$70.50	\$73.00	\$82.00	\$88.50	\$95.00	\$104.00	\$118.00	\$118.00	0.0%
KALAMAZOO VALLEY	\$74.00	\$76.00	\$77.50	\$79.75	\$82.75	\$87.00	\$89.40	\$94.00	\$100.00	\$105.00	5.0%
KELLOGG	\$78.40	\$80.75	\$82.40	\$84.65	\$88.75	\$93.60	\$95.75	\$100.50	\$105.50	\$111.00	5.2%
KIRTLAND	\$68.50	\$69.70	\$71.40	\$80.80	\$87.25	\$96.25	\$115.15	\$122.65	\$128.75	\$135.20	5.0%
LAKE MICHIGAN	\$55.00	\$55.00	\$58.00	\$61.00	\$69.50	\$77.00	\$78.85	\$86.00	\$102.00	\$102.00	0.0%
LANSING	\$77.00	\$77.50	\$78.00	\$79.00	\$81.00	\$86.00	\$88.00	\$105.00	\$120.00	\$134.00	11.7%
MACOMB	\$81.00	\$82.00	\$83.00	\$84.00	\$85.00	\$88.00	\$89.00	\$99.00	\$104.00	\$107.00	2.9%
MID MICHIGAN	\$72.00	\$77.00	\$84.00	\$88.00	\$93.00	\$99.00	\$104.45	\$107.00	\$112.50	\$119.25	6.0%
MONROE	\$72.00	\$75.00	\$78.00	\$81.00	\$84.00	\$87.00	\$92.00	\$98.00	\$104.00	\$110.00	5.8%
MONTCALM	\$76.95	\$78.85	\$81.22	\$83.98	\$87.00	\$87.00	\$93.00	\$98.00	\$104.00	\$111.00	6.7%
MOTT	\$83.35	\$85.70	\$88.25	\$88.25	\$90.70	\$103.20	\$105.55	\$113.45	\$119.05	\$122.85	3.2%
MUSKEGON	\$69.00	\$71.00	\$71.00	\$73.00	\$76.00	\$82.00	\$83.50	\$90.00	\$99.00	\$107.00	8.1%
NORTH CENTRAL	\$64.00	\$70.50	\$73.00	\$75.20	\$79.00	\$90.00	\$92.10	\$101.30	\$106.40	\$109.80	3.2%
NORTHWESTERN	\$87.75	\$90.50	\$93.25	\$93.25	\$101.00	\$110.10	\$112.60	\$119.92	\$127.10	\$132.00	3.9%
OAKLAND	\$79.50	\$80.70	\$82.40	\$85.20	\$87.50	\$88.90	\$88.90	\$93.35	\$96.15	\$99.00	3.0%
ST. CLAIR	\$86.50	\$86.50	\$88.25	\$90.00	\$95.00	\$99.00	\$101.25	\$108.00	\$125.00	\$150.00	20.0%
SCHOOLCRAFT	\$76.00	\$78.00	\$80.00	\$82.00	\$85.00	\$91.00	\$93.00	\$97.00	\$100.00	\$103.00	3.0%
SOUTHWESTERN	\$51.00	\$52.50	\$54.25	\$60.00	\$63.75	\$69.50	\$71.30	\$85.75	\$94.00	\$99.75	6.1%
WASHTENAW	\$77.00	\$77.00	\$81.00	\$83.00	\$85.00	\$101.00	\$101.00	\$105.00	\$109.00	\$115.00	5.5%
WAYNE COUNTY	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$71.75	\$71.75	\$73.40	2.3%
WEST SHORE	\$78.00	\$80.00	\$82.25	\$84.75	\$91.00	\$97.00	\$102.00	\$106.00	\$110.00	\$114.00	3.6%
STATE AVERAGE	\$73.25	\$75.01	\$77.23	\$80.07	\$84.02	\$90.57	\$94.54	\$101.38	\$108.51	\$114.62	5.6%

SECTION II

INSTRUCTION & ENROLLMENT

**TABLE 17
GROUPING OF LIKE COMMUNITY COLLEGES
2006-07**

	GENERAL FUND REVENUES	FISCAL YEAR EQUATED STUDENTS (FYES)	CONTACT HOUR EQUATED STUDENTS (CHES)	UNDUPLICATED STUDENT HEADCOUNT
GROUP 1				
ALPENA	\$12,290,340	1,242	1,518	2,576
BAY DE NOC	\$12,304,641	1,519	1,727	5,150
GLEN OAKS	\$9,291,267	846	1,024	2,563
GOGEBIC	\$8,020,690	702	849	1,419
KIRTLAND	\$14,378,668	1,104	1,356	3,207
MID MICHIGAN	\$15,699,910	2,307	2,751	5,968
MONTCALM	\$13,502,684	1,656	2,039	5,403
NORTH CENTRAL	\$12,551,028	1,337	1,777	4,215
SOUTHWESTERN	\$16,387,867	1,405	1,765	3,577
WEST SHORE	\$10,066,461	867	1,070	2,566
GROUP 2				
JACKSON	\$33,856,951	3,894	4,793	9,448
KELLOGG	\$30,096,031	3,451	4,643	17,511
LAKE MICHIGAN	\$26,343,533	2,154	2,670	5,712
MONROE	\$23,151,502	2,634	3,156	8,557
MUSKEGON	\$28,449,949	3,020	3,776	9,153
NORTHWESTERN	\$31,704,449	3,298	3,733	13,691
ST. CLAIR	\$26,375,775	2,878	3,431	7,432
GROUP 3				
DELTA	\$60,830,444	6,651	8,157	14,917
GRAND RAPIDS	\$85,337,521	10,042	11,517	21,651
HENRY FORD	\$67,373,129	8,598	9,437	26,160
KALAMAZOO VALLEY	\$45,259,833	6,644	7,962	18,068
MOTT	\$65,043,234	6,385	7,886	18,055
SCHOOLCRAFT	\$66,540,571	7,744	9,184	33,319
WASHTENAW	\$87,166,750	8,054	9,989	27,359
WAYNE COUNTY	\$112,021,805	9,316	11,158	64,364
GROUP 4				
LANSING	\$108,591,171	11,919	13,923	34,067
MACOMB	\$114,752,527	13,963	17,426	41,689
OAKLAND	\$157,809,234	15,590	18,358	44,149
STATE AGGREGATE	\$1,295,197,965	139,219	167,075	451,946

TABLE 18
DISTRIBUTION OF FISCAL YEAR EQUATED STUDENT (FYES)

ACS CODE & SUB-ACTIVITY		2004-05	% OF TOTAL	2005-06	% OF TOTAL	2006-07	% OF TOTAL
1.1	GENERAL EDUCATION	74,605	56.9%	74,425	55.8%	77,092	55.4%
1.2	BUSINESS & HUMAN SERVICES	26,530	20.2%	27,951	21.0%	29,929	21.5%
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	7,613	5.8%	7,479	5.6%	7,484	5.4%
1.4	HEALTH OCCUPATIONS	10,916	8.3%	11,716	8.8%	12,423	8.9%
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	10,798	8.2%	11,145	8.4%	11,593	8.3%
1.6	HUMAN DEVELOPMENT	462	0.4%	413	0.3%	460	0.3%
1.7	PERSONAL INTEREST	226	0.2%	230	0.2%	239	0.2%
1.0	ALL INSTRUCTION	131,150		133,359		139,219	

**TABLE 19
DISTRIBUTION OF CONTACT HOUR EQUATED STUDENT (CHES)**

ACS CODE & SUB-ACTIVITY		2004-05	% OF TOTAL	2005-06	% OF TOTAL	2006-07	% OF TOTAL
1.1	GENERAL EDUCATION	83,017	53.7%	82,899	52.4%	87,222	52.2%
1.2	BUSINESS & HUMAN SERVICES	30,241	19.5%	31,912	20.2%	34,585	20.7%
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	10,783	7.0%	10,630	6.7%	10,783	6.5%
1.4	HEALTH OCCUPATIONS	17,215	11.1%	18,510	11.7%	19,427	11.6%
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	11,245	7.3%	11,829	7.5%	12,509	7.5%
1.6	HUMAN DEVELOPMENT	904	0.6%	907	0.6%	972	0.6%
1.7	PERSONAL INTEREST	1,282	0.8%	1,467	0.9%	1,576	0.9%
1.0	ALL INSTRUCTION	154,687		158,153		167,075	

TABLE 20
STUDENT CONTACT HOURS (SCOH) / STUDENT CREDIT HOURS (SCRH) RATIC
2006-07

ACS CODE & SUB-ACTIVITY		<i>COLUMN A</i> COLUMN B / 16	<i>COLUMN B</i> SCOH / SCRH	<i>COLUMN C</i> SCOH	<i>COLUMN D</i> SCRH
1.1	GENERAL EDUCATION	1.13	18.1	43,262,147	2,389,849
1.2	BUSINESS & HUMAN SERVICES	1.16	18.5	17,154,303	927,789
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	1.44	23.1	5,348,468	232,003
1.4	HEALTH OCCUPATIONS	1.56	25.0	9,635,689	385,114
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	1.08	17.3	6,204,600	359,394
1.6	HUMAN DEVELOPMENT	2.11	33.8	482,225	14,249
1.7	PERSONAL INTEREST	6.61	105.7	781,687	7,393
1.0	<i>INSTRUCTION TOTAL</i>	<i>1.20</i>	<i>19.2</i>	<i>82,869,119</i>	<i>4,315,791</i>

NOTE: By definition, a semester credit hour must not be less than 800 minutes of instruction. Since one SCOH is 50 minutes of student instruction, a minimum of 16 course contact hours is necessary to generate one semester credit hour. A ratio of 1.0 or greater indicates that the minimum instructional time exists for that instructional activity.

**TABLE 21
UNDUPLICATED HEADCOUNT PER FYES AND CHES
2006-07**

	HEADCOUNT PER FYES	HEADCOUNT PER CHES	HEADCOUNT INDUPLICATED HEADCOUNT	FYES	CHES
GROUP 1					
ALPENA	2.07	1.70	2,576	1,242	1,518
BAY DE NOC	3.39	2.98	5,150	1,519	1,727
GLEN OAKS	3.03	2.50	2,563	846	1,024
GOGEBIC	2.02	1.67	1,419	702	849
KIRTLAND	2.90	2.36	3,207	1,104	1,356
MID MICHIGAN	2.59	2.17	5,968	2,307	2,751
MONTCALM	3.26	2.65	5,403	1,656	2,039
NORTH CENTRAL	3.15	2.37	4,215	1,337	1,777
SOUTHWESTERN	2.55	2.03	3,577	1,405	1,765
WEST SHORE	2.96	2.40	2,566	867	1,070
GROUP 2					
JACKSON	2.43	1.97	9,448	3,894	4,793
KELLOGG	5.07	3.77	17,511	3,451	4,643
LAKE MICHIGAN	2.65	2.14	5,712	2,154	2,670
MONROE	3.25	2.71	8,557	2,634	3,156
MUSKEGON	3.03	2.42	9,153	3,020	3,776
NORTHWESTERN	4.15	3.67	13,691	3,298	3,733
ST. CLAIR	2.58	2.17	7,432	2,878	3,431
GROUP 3					
DELTA	2.24	1.83	14,917	6,651	8,157
GRAND RAPIDS	2.16	1.88	21,651	10,042	11,517
HENRY FORD	3.04	2.77	26,160	8,598	9,437
KALAMAZOO VALLEY	2.72	2.27	18,068	6,644	7,962
MOTT	2.83	2.29	18,055	6,385	7,886
SCHOOLCRAFT	4.30	3.63	33,319	7,744	9,184
WASHTENAW	3.40	2.74	27,359	8,054	9,989
WAYNE COUNTY	6.91	5.77	64,364	9,316	11,158
GROUP 4					
LANSING	2.86	2.45	34,067	11,919	13,923
MACOMB	2.99	2.39	41,689	13,963	17,426
OAKLAND	2.83	2.40	44,149	15,590	18,358
STATE AGGREGATE	3.25	2.71	451,946	139,219	167,075

**TABLE 22
IN-DISTRICT UNDUPLICATED HEADCOUNT
2006-07**

	% IN-DISTRICT STUDENTS	IN- DISTRICT	OUT-OF- DISTRICT	TOTAL STUDENTS
GROUP 1				
ALPENA	51.7%	1,331	1,245	2,576
BAY DE NOC	47.1%	2,428	2,722	5,150
GLEN OAKS	81.6%	2,092	471	2,563
GOGEBIC	40.6%	576	843	1,419
KIRTLAND	60.6%	1,945	1,262	3,207
MID MICHIGAN	31.1%	1,857	4,111	5,968
MONTCALM	64.2%	3,471	1,932	5,403
NORTH CENTRAL	50.7%	2,136	2,079	4,215
SOUTHWESTERN	44.3%	1,583	1,994	3,577
WEST SHORE	88.9%	2,282	284	2,566
GROUP 2				
JACKSON	53.4%	5,044	4,404	9,448
KELLOGG	51.6%	9,027	8,484	17,511
LAKE MICHIGAN	81.0%	4,629	1,083	5,712
MONROE	84.9%	7,263	1,294	8,557
MUSKEGON	69.7%	6,376	2,777	9,153
NORTHWESTERN	59.0%	8,079	5,612	13,691
ST. CLAIR	75.9%	5,644	1,788	7,432
GROUP 3				
DELTA	84.1%	12,552	2,365	14,917
GRAND RAPIDS	74.2%	16,063	5,588	21,651
HENRY FORD	22.0%	5,748	20,412	26,160
KALAMAZOO VALLEY	77.1%	13,939	4,129	18,068
MOTT	76.6%	13,823	4,232	18,055
SCHOOLCRAFT	50.0%	16,675	16,644	33,319
WASHTENAW	67.0%	18,330	9,029	27,359
WAYNE COUNTY	93.8%	60,354	4,010	64,364
GROUP 4				
LANSING	52.7%	17,946	16,121	34,067
MACOMB	72.9%	30,406	11,283	41,689
OAKLAND	76.4%	33,740	10,409	44,149
STATE AGGREGATE	67.6%	305,339	146,607	451,946

SECTION III

REVENUES

**TABLE 23
OPERATING FUND REVENUE
2006-2007**

	TUITION & FEES		PROPERTY TAX		STATE AID		ALL OTHER		TOTAL
GROUP 1									
ALPENA	\$4,964,824	40%	\$2,417,352	20%	\$4,291,700	35%	\$616,464	5%	\$12,290,340
BAY DE NOC	\$5,198,044	42%	\$2,036,492	17%	\$4,359,902	35%	\$710,203	6%	\$12,304,641
GLEN OAKS	\$2,486,926	27%	\$4,598,234	49%	\$2,051,700	22%	\$154,407	2%	\$9,291,267
GOGEBIC	\$2,507,103	31%	\$1,142,337	14%	\$4,044,400	50%	\$326,850	4%	\$8,020,690
KIRTLAND	\$5,007,115	35%	\$5,867,136	41%	\$2,291,300	16%	\$1,213,117	8%	\$14,378,668
MID MICHIGAN	\$9,395,640	60%	\$2,101,514	13%	\$3,537,100	23%	\$665,656	4%	\$15,699,910
MONTCALM	\$5,422,411	40%	\$5,143,813	38%	\$2,461,700	18%	\$474,760	4%	\$13,502,684
NORTH CENTRAL	\$4,442,255	35%	\$5,123,017	41%	\$2,555,000	20%	\$430,756	3%	\$12,551,028
SOUTHWESTERN	\$5,279,889	32%	\$4,176,196	25%	\$5,564,700	34%	\$1,367,082	8%	\$16,387,867
WEST SHORE	\$2,496,787	25%	\$5,113,275	51%	\$2,002,547	20%	\$453,852	5%	\$10,066,461
GROUP 2									
JACKSON	\$17,015,674	50%	\$4,782,657	14%	\$9,891,200	29%	\$2,167,420	6%	\$33,856,951
KELLOGG	\$10,954,868	36%	\$9,816,168	33%	\$7,879,700	26%	\$1,445,295	5%	\$30,096,031
LAKE MICHIGAN	\$8,499,234	32%	\$12,357,052	47%	\$4,180,500	16%	\$1,306,747	5%	\$26,343,533
MONROE	\$6,216,159	27%	\$12,864,794	56%	\$3,313,500	14%	\$757,049	3%	\$23,151,502
MUSKEGON	\$9,857,152	35%	\$9,277,215	33%	\$8,292,400	29%	\$1,023,182	4%	\$28,449,949
NORTHWESTERN	\$14,474,378	46%	\$8,345,863	26%	\$7,257,594	23%	\$1,626,614	5%	\$31,704,449
ST. CLAIR	\$9,512,725	36%	\$9,785,321	37%	\$5,561,700	21%	\$1,516,029	6%	\$26,375,775
GROUP 3									
DELTA	\$25,948,195	43%	\$19,664,823	32%	\$11,270,400	19%	\$3,947,026	6%	\$60,830,444
GRAND RAPIDS	\$36,608,481	43%	\$29,235,590	34%	\$13,885,100	16%	\$5,608,350	7%	\$85,337,521
HENRY FORD	\$33,620,310	50%	\$14,185,475	21%	\$17,215,000	26%	\$2,352,344	3%	\$67,373,129
KALAMAZOO VALLEY	\$14,995,938	33%	\$17,940,039	40%	\$10,010,600	22%	\$2,313,256	5%	\$45,259,833
MOTT	\$25,321,353	39%	\$23,418,678	36%	\$12,497,749	19%	\$3,805,454	6%	\$65,043,234
SCHOOLCRAFT	\$25,473,354	38%	\$26,799,354	40%	\$9,454,637	14%	\$4,813,226	7%	\$66,540,571
WASHTENAW	\$22,889,002	26%	\$47,928,867	55%	\$9,582,728	11%	\$6,766,153	8%	\$87,166,750
WAYNE COUNTY	\$22,854,318	20%	\$71,346,222	64%	\$14,470,368	13%	\$3,350,897	3%	\$112,021,805
GROUP 4									
LANSING	\$40,160,599	37%	\$39,394,072	36%	\$25,019,900	23%	\$4,016,600	4%	\$108,591,171
MACOMB	\$37,960,847	33%	\$43,554,029	38%	\$26,589,300	23%	\$6,648,351	6%	\$114,752,527
OAKLAND	\$37,483,181	24%	\$96,075,189	61%	\$15,841,000	10%	\$8,409,864	5%	\$157,809,234
STATE AGGREGATE	\$447,046,762	34.5%	\$534,490,774	41.3%	\$245,373,425	18.9%	\$68,287,004	5.3%	\$1,295,197,965

Source: 2006-07 Audited Financial Statements

TABLE 24
OPERATING FUND REVENUE PER FYES
2006-07

	TOTAL REVENUE PER FYES	TUITION & FEES PER FYES	PROPERTY TAXES PER FYES	STATE AID PER FYES	OTHER REVENUE PER FYES
GROUP 1					
ALPENA	\$9,893	\$3,996	\$1,946	\$3,455	\$496
BAY DE NOC	\$8,103	\$3,423	\$1,341	\$2,871	\$468
GLEN OAKS	\$10,988	\$2,941	\$5,438	\$2,426	\$183
GOGEBIC	\$11,424	\$3,571	\$1,627	\$5,760	\$466
KIRTLAND	\$13,019	\$4,534	\$5,313	\$2,075	\$1,098
MID MICHIGAN	\$6,805	\$4,072	\$911	\$1,533	\$289
MONTCALM	\$8,152	\$3,274	\$3,106	\$1,486	\$287
NORTH CENTRAL	\$9,385	\$3,322	\$3,831	\$1,910	\$322
SOUTHWESTERN	\$11,666	\$3,758	\$2,973	\$3,961	\$973
WEST SHORE	\$11,607	\$2,879	\$5,896	\$2,309	\$523
GROUP 2					
JACKSON	\$8,695	\$4,370	\$1,228	\$2,540	\$557
KELLOGG	\$8,721	\$3,174	\$2,845	\$2,283	\$419
LAKE MICHIGAN	\$12,232	\$3,947	\$5,738	\$1,941	\$607
MONROE	\$8,788	\$2,360	\$4,883	\$1,258	\$287
MUSKEGON	\$9,421	\$3,264	\$3,072	\$2,746	\$339
NORTHWESTERN	\$9,613	\$4,389	\$2,530	\$2,200	\$493
ST. CLAIR	\$9,165	\$3,306	\$3,400	\$1,933	\$527
GROUP 3					
DELTA	\$9,146	\$3,901	\$2,957	\$1,695	\$593
GRAND RAPIDS	\$8,498	\$3,646	\$2,911	\$1,383	\$559
HENRY FORD	\$7,836	\$3,910	\$1,650	\$2,002	\$274
KALAMAZOO VALLEY	\$6,812	\$2,257	\$2,700	\$1,507	\$348
MOTT	\$10,187	\$3,966	\$3,668	\$1,957	\$596
SCHOOLCRAFT	\$8,593	\$3,290	\$3,461	\$1,221	\$622
WASHTENAW	\$10,823	\$2,842	\$5,951	\$1,190	\$840
WAYNE COUNTY	\$12,025	\$2,453	\$7,659	\$1,553	\$360
GROUP 4					
LANSING	\$9,111	\$3,369	\$3,305	\$2,099	\$337
MACOMB	\$8,219	\$2,719	\$3,119	\$1,904	\$476
OAKLAND	\$10,123	\$2,404	\$6,163	\$1,016	\$539
STATE AGGREGATE	\$9,303	\$3,211	\$3,839	\$1,762	\$491
STATE AVERAGE	\$9,609	\$3,405	\$3,558	\$2,151	\$496

TABLE 25
REVENUE PER CONTACT HOUR EQUATED STUDENTS (CHES)
2006-07

	TOTAL REVENUE PER CHES	TUITION & FEES PER CHES	PROPERTY TAXES PER CHES	STATE AID PER CHES	OTHER REVENUE PER CHES
GROUP 1					
ALPENA	\$8,099	\$3,272	\$1,593	\$2,828	\$406
BAY DE NOC	\$7,126	\$3,010	\$1,179	\$2,525	\$411
GLEN OAKS	\$9,072	\$2,428	\$4,490	\$2,003	\$151
GOGEBIC	\$9,448	\$2,953	\$1,346	\$4,764	\$385
KIRTLAND	\$10,603	\$3,692	\$4,326	\$1,690	\$895
MID MICHIGAN	\$5,708	\$3,416	\$764	\$1,286	\$242
MONTCALM	\$6,622	\$2,659	\$2,523	\$1,207	\$233
NORTH CENTRAL	\$7,065	\$2,501	\$2,884	\$1,438	\$242
SOUTHWESTERN	\$9,285	\$2,991	\$2,366	\$3,153	\$775
WEST SHORE	\$9,404	\$2,333	\$4,777	\$1,871	\$424
GROUP 2					
JACKSON	\$7,063	\$3,550	\$998	\$2,064	\$452
KELLOGG	\$6,482	\$2,359	\$2,114	\$1,697	\$311
LAKE MICHIGAN	\$9,866	\$3,183	\$4,628	\$1,566	\$489
MONROE	\$7,335	\$1,969	\$4,076	\$1,050	\$240
MUSKEGON	\$7,534	\$2,610	\$2,457	\$2,196	\$271
NORTHWESTERN	\$8,493	\$3,877	\$2,236	\$1,944	\$436
ST. CLAIR	\$7,688	\$2,773	\$2,852	\$1,621	\$442
GROUP 3					
DELTA	\$7,457	\$3,181	\$2,411	\$1,382	\$484
GRAND RAPIDS	\$7,410	\$3,179	\$2,538	\$1,206	\$487
HENRY FORD	\$7,139	\$3,563	\$1,503	\$1,824	\$249
KALAMAZOO VALLEY	\$5,684	\$1,883	\$2,253	\$1,257	\$291
MOTT	\$8,248	\$3,211	\$2,970	\$1,585	\$483
SCHOOLCRAFT	\$7,246	\$2,774	\$2,918	\$1,030	\$524
WASHTENAW	\$8,726	\$2,291	\$4,798	\$959	\$677
WAYNE COUNTY	\$10,040	\$2,048	\$6,394	\$1,297	\$300
GROUP 4					
LANSING	\$7,799	\$2,884	\$2,829	\$1,797	\$288
MACOMB	\$6,585	\$2,178	\$2,499	\$1,526	\$382
OAKLAND	\$8,596	\$2,042	\$5,233	\$863	\$458
STATE AGGREGATE	\$7,752	\$2,676	\$3,199	\$1,469	\$409
STATE AVERAGE	\$7,922	\$2,815	\$2,927	\$1,772	\$408

**TABLE 26
TAXABLE VALUE AND MILLAGE RATES
2006-07**

	TAXABLE VALUE PER FYES	TAXABLE VALUE ('000)	FYES	MILLAGE RATES				
				BUILDING & SITE	DEBT RETIREMENT	VOTED OPERATING	LEVIED OPERATING	TOTAL LEVIED
GROUP 1								
ALPENA	\$803	\$998,154	1,242	0.0000	0.0000	2.5000	2.4373	2.4373
BAY DE NOC	\$660	\$1,001,979	1,519	1.0000	0.2261	2.5000	2.3076	3.5337
GLEN OAKS	\$1,953	\$1,651,488	846	0.0000	0.0000	3.0000	2.7249	2.7249
GOGEBIC	\$580	\$407,216	702	1.4077	0.0000	1.5000	1.3246	2.7323
KIRTLAND	\$2,546	\$2,811,595	1,104	0.0000	0.1300	0.0000	2.1093	2.2393
MID MICHIGAN	\$767	\$1,770,677	2,307	0.0000	0.0000	1.5000	1.2277	1.2277
MONTCALM	\$1,207	\$1,999,775	1,656	0.0000	0.0000	3.0000	2.7294	2.7294
NORTH CENTRAL	\$1,914	\$2,559,443	1,337	0.0000	0.2685	2.7500	2.0098	2.2783
SOUTHWESTERN	\$1,206	\$1,693,519	1,405	0.0000	0.0000	3.0000	2.4650	2.4650
WEST SHORE	\$2,690	\$2,332,686	867	0.9806	0.0000	2.2251	2.1336	3.1142
GROUP 2								
JACKSON	\$1,084	\$4,220,571	3,894	0.0000	0.0000	1.3300	1.1463	1.1463
KELLOGG	\$981	\$3,383,902	3,451	0.8500	0.0000	2.9500	2.8636	3.7106
LAKE MICHIGAN	\$3,088	\$6,649,453	2,154	0.0000	0.0000	1.9004	1.7916	1.7916
MONROE	\$2,235	\$5,887,176	2,634	0.0000	0.0000	2.2500	2.1794	2.1794
MUSKEGON	\$1,403	\$4,237,701	3,020	0.0000	0.0000	2.4000	2.2037	2.2037
NORTHWESTERN	\$1,177	\$3,881,076	3,298	0.0000	0.7300	2.5742	2.1838	2.9138
ST. CLAIR	\$2,009	\$5,782,079	2,878	0.0000	0.0000	1.9951	1.8891	1.8891
GROUP 3								
DELTA	\$1,723	\$11,458,254	6,651	0.0000	0.0000	2.0864	2.0427	2.0427
GRAND RAPIDS	\$2,071	\$20,793,745	10,042	0.0000	0.0000	1.9000	1.7865	1.7865
HENRY FORD	\$526	\$4,523,966	8,598	0.0000	0.5400	3.0000	3.0000	3.5400
KALAMAZOO VALLEY	\$1,144	\$7,602,833	6,644	0.0000	0.0000	2.5000	2.4089	2.4089
MOTT	\$1,861	\$11,882,681	6,385	0.0000	0.6900	2.0500	1.9896	2.6796
SCHOOLCRAFT	\$1,932	\$14,964,557	7,744	0.0000	0.0000	2.2700	1.7967	1.7967
WASHTENAW	\$1,778	\$14,315,853	8,054	0.0000	0.3400	3.8000	3.3682	3.7082
WAYNE COUNTY	\$3,427	\$31,927,579	9,316	0.0000	0.0000	2.5000	2.4769	2.4769
GROUP 4								
LANSING	\$892	\$10,637,548	11,919	0.0000	0.0000	4.0000	3.8072	3.8072
MACOMB	\$2,175	\$30,373,918	13,963	0.0000	0.0000	1.4640	1.4212	1.4212
OAKLAND	\$3,958	\$61,706,284	15,590	0.0000	0.0000	1.8000	1.5844	1.5844
STATE AGGREGATE	\$1,950	\$271,455,710	139,219	0.1514	0.1045	2.3123	2.1932	2.4489

SECTION IV
EXPENDITURES

**TABLE 27
OPERATING FUND EXPENDITURES
2006-07**

	INSTRUCTION	INFORMATION TECHNOLOGY	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT	TOTAL
GROUP 1								
ALPENA	\$5,797,891	\$575,580	\$133,232	\$1,026,353	\$1,237,573	\$1,955,011	\$1,507,839	\$12,233,479
BAY DE NOC	\$5,439,685	\$730,244	\$31,186	\$1,907,088	\$987,111	\$1,751,400	\$1,353,426	\$12,200,140
GLEN OAKS	\$3,624,902	\$475,856	\$311,655	\$1,057,672	\$1,138,758	\$1,465,053	\$1,166,900	\$9,240,796
GOGEBIC	\$3,453,712	\$204,678	\$0	\$640,563	\$969,093	\$1,210,072	\$657,054	\$7,135,172
KIRTLAND	\$5,186,316	\$666,031	\$195,533	\$1,803,303	\$1,987,594	\$1,741,668	\$1,813,057	\$13,393,502
MID MICHIGAN	\$5,479,066	\$543,847	\$680,324	\$1,593,782	\$1,783,081	\$2,025,933	\$1,517,705	\$13,623,738
MONTCALM	\$5,232,828	\$718,442	\$302,424	\$1,761,123	\$1,289,532	\$1,619,858	\$1,474,520	\$12,398,727
NORTH CENTRAL	\$4,741,911	\$823,372	\$0	\$1,129,405	\$2,023,314	\$1,507,011	\$1,342,665	\$11,567,678
SOUTHWESTERN	\$4,677,899	\$813,187	\$3,621	\$1,841,721	\$1,541,987	\$2,418,618	\$1,920,961	\$13,217,994
WEST SHORE	\$4,109,137	\$550,005	\$347,428	\$977,003	\$885,396	\$1,580,638	\$1,520,461	\$9,970,068
GROUP 2								
JACKSON	\$14,974,905	\$1,378,128	\$787,089	\$3,076,376	\$2,906,840	\$3,275,812	\$3,802,776	\$30,201,926
KELLOGG	\$13,496,684	\$1,429,615	\$0	\$4,645,116	\$2,336,977	\$3,560,670	\$3,194,157	\$28,663,219
LAKE MICHIGAN	\$8,995,640	\$1,286,572	\$6,088	\$2,190,634	\$2,578,260	\$3,186,631	\$2,196,123	\$20,439,948
MONROE	\$9,492,826	\$1,227,499	\$278,013	\$2,910,664	\$2,232,264	\$2,665,483	\$2,938,055	\$21,744,804
MUSKEGON	\$12,312,708	\$2,331,738	\$686,381	\$3,069,999	\$3,307,528	\$2,711,499	\$2,059,378	\$26,479,231
NORTHWESTERN	\$12,576,433	\$1,958,977	\$288,354	\$4,856,460	\$2,814,736	\$3,619,273	\$4,348,363	\$30,462,596
ST. CLAIR	\$9,275,424	\$1,738,025	\$117,134	\$3,092,429	\$2,529,817	\$4,184,888	\$3,070,381	\$24,008,098
GROUP 3								
DELTA	\$28,586,806	\$3,083,316	\$929,481	\$7,350,904	\$7,347,601	\$5,943,552	\$6,079,668	\$59,321,328
GRAND RAPIDS	\$40,818,407	\$5,182,026	\$1,210,181	\$9,918,614	\$6,705,212	\$9,434,910	\$9,820,440	\$83,089,790
HENRY FORD	\$30,867,363	\$3,629,960	\$0	\$7,165,674	\$6,983,143	\$6,653,887	\$6,803,391	\$62,103,418
KALAMAZOO VALLEY	\$19,483,862	\$3,258,557	\$312,872	\$4,063,835	\$4,515,304	\$4,663,355	\$4,271,081	\$40,568,866
MOTT	\$25,739,394	\$2,628,139	\$345,572	\$6,737,053	\$8,118,187	\$7,393,466	\$8,745,845	\$59,707,656
SCHOOLCRAFT	\$20,513,867	\$2,962,373	\$1,775,858	\$8,131,557	\$6,655,857	\$7,446,008	\$8,301,668	\$55,787,188
WASHTENAW	\$34,201,212	\$4,987,255	\$654,543	\$9,151,104	\$8,799,836	\$9,913,357	\$9,680,552	\$77,387,859
WAYNE COUNTY	\$30,412,082	\$3,517,490	\$1,292,819	\$10,601,102	\$16,697,699	\$12,247,780	\$10,790,317	\$85,559,289
GROUP 4								
LANSING	\$39,131,660	\$5,796,646	\$920,803	\$15,249,947	\$14,686,775	\$8,280,833	\$8,091,225	\$92,157,889
MACOMB	\$41,022,294	\$5,362,361	\$1,322,827	\$14,547,236	\$9,692,923	\$10,010,616	\$13,338,737	\$95,296,994
OAKLAND	\$52,315,069	\$8,242,345	\$328,183	\$19,166,227	\$12,361,128	\$13,688,506	\$17,154,865	\$123,256,323
STATE AGGREGATE	\$491,959,983	\$66,102,264	\$13,261,601	\$149,662,944	\$135,113,526	\$136,155,788	\$138,961,610	\$1,131,217,716

Capital expenditures excluded.

TABLE 28
EXPENDITURES BY ACTIVITY (PERCENTAGES)
2006-07

	INSTRUCTION	INFORMATION TECHNOLOGY	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT
GROUP 1							
ALPENA	47.4%	4.7%	1.1%	8.4%	10.1%	16.0%	12.3%
BAY DE NOC	44.6%	6.0%	0.3%	15.6%	8.1%	14.4%	11.1%
GLEN OAKS	39.2%	5.1%	3.4%	11.4%	12.3%	15.9%	12.6%
GOGEBIC	48.4%	2.9%	0.0%	9.0%	13.6%	17.0%	9.2%
KIRTLAND	38.7%	5.0%	1.5%	13.5%	14.8%	13.0%	13.5%
MID MICHIGAN	40.2%	4.0%	5.0%	11.7%	13.1%	14.9%	11.1%
MONTCALM	42.2%	5.8%	2.4%	14.2%	10.4%	13.1%	11.9%
NORTH CENTRAL	41.0%	7.1%	0.0%	9.8%	17.5%	13.0%	11.6%
SOUTHWESTERN	35.4%	6.2%	0.0%	13.9%	11.7%	18.3%	14.5%
WEST SHORE	41.2%	5.5%	3.5%	9.8%	8.9%	15.9%	15.3%
GROUP 2							
JACKSON	49.6%	4.6%	2.6%	10.2%	9.6%	10.8%	12.6%
KELLOGG	47.1%	5.0%	0.0%	16.2%	8.2%	12.4%	11.1%
LAKE MICHIGAN	44.0%	6.3%	0.0%	10.7%	12.6%	15.6%	10.7%
MONROE	43.7%	5.6%	1.3%	13.4%	10.3%	12.3%	13.5%
MUSKEGON	46.5%	8.8%	2.6%	11.6%	12.5%	10.2%	7.8%
NORTHWESTERN	41.3%	6.4%	0.9%	15.9%	9.2%	11.9%	14.3%
ST. CLAIR	38.6%	7.2%	0.5%	12.9%	10.5%	17.4%	12.8%
GROUP 3							
DELTA	48.2%	5.2%	1.6%	12.4%	12.4%	10.0%	10.2%
GRAND RAPIDS	49.1%	6.2%	1.5%	11.9%	8.1%	11.4%	11.8%
HENRY FORD	49.7%	5.8%	0.0%	11.5%	11.2%	10.7%	11.0%
KALAMAZOO VALLEY	48.0%	8.0%	0.8%	10.0%	11.1%	11.5%	10.5%
MOTT	43.1%	4.4%	0.6%	11.3%	13.6%	12.4%	14.6%
SCHOOLCRAFT	36.8%	5.3%	3.2%	14.6%	11.9%	13.3%	14.9%
WASHTENAW	44.2%	6.4%	0.8%	11.8%	11.4%	12.8%	12.5%
WAYNE COUNTY	35.5%	4.1%	1.5%	12.4%	19.5%	14.3%	12.6%
GROUP 4							
LANSING	42.5%	6.3%	1.0%	16.5%	15.9%	9.0%	8.8%
MACOMB	43.0%	5.6%	1.4%	15.3%	10.2%	10.5%	14.0%
OAKLAND	42.4%	6.7%	0.3%	15.5%	10.0%	11.1%	13.9%
STATE AGGREGATE	43.5%	5.8%	1.2%	13.2%	11.9%	12.0%	12.3%

Capital expenditures excluded.

TABLE 29
EXPENDITURES PER FYES AND CHES
2006-07

	EXPENDITURES PER FYES	EXPENDITURES PER CHES	OPERATING FUND EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$9,847	\$8,062	\$12,233,479	1,242	1,518
BAY DE NOC	\$8,034	\$7,066	\$12,200,140	1,519	1,727
GLEN OAKS	\$10,928	\$9,022	\$9,240,796	846	1,024
GOGEBIC	\$10,163	\$8,405	\$7,135,172	702	849
KIRTLAND	\$12,127	\$9,876	\$13,393,502	1,104	1,356
MID MICHIGAN	\$5,905	\$4,953	\$13,623,738	2,307	2,751
MONTCALM	\$7,486	\$6,080	\$12,398,727	1,656	2,039
NORTH CENTRAL	\$8,649	\$6,511	\$11,567,678	1,337	1,777
SOUTHWESTERN	\$9,409	\$7,489	\$13,217,994	1,405	1,765
WEST SHORE	\$11,496	\$9,314	\$9,970,068	867	1,070
GROUP 2					
JACKSON	\$7,756	\$6,301	\$30,201,926	3,894	4,793
KELLOGG	\$8,306	\$6,173	\$28,663,219	3,451	4,643
LAKE MICHIGAN	\$9,491	\$7,655	\$20,439,948	2,154	2,670
MONROE	\$8,254	\$6,889	\$21,744,804	2,634	3,156
MUSKEGON	\$8,768	\$7,012	\$26,479,231	3,020	3,776
NORTHWESTERN	\$9,236	\$8,160	\$30,462,596	3,298	3,733
ST. CLAIR	\$8,343	\$6,998	\$24,008,098	2,878	3,431
GROUP 3					
DELTA	\$8,919	\$7,272	\$59,321,328	6,651	8,157
GRAND RAPIDS	\$8,275	\$7,214	\$83,089,790	10,042	11,517
HENRY FORD	\$7,223	\$6,581	\$62,103,418	8,598	9,437
KALAMAZOO VALLEY	\$6,106	\$5,095	\$40,568,866	6,644	7,962
MOTT	\$9,351	\$7,571	\$59,707,656	6,385	7,886
SCHOOLCRAFT	\$7,204	\$6,075	\$55,787,188	7,744	9,184
WASHTENAW	\$9,609	\$7,747	\$77,387,859	8,054	9,989
WAYNE COUNTY	\$9,184	\$7,668	\$85,559,289	9,316	11,158
GROUP 4					
LANSING	\$7,732	\$6,619	\$92,157,889	11,919	13,923
MACOMB	\$6,825	\$5,469	\$95,296,994	13,963	17,426
OAKLAND	\$7,906	\$6,714	\$123,256,323	15,590	18,358
STATE AGGREGATE	\$8,125	\$6,771	\$1,131,217,716	139,219	167,075
STATE AVERAGE	\$8,662	\$7,143			

Capital expenditures excluded.

**TABLE 30
INSTRUCTIONAL COST
2006-07**

	COST PER FYES	COST PER CHES	INSTRUCTION EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$4,667	\$3,821	\$5,797,891	1,242	1,518
BAY DE NOC	\$3,582	\$3,150	\$5,439,685	1,519	1,727
GLEN OAKS	\$4,287	\$3,539	\$3,624,902	846	1,024
GOGEBIC	\$4,919	\$4,068	\$3,453,712	702	849
KIRTLAND	\$4,696	\$3,824	\$5,186,316	1,104	1,356
MID MICHIGAN	\$2,375	\$1,992	\$5,479,066	2,307	2,751
MONTCALM	\$3,159	\$2,566	\$5,232,828	1,656	2,039
NORTH CENTRAL	\$3,546	\$2,669	\$4,741,911	1,337	1,777
SOUTHWESTERN	\$3,330	\$2,650	\$4,677,899	1,405	1,765
WEST SHORE	\$4,738	\$3,839	\$4,109,137	867	1,070
GROUP 2					
JACKSON	\$3,846	\$3,124	\$14,974,905	3,894	4,793
KELLOGG	\$3,911	\$2,907	\$13,496,684	3,451	4,643
LAKE MICHIGAN	\$4,177	\$3,369	\$8,995,640	2,154	2,670
MONROE	\$3,603	\$3,007	\$9,492,826	2,634	3,156
MUSKEGON	\$4,077	\$3,261	\$12,312,708	3,020	3,776
NORTHWESTERN	\$3,813	\$3,369	\$12,576,433	3,298	3,733
ST. CLAIR	\$3,223	\$2,704	\$9,275,424	2,878	3,431
GROUP 3					
DELTA	\$4,298	\$3,505	\$28,586,806	6,651	8,157
GRAND RAPIDS	\$4,065	\$3,544	\$40,818,407	10,042	11,517
HENRY FORD	\$3,590	\$3,271	\$30,867,363	8,598	9,437
KALAMAZOO VALLEY	\$2,933	\$2,447	\$19,483,862	6,644	7,962
MOTT	\$4,031	\$3,264	\$25,739,394	6,385	7,886
SCHOOLCRAFT	\$2,649	\$2,234	\$20,513,867	7,744	9,184
WASHTENAW	\$4,247	\$3,424	\$34,201,212	8,054	9,989
WAYNE COUNTY	\$3,265	\$2,726	\$30,412,082	9,316	11,158
GROUP 4					
LANSING	\$3,283	\$2,811	\$39,131,660	11,919	13,923
MACOMB	\$2,938	\$2,354	\$41,022,294	13,963	17,426
OAKLAND	\$3,356	\$2,850	\$52,315,069	15,590	18,358
STATE AGGREGATE	\$3,534	\$2,945	\$491,959,983	139,219	167,075
STATE AVERAGE	\$3,736	\$3,082			

Capital expenditures excluded.

TABLE 31
COST PER STUDENT CONTACT HOUR AND STUDENT CREDIT HOUR
2006-07

ACS CODE & SUB-ACTIVITY		COST PER CONTACT HOUR	COST PER CREDIT HOUR	EXPENDITURES	CONTACT HOURS	CREDIT HOURS
1.1	GENERAL EDUCATION	\$5.30	\$96.00	\$229,424,972	43,262,147	2,389,849
1.2	BUSINESS & HUMAN SERVICES	\$5.99	\$110.81	\$102,810,313	17,154,303	927,789
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	\$10.77	\$248.35	\$57,618,044	5,348,468	232,003
1.4	HEALTH OCCUPATIONS	\$7.41	\$185.32	\$71,369,528	9,635,689	385,114
1.5	DEVELOPMENTAL EDUCATION & BASIC SKILL:	\$4.07	\$70.31	\$25,270,352	6,204,600	359,394
1.6	HUMAN DEVELOPMENT	\$5.12	\$173.22	\$2,468,192	482,225	14,249
1.7	PERSONAL INTEREST	\$3.84	\$405.60	\$2,998,582	781,687	7,393
1.0	INSTRUCTION TOTAL	\$5.94	\$113.99	\$491,959,983	82,869,119	4,315,791

Capital expenditures excluded.

TABLE 32
COST PER STUDENT CONTACT HOUR BY COLLEGE
2006-07

	ALL INSTRUCTION	GENERAL EDUCATION	BUSINESS & HUMAN SERVICES	TECHNICAL & INDUSTRIAL OCCUPATIONS	HEALTH OCCUPATIONS	DEVELOP. EDUC & BASIC SKILLS	HUMAN DEVELOP.	PERSONAL INTEREST
GROUP 1								
ALPENA	\$7.70	\$7.68	\$7.63	\$8.65	\$6.06	\$6.34	\$0.00	\$0.00
BAY DE NOC	\$6.35	\$5.05	\$6.10	\$11.24	\$6.84	\$13.14	\$1.31	\$10.01
GLEN OAKS	\$7.14	\$6.89	\$6.45	\$4.23	\$8.52	\$9.92	\$37.07	\$2.08
GOGEBIC	\$8.20	\$7.56	\$9.82	\$11.85	\$6.15	\$8.86	\$3.34	\$1.45
KIRTLAND	\$7.71	\$6.88	\$8.51	\$12.20	\$6.72	\$7.07	\$7.94	\$4.79
MID MICHIGAN	\$4.02	\$4.10	\$3.08	\$4.95	\$4.74	\$3.52	\$1.57	\$0.00
MONTCALM	\$5.17	\$4.72	\$4.27	\$4.04	\$8.03	\$4.60	\$3.16	\$0.00
NORTH CENTRAL	\$5.38	\$5.20	\$6.09	\$3.06	\$5.31	\$4.89	\$7.87	\$0.00
SOUTHWESTERN	\$5.34	\$5.06	\$3.95	\$9.14	\$6.00	\$5.36	\$5.48	\$5.01
WEST SHORE	\$7.74	\$6.66	\$8.01	\$14.55	\$12.63	\$9.83	\$0.00	\$0.80
GROUP 2								
JACKSON	\$6.30	\$5.66	\$6.03	\$10.13	\$7.26	\$6.71	\$0.00	\$7.47
KELLOGG	\$5.86	\$5.51	\$5.33	\$12.75	\$6.69	\$3.85	\$1.76	\$3.28
LAKE MICHIGAN	\$6.79	\$5.63	\$9.16	\$16.86	\$7.78	\$5.20	\$1.60	\$3.95
MONROE	\$6.06	\$5.14	\$6.76	\$9.22	\$9.12	\$4.35	\$4.08	\$5.06
MUSKEGON	\$6.57	\$5.53	\$7.25	\$7.90	\$9.05	\$12.29	\$6.56	\$6.67
NORTHWESTERN	\$6.79	\$5.35	\$7.43	\$19.35	\$8.29	\$3.03	\$2.61	\$3.18
ST. CLAIR	\$5.45	\$5.34	\$5.22	\$9.57	\$6.29	\$3.01	\$1.96	\$0.00
GROUP 3								
DELTA	\$7.07	\$6.36	\$6.73	\$9.39	\$10.26	\$6.48	\$7.66	\$7.65
GRAND RAPIDS	\$7.15	\$5.94	\$7.88	\$13.97	\$9.59	\$5.32	\$2.51	\$0.00
HENRY FORD	\$6.59	\$7.48	\$7.44	\$9.94	\$5.35	\$1.15	\$1.06	\$7.32
KALAMAZOO VALLEY	\$4.93	\$4.24	\$4.44	\$7.46	\$7.68	\$5.85	\$0.00	\$0.00
MOTT	\$6.58	\$5.31	\$5.69	\$12.18	\$12.15	\$5.47	\$1.40	\$0.93
SCHOOLCRAFT	\$4.50	\$3.81	\$5.53	\$9.99	\$6.26	\$3.75	\$3.42	\$2.51
WASHTENAW	\$6.90	\$5.23	\$8.48	\$15.66	\$7.47	\$3.99	\$4.61	\$2.70
WAYNE COUNTY	\$5.50	\$5.30	\$5.36	\$5.57	\$6.60	\$5.30	\$5.27	\$5.29
GROUP 4								
LANSING	\$5.67	\$4.76	\$5.66	\$9.36	\$7.21	\$4.56	\$5.13	\$7.33
MACOMB	\$4.75	\$4.08	\$3.91	\$12.26	\$6.68	\$1.07	\$10.35	\$9.59
OAKLAND	\$5.75	\$5.74	\$6.51	\$9.08	\$7.01	\$1.85	\$0.00	\$1.41
STATE AGGREGATE	\$5.94	\$5.30	\$5.99	\$10.77	\$7.41	\$4.07	\$5.12	\$3.84
STATE AVERAGE	\$6.21	\$5.58	\$6.38	\$10.16	\$7.56	\$5.60	\$5.11	\$4.52

Capital expenditures excluded.

**TABLE 33
INFORMATION TECHNOLOGY COST
2006-07**

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INFORMATION TECHNOLOGY EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$463	\$379	\$223	\$575,580	1,242	1,518	2,576
BAY DE NOC	\$481	\$423	\$142	\$730,244	1,519	1,727	5,150
GLEN OAKS	\$563	\$465	\$186	\$475,856	846	1,024	2,563
GOGEBIC	\$292	\$241	\$144	\$204,678	702	849	1,419
KIRTLAND	\$603	\$491	\$208	\$666,031	1,104	1,356	3,207
MID MICHIGAN	\$236	\$198	\$91	\$543,847	2,307	2,751	5,968
MONTCALM	\$434	\$352	\$133	\$718,442	1,656	2,039	5,403
NORTH CENTRAL	\$616	\$463	\$195	\$823,372	1,337	1,777	4,215
SOUTHWESTERN	\$579	\$461	\$227	\$813,187	1,405	1,765	3,577
WEST SHORE	\$634	\$514	\$214	\$550,005	867	1,070	2,566
GROUP 2							
JACKSON	\$354	\$288	\$146	\$1,378,128	3,894	4,793	9,448
KELLOGG	\$414	\$308	\$82	\$1,429,615	3,451	4,643	17,511
LAKE MICHIGAN	\$597	\$482	\$225	\$1,286,572	2,154	2,670	5,712
MONROE	\$466	\$389	\$143	\$1,227,499	2,634	3,156	8,557
MUSKEGON	\$772	\$617	\$255	\$2,331,738	3,020	3,776	9,153
NORTHWESTERN	\$594	\$525	\$143	\$1,958,977	3,298	3,733	13,691
ST. CLAIR	\$604	\$507	\$234	\$1,738,025	2,878	3,431	7,432
GROUP 3							
DELTA	\$464	\$378	\$207	\$3,083,316	6,651	8,157	14,917
GRAND RAPIDS	\$516	\$450	\$239	\$5,182,026	10,042	11,517	21,651
HENRY FORD	\$422	\$385	\$139	\$3,629,960	8,598	9,437	26,160
KALAMAZOO VALLEY	\$490	\$409	\$180	\$3,258,557	6,644	7,962	18,068
MOTT	\$412	\$333	\$146	\$2,628,139	6,385	7,886	18,055
SCHOOLCRAFT	\$383	\$323	\$89	\$2,962,373	7,744	9,184	33,319
WASHTENAW	\$619	\$499	\$182	\$4,987,255	8,054	9,989	27,359
WAYNE COUNTY	\$378	\$315	\$55	\$3,517,490	9,316	11,158	64,364
GROUP 4							
LANSING	\$486	\$416	\$170	\$5,796,646	11,919	13,923	34,067
MACOMB	\$384	\$308	\$129	\$5,362,361	13,963	17,426	41,689
OAKLAND	\$529	\$449	\$187	\$8,242,345	15,590	18,358	44,149
STATE AGGREGATE	\$475	\$396	\$146	\$66,102,264	139,219	167,075	451,946
STATE AVERAGE	\$492	\$406	\$168				

Capital expenditures excluded.

**TABLE 34
INSTRUCTIONAL SUPPORT COST
2006-07**

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INSTRUCTIONAL SUPPORT EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$826	\$676	\$398	\$1,026,353	1,242	1,518	2,576
BAY DE NOC	\$1,256	\$1,104	\$370	\$1,907,088	1,519	1,727	5,150
GLEN OAKS	\$1,251	\$1,033	\$413	\$1,057,672	846	1,024	2,563
GOGEBIC	\$912	\$755	\$451	\$640,563	702	849	1,419
KIRTLAND	\$1,633	\$1,330	\$562	\$1,803,303	1,104	1,356	3,207
MID MICHIGAN	\$691	\$579	\$267	\$1,593,782	2,307	2,751	5,968
MONTCALM	\$1,063	\$864	\$326	\$1,761,123	1,656	2,039	5,403
NORTH CENTRAL	\$844	\$636	\$268	\$1,129,405	1,337	1,777	4,215
SOUTHWESTERN	\$1,311	\$1,043	\$515	\$1,841,721	1,405	1,765	3,577
WEST SHORE	\$1,126	\$913	\$381	\$977,003	867	1,070	2,566
GROUP 2							
JACKSON	\$790	\$642	\$326	\$3,076,376	3,894	4,793	9,448
KELLOGG	\$1,346	\$1,000	\$265	\$4,645,116	3,451	4,643	17,511
LAKE MICHIGAN	\$1,017	\$820	\$384	\$2,190,634	2,154	2,670	5,712
MONROE	\$1,105	\$922	\$340	\$2,910,664	2,634	3,156	8,557
MUSKEGON	\$1,017	\$813	\$335	\$3,069,999	3,020	3,776	9,153
NORTHWESTERN	\$1,472	\$1,301	\$355	\$4,856,460	3,298	3,733	13,691
ST. CLAIR	\$1,075	\$901	\$416	\$3,092,429	2,878	3,431	7,432
GROUP 3							
DELTA	\$1,105	\$901	\$493	\$7,350,904	6,651	8,157	14,917
GRAND RAPIDS	\$988	\$861	\$458	\$9,918,614	10,042	11,517	21,651
HENRY FORD	\$833	\$759	\$274	\$7,165,674	8,598	9,437	26,160
KALAMAZOO VALLEY	\$612	\$510	\$225	\$4,063,835	6,644	7,962	18,068
MOTT	\$1,055	\$854	\$373	\$6,737,053	6,385	7,886	18,055
SCHOOLCRAFT	\$1,050	\$885	\$244	\$8,131,557	7,744	9,184	33,319
WASHTENAW	\$1,136	\$916	\$334	\$9,151,104	8,054	9,989	27,359
WAYNE COUNTY	\$1,138	\$950	\$165	\$10,601,102	9,316	11,158	64,364
GROUP 4							
LANSING	\$1,279	\$1,095	\$448	\$15,249,947	11,919	13,923	34,067
MACOMB	\$1,042	\$835	\$349	\$14,547,236	13,963	17,426	41,689
OAKLAND	\$1,229	\$1,044	\$434	\$19,166,227	15,590	18,358	44,149
STATE AGGREGATE	\$1,075	\$896	\$331	\$149,662,944	139,219	167,075	451,946
STATE AVERAGE	\$1,079	\$891	\$363				

Capital expenditures excluded.

**TABLE 35
STUDENT SERVICES COST
2006-07**

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	STUDENT SERVICES EXPENDITURES	FYES	CHES	UNDUPLICATED HEADCOUNT
GROUP 1							
ALPENA	\$996	\$816	\$480	\$1,237,573	1,242	1,518	2,576
BAY DE NOC	\$650	\$572	\$192	\$987,111	1,519	1,727	5,150
GLEN OAKS	\$1,347	\$1,112	\$444	\$1,138,758	846	1,024	2,563
GOGEBIC	\$1,380	\$1,142	\$683	\$969,093	702	849	1,419
KIRTLAND	\$1,800	\$1,466	\$620	\$1,987,594	1,104	1,356	3,207
MID MICHIGAN	\$773	\$648	\$299	\$1,783,081	2,307	2,751	5,968
MONTCALM	\$779	\$632	\$239	\$1,289,532	1,656	2,039	5,403
NORTH CENTRAL	\$1,513	\$1,139	\$480	\$2,023,314	1,337	1,777	4,215
SOUTHWESTERN	\$1,098	\$874	\$431	\$1,541,987	1,405	1,765	3,577
WEST SHORE	\$1,021	\$827	\$345	\$885,396	867	1,070	2,566
GROUP 2							
JACKSON	\$747	\$606	\$308	\$2,906,840	3,894	4,793	9,448
KELLOGG	\$677	\$503	\$133	\$2,336,977	3,451	4,643	17,511
LAKE MICHIGAN	\$1,197	\$966	\$451	\$2,578,260	2,154	2,670	5,712
MONROE	\$847	\$707	\$261	\$2,232,264	2,634	3,156	8,557
MUSKEGON	\$1,095	\$876	\$361	\$3,307,528	3,020	3,776	9,153
NORTHWESTERN	\$853	\$754	\$206	\$2,814,736	3,298	3,733	13,691
ST. CLAIR	\$879	\$737	\$340	\$2,529,817	2,878	3,431	7,432
GROUP 3							
DELTA	\$1,105	\$901	\$493	\$7,347,601	6,651	8,157	14,917
GRAND RAPIDS	\$668	\$582	\$310	\$6,705,212	10,042	11,517	21,651
HENRY FORD	\$812	\$740	\$267	\$6,983,143	8,598	9,437	26,160
KALAMAZOO VALLEY	\$680	\$567	\$250	\$4,515,304	6,644	7,962	18,068
MOTT	\$1,271	\$1,029	\$450	\$8,118,187	6,385	7,886	18,055
SCHOOLCRAFT	\$860	\$725	\$200	\$6,655,857	7,744	9,184	33,319
WASHTENAW	\$1,093	\$881	\$322	\$8,799,836	8,054	9,989	27,359
WAYNE COUNTY	\$1,792	\$1,496	\$259	\$16,697,699	9,316	11,158	64,364
GROUP 4							
LANSING	\$1,232	\$1,055	\$431	\$14,686,775	11,919	13,923	34,067
MACOMB	\$694	\$556	\$233	\$9,692,923	13,963	17,426	41,689
OAKLAND	\$793	\$673	\$280	\$12,361,128	15,590	18,358	44,149
STATE AGGREGATE	\$971	\$809	\$299	\$135,113,526	139,219	167,075	451,946
STATE AVERAGE	\$1,023	\$842	\$349				

Capital expenditures excluded.

**TABLE 36
SALARY AND FRINGE BENEFIT COSTS
2006-07**

	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
	SALARIES	FRINGE BENEFITS	COMPENSATION COLUMNS B + C	COMPENSATION % COLUMN D / F	TOTAL EXPENDITURES
GROUP 1					
ALPENA	\$6,901,038	\$2,949,458	\$9,850,496	80.5%	\$12,233,479
BAY DE NOC	\$7,024,031	\$2,764,927	\$9,788,958	80.2%	\$12,200,140
GLEN OAKS	\$4,977,709	\$2,043,966	\$7,021,675	76.0%	\$9,240,796
GOGEBIC	\$3,834,935	\$1,879,316	\$5,714,251	80.1%	\$7,135,172
KIRTLAND	\$7,101,086	\$2,831,041	\$9,932,127	74.2%	\$13,393,502
MID MICHIGAN	\$7,620,224	\$2,926,106	\$10,546,330	77.4%	\$13,623,738
MONTCALM	\$6,408,421	\$2,836,329	\$9,244,750	74.6%	\$12,398,727
NORTH CENTRAL	\$6,217,463	\$2,857,634	\$9,075,097	78.5%	\$11,567,678
SOUTHWESTERN	\$7,506,393	\$2,846,976	\$10,353,369	78.3%	\$13,217,994
WEST SHORE	\$5,915,530	\$2,568,575	\$8,484,105	85.1%	\$9,970,068
GROUP 2					
JACKSON	\$16,721,547	\$6,507,971	\$23,229,518	76.9%	\$30,201,926
KELLOGG	\$16,571,572	\$5,907,470	\$22,479,042	78.4%	\$28,663,219
LAKE MICHIGAN	\$11,627,889	\$4,226,725	\$15,854,614	77.6%	\$20,439,948
MONROE	\$12,814,623	\$5,312,180	\$18,126,803	83.4%	\$21,744,804
MUSKEGON	\$14,252,641	\$6,024,819	\$20,277,460	76.6%	\$26,479,231
NORTHWESTERN	\$16,302,755	\$6,352,112	\$22,654,867	74.4%	\$30,462,596
ST. CLAIR	\$12,965,495	\$5,140,177	\$18,105,672	75.4%	\$24,008,098
GROUP 3					
DELTA	\$35,499,271	\$11,654,536	\$47,153,807	79.5%	\$59,321,328
GRAND RAPIDS	\$50,819,989	\$18,276,621	\$69,096,610	83.2%	\$83,089,790
HENRY FORD	\$36,114,689	\$12,206,974	\$48,321,663	77.8%	\$62,103,418
KALAMAZOO VALLEY	\$24,638,183	\$8,773,156	\$33,411,339	82.4%	\$40,568,866
MOTT	\$34,720,689	\$13,305,498	\$48,026,187	80.4%	\$59,707,656
SCHOOLCRAFT	\$32,432,527	\$11,313,014	\$43,745,541	78.4%	\$55,787,188
WASHTENAW	\$44,257,250	\$16,026,512	\$60,283,762	77.9%	\$77,387,859
WAYNE COUNTY	\$45,650,394	\$17,767,498	\$63,417,892	74.1%	\$85,559,289
GROUP 4					
LANSING	\$53,062,812	\$17,451,382	\$70,514,194	76.5%	\$92,157,889
MACOMB	\$56,877,430	\$21,323,266	\$78,200,696	82.1%	\$95,296,994
OAKLAND	\$72,347,973	\$25,847,051	\$98,195,024	79.7%	\$123,256,323
STATE AGGREGATE	\$651,184,559	\$239,921,290	\$891,105,849	78.8%	\$1,131,217,716

Compensation includes salary, wages, and fringe benefits. Cost excludes capital expenditures.

**TABLE 37
COST PER SQUARE FOOT
2006-07**

	COST PER SQUARE FOOT	PHYSICAL PLANT COST LESS ENERGY	SQUARE FEET
GROUP 1			
ALPENA	\$2.57	\$1,037,516	403,186
BAY DE NOC	\$2.71	\$888,927	327,544
GLEN OAKS	\$4.16	\$827,021	198,848
GOGEBIC	\$2.11	\$486,755	230,650
KIRTLAND	\$5.37	\$1,484,510	276,469
MID MICHIGAN	\$4.04	\$1,066,440	263,996
MONTCALM	\$4.67	\$962,009	205,780
NORTH CENTRAL	\$3.87	\$967,658	250,284
SOUTHWESTERN	\$3.65	\$1,333,467	365,699
WEST SHORE	\$4.39	\$1,139,672	259,422
GROUP 2			
JACKSON	\$5.96	\$3,127,008	524,561
KELLOGG	\$4.17	\$2,479,560	595,328
LAKE MICHIGAN	\$2.76	\$1,550,777	561,293
MONROE	\$5.64	\$2,147,930	381,045
MUSKEGON	\$3.46	\$1,630,035	470,905
NORTHWESTERN	\$4.65	\$3,509,661	754,518
ST. CLAIR	\$5.10	\$2,314,991	453,692
GROUP 3			
DELTA	\$4.10	\$4,273,224	1,042,243
GRAND RAPIDS	\$6.39	\$7,604,326	1,190,754
HENRY FORD	\$6.28	\$5,463,365	869,718
KALAMAZOO VALLEY	\$4.15	\$2,898,814	698,719
MOTT	\$6.90	\$6,960,407	1,009,142
SCHOOLCRAFT	\$10.29	\$6,686,549	650,123
WASHTENAW	\$7.64	\$7,284,617	953,475
WAYNE COUNTY	\$8.17	\$8,534,583	1,045,254
GROUP 4			
LANSING	\$4.63	\$6,390,199	1,380,859
MACOMB	\$5.84	\$9,528,338	1,631,543
OAKLAND	\$6.13	\$13,186,895	2,151,418
STATE AGGREGATE	\$5.52	\$105,765,254	19,146,468

Capital expenditures included.

TABLE 38
ENERGY COST PER CUBIC FOOT
2006-07

	ENERGY COST PER CUBIC FOOT	ENERGY EXPENDITURES	CUBIC FEET
GROUP 1			
ALPENA	\$0.0727	\$470,323	6,466,980
BAY DE NOC	\$0.1090	\$464,499	4,260,479
GLEN OAKS	\$0.1397	\$339,879	2,432,352
GOGEBIC	\$0.0454	\$179,347	3,949,567
KIRTLAND	\$0.0999	\$384,363	3,847,580
MID MICHIGAN	\$0.1770	\$451,265	2,549,652
MONTCALM	\$0.1594	\$523,567	3,283,977
NORTH CENTRAL	\$0.1310	\$424,570	3,241,635
SOUTHWESTERN	\$0.1004	\$587,494	5,851,184
WEST SHORE	\$0.1069	\$380,789	3,561,086
GROUP 2			
JACKSON	\$0.1152	\$1,030,932	8,952,100
KELLOGG	\$0.0934	\$795,651	8,522,273
LAKE MICHIGAN	\$0.0599	\$645,346	10,782,114
MONROE	\$0.1317	\$807,933	6,135,768
MUSKEGON	\$0.0699	\$429,343	6,138,898
NORTHWESTERN	\$0.0952	\$968,791	10,173,748
ST. CLAIR	\$0.1099	\$760,385	6,917,764
GROUP 3			
DELTA	\$0.1168	\$1,828,506	15,661,525
GRAND RAPIDS	\$0.1186	\$2,216,114	18,681,069
HENRY FORD	\$0.1153	\$1,403,678	12,177,407
KALAMAZOO VALLEY	\$0.1240	\$1,372,267	11,063,373
MOTT	\$0.1282	\$1,850,872	14,434,447
SCHOOLCRAFT	\$0.1500	\$1,628,554	10,856,880
WASHTENAW	\$0.1674	\$2,395,935	14,313,030
WAYNE COUNTY	\$0.1696	\$2,402,712	14,169,856
GROUP 4			
LANSING	\$0.1052	\$1,701,026	16,170,323
MACOMB	\$0.1371	\$3,810,399	27,793,339
OAKLAND	\$0.1300	\$3,967,970	30,527,031
STATE AGGREGATE	\$0.1210	\$34,222,509	282,915,437

SECTION V

FUNDING FORMULA FOR FY 2008-09

**TABLE 39
INSTRUCTIONAL NEED
Fiscal Year 2008-09**

	1.1 GENERAL EDUCATION			1.2 BUSINESS & HUMAN SERVICES			1.3 TECHNICAL & INDUSTRIAL		
	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED
ALPENA	403,282	\$7.68	\$2,137,395	120,819	\$7.63	\$723,706	138,796	\$8.65	\$1,494,833
BAY DE NOC	442,522	\$5.05	\$2,345,367	184,815	\$6.10	\$1,107,042	85,910	\$11.24	\$925,251
DELTA	2,213,486	\$6.36	\$11,731,476	849,907	\$6.73	\$5,090,943	311,175	\$9.39	\$3,351,355
GLEN OAKS	239,849	\$6.89	\$1,271,200	99,002	\$6.45	\$593,022	30,810	\$4.23	\$331,824
GOGEBIC	202,848	\$7.56	\$1,075,094	95,828	\$9.82	\$574,010	41,629	\$11.85	\$448,344
GRAND RAPIDS	3,177,287	\$5.94	\$16,839,621	1,113,712	\$7.88	\$6,671,135	389,844	\$13.97	\$4,198,620
HENRY FORD	2,346,107	\$7.48	\$12,434,367	722,489	\$7.44	\$4,327,709	307,107	\$9.94	\$3,307,542
JACKSON	1,239,251	\$5.66	\$6,568,030	384,666	\$6.03	\$2,304,149	93,808	\$10.13	\$1,010,312
KALAMAZOO VALLEY	2,239,382	\$4.24	\$11,868,725	847,585	\$4.44	\$5,077,034	235,092	\$7.46	\$2,531,941
KELLOGG	805,228	\$5.51	\$4,267,708	487,370	\$5.33	\$2,919,346	107,573	\$12.75	\$1,158,561
KIRTLAND	258,218	\$6.88	\$1,368,555	162,562	\$8.51	\$973,746	58,123	\$12.20	\$625,985
LAKE MICHIGAN	743,447	\$5.63	\$3,940,269	195,869	\$9.16	\$1,173,255	50,448	\$16.86	\$543,325
LANSING	3,227,034	\$4.76	\$17,103,280	1,470,207	\$5.66	\$8,806,540	718,416	\$9.36	\$7,737,340
MACOMB	4,945,779	\$4.08	\$26,212,629	2,081,995	\$3.91	\$12,471,150	636,524	\$12.26	\$6,855,363
MID MICHIGAN	607,331	\$4.10	\$3,218,854	283,978	\$3.08	\$1,701,028	97,201	\$4.95	\$1,046,855
MONROE	867,552	\$5.14	\$4,598,026	325,552	\$6.76	\$1,950,056	113,526	\$9.22	\$1,222,675
MONTCALM	390,634	\$4.72	\$2,070,360	296,346	\$4.27	\$1,775,113	82,513	\$4.04	\$888,665
MOTT	1,994,541	\$5.31	\$10,571,067	945,660	\$5.69	\$5,664,503	249,729	\$12.18	\$2,689,581
MUSKEGON	1,161,734	\$5.53	\$6,157,190	279,502	\$7.25	\$1,674,217	138,935	\$7.90	\$1,496,330
NORTH CENTRAL	515,347	\$5.20	\$2,731,339	171,413	\$6.09	\$1,026,764	3,201	\$3.06	\$34,475
NORTHWESTERN	980,892	\$5.35	\$5,198,728	370,982	\$7.43	\$2,222,182	136,685	\$19.35	\$1,472,097
OAKLAND	5,044,443	\$5.74	\$26,735,548	1,821,806	\$6.51	\$10,912,618	346,435	\$9.08	\$3,731,105
ST. CLAIR	816,195	\$5.34	\$4,325,834	320,630	\$5.22	\$1,920,574	61,853	\$9.57	\$666,157
SCHOOLCRAFT	2,459,867	\$3.81	\$13,037,295	1,131,019	\$5.53	\$6,774,804	106,601	\$9.99	\$1,148,093
SOUTHWESTERN	454,768	\$5.06	\$2,410,270	133,451	\$3.95	\$799,371	61,042	\$9.14	\$657,422
WASHTENAW	2,628,771	\$5.23	\$13,932,486	882,953	\$8.48	\$5,288,888	486,245	\$15.66	\$5,236,859
WAYNE COUNTY	2,599,904	\$5.30	\$13,779,491	1,264,505	\$5.36	\$7,574,385	239,839	\$5.57	\$2,583,066
WEST SHORE	256,448	\$6.66	\$1,359,174	109,680	\$8.01	\$656,983	19,408	\$14.55	\$209,024
STATE TOTAL	43,262,147	\$5.30	\$229,289,378	17,154,303	\$5.99	\$102,754,273	5,348,468	\$10.77	\$57,603,000

TABLE 39 (continued)
INSTRUCTIONAL NEED
Fiscal Year 2008-09

	1.4 HEALTH OCCUPATIONS			1.5 DEVELOPMENTAL & BASIC SKILLS			1.6 HUMAN DEVELOPMENT			
	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	TARGET NEED INSTRUCTION
ALPENA	62,279	\$6.06	\$461,487	27,472	\$6.34	\$111,811	0	\$0.00	\$0	\$4,929,232
BAY DE NOC	120,728	\$6.84	\$894,594	21,146	\$13.14	\$86,064	432	\$1.31	\$2,212	\$5,360,530
DELTA	392,096	\$10.26	\$2,905,431	239,300	\$6.48	\$973,951	33,119	\$7.66	\$169,569	\$24,222,725
GLEN OAKS	99,803	\$8.52	\$739,540	32,020	\$9.92	\$130,321	658	\$37.07	\$3,369	\$3,069,276
GOGEBIC	66,294	\$6.15	\$491,239	6,080	\$8.86	\$24,746	6,208	\$3.34	\$31,785	\$2,645,218
GRAND RAPIDS	533,940	\$9.59	\$3,956,495	485,776	\$5.32	\$1,977,108	12,000	\$2.51	\$61,440	\$33,704,419
HENRY FORD	772,839	\$5.35	\$5,726,737	493,416	\$1.15	\$2,008,203	15,815	\$1.06	\$80,973	\$27,885,531
JACKSON	456,190	\$7.26	\$3,380,368	190,414	\$6.71	\$774,985	0	\$0.00	\$0	\$14,037,844
KALAMAZOO VALLEY	441,196	\$7.68	\$3,269,262	185,898	\$5.85	\$756,605	0	\$0.00	\$0	\$23,503,567
KELLOGG	590,118	\$6.69	\$4,372,774	230,884	\$3.85	\$939,698	11,676	\$1.76	\$59,781	\$13,717,868
KIRTLAND	147,568	\$6.72	\$1,093,479	45,648	\$7.07	\$185,787	32	\$7.94	\$164	\$4,247,716
LAKE MICHIGAN	189,391	\$7.78	\$1,403,387	123,651	\$5.20	\$503,260	15,796	\$1.60	\$80,876	\$7,644,372
LANSING	695,189	\$7.21	\$5,151,350	742,760	\$4.56	\$3,023,033	28,112	\$5.13	\$143,933	\$41,965,476
MACOMB	549,759	\$6.68	\$4,073,714	342,563	\$1.07	\$1,394,231	57,240	\$10.35	\$293,069	\$51,300,156
MID MICHIGAN	260,203	\$4.74	\$1,928,104	111,952	\$3.52	\$455,645	3,559	\$1.57	\$18,222	\$8,368,708
MONROE	134,735	\$9.12	\$998,386	87,500	\$4.35	\$356,125	6,461	\$4.08	\$33,080	\$9,158,348
MONTCALM	198,636	\$8.03	\$1,471,893	42,424	\$4.60	\$172,666	780	\$3.16	\$3,994	\$6,382,691
MOTT	441,225	\$12.15	\$3,269,477	237,489	\$5.47	\$966,580	41,090	\$1.40	\$210,381	\$23,371,589
MUSKEGON	203,101	\$9.05	\$1,504,978	58,556	\$12.29	\$238,323	25,520	\$6.56	\$130,662	\$11,201,700
NORTH CENTRAL	136,681	\$5.31	\$1,012,806	49,279	\$4.89	\$200,566	5,172	\$7.87	\$26,481	\$5,032,431
NORTHWESTERN	155,903	\$8.29	\$1,155,241	127,092	\$3.03	\$517,264	8,033	\$2.61	\$41,129	\$10,606,641
OAKLAND	948,979	\$7.01	\$7,031,934	877,234	\$1.85	\$3,570,342	0	\$0.00	\$0	\$51,981,547
ST. CLAIR	349,701	\$6.29	\$2,591,284	147,197	\$3.01	\$599,092	6,005	\$1.96	\$30,746	\$10,133,687
SCHOOLCRAFT	325,907	\$6.26	\$2,414,971	342,460	\$3.75	\$1,393,812	25,512	\$3.42	\$130,621	\$24,899,596
SOUTHWESTERN	124,739	\$6.00	\$924,316	89,233	\$5.36	\$363,178	8,058	\$5.48	\$41,257	\$5,195,814
WASHTENAW	461,781	\$7.47	\$3,421,797	374,520	\$3.99	\$1,524,296	39,024	\$4.61	\$199,803	\$29,604,129
WAYNE COUNTY	718,980	\$6.60	\$5,327,642	443,884	\$5.30	\$1,806,608	131,923	\$5.27	\$675,446	\$31,746,638
WEST SHORE	57,728	\$12.63	\$427,764	48,752	\$9.83	\$198,421	0	\$0.00	\$0	\$2,851,366
STATE TOTAL	9,635,689	\$7.41	\$71,400,450	6,204,600	\$4.07	\$25,252,721	482,225	\$5.12	\$2,468,993	\$488,768,815

**TABLE 40
NON-INSTRUCTIONAL NEED FOR
Fiscal Year 2008-09**

	TARGET NEED INSTRUCTION	INSTRUCTIONAL SUPPORT EXPENDITURES	SUPPORT AS % NEED	INSTRUCTIONAL SUPPORT TARGET NEED	STUDENT SERVICES LESS ATHLETICS	UNDUPLICATED STUDENT HEADCOUNT	COST PER STUDENT	PELL RECIPIENT	STUDENT SERVICES NEED
ALPENA	\$4,929,232	\$1,026,353	20.8%	\$1,508,345	\$1,012,970	2,576	\$393	867	\$755,835
BAY DE NOC	\$5,360,530	\$1,907,088	35.6%	\$1,640,322	\$987,111	5,150	\$192	998	\$1,492,700
DELTA	\$24,222,725	\$7,350,904	30.3%	\$7,412,154	\$7,110,052	14,917	\$477	3,768	\$4,345,545
GLEN OAKS	\$3,069,276	\$1,057,672	34.5%	\$939,198	\$962,304	2,563	\$375	501	\$742,980
GOGEBIC	\$2,645,218	\$640,563	24.2%	\$809,437	\$857,697	1,419	\$604	453	\$415,740
GRAND RAPIDS	\$33,704,419	\$9,918,614	29.4%	\$10,313,552	\$6,229,980	21,651	\$288	5,189	\$6,300,260
HENRY FORD	\$27,885,531	\$7,165,674	25.7%	\$8,532,972	\$6,681,624	26,160	\$255	5,804	\$7,600,700
JACKSON	\$14,037,844	\$3,076,376	21.9%	\$4,295,580	\$2,906,840	9,448	\$308	2,339	\$2,751,155
KALAMAZOO VALLEY	\$23,503,567	\$4,063,835	17.3%	\$7,192,092	\$4,075,325	18,068	\$226	3,259	\$5,230,855
KELLOGG	\$13,717,868	\$4,645,116	33.9%	\$4,197,668	\$2,180,378	17,511	\$125	1,982	\$5,040,185
KIRTLAND	\$4,247,716	\$1,803,303	42.5%	\$1,299,801	\$1,747,240	3,207	\$545	958	\$937,945
LAKE MICHIGAN	\$7,644,372	\$2,190,634	28.7%	\$2,339,178	\$2,266,677	5,712	\$397	1,271	\$1,659,695
LANSING	\$41,965,476	\$15,249,947	36.3%	\$12,841,436	\$13,987,754	34,067	\$411	6,013	\$9,859,420
MACOMB	\$51,300,156	\$14,547,236	28.4%	\$15,697,848	\$9,520,324	41,689	\$228	4,120	\$11,984,365
MID MICHIGAN	\$8,368,708	\$1,593,782	19.0%	\$2,560,825	\$1,783,081	5,968	\$299	1,694	\$1,743,230
MONROE	\$9,158,348	\$2,910,664	31.8%	\$2,802,454	\$2,232,264	8,557	\$261	854	\$2,460,095
MONTCALM	\$6,382,691	\$1,761,123	27.6%	\$1,953,103	\$1,289,532	5,403	\$239	1,180	\$1,569,355
MOTT	\$23,371,589	\$6,737,053	28.8%	\$7,151,706	\$7,517,755	18,055	\$416	4,949	\$5,269,400
MUSKEGON	\$11,201,700	\$3,069,999	27.4%	\$3,427,720	\$2,784,346	9,153	\$304	1,603	\$2,648,680
NORTH CENTRAL	\$5,032,431	\$1,129,405	22.4%	\$1,539,924	\$2,023,314	4,215	\$480	894	\$1,223,625
NORTHWESTERN	\$10,606,641	\$4,856,460	45.8%	\$3,245,632	\$2,814,736	13,691	\$206	1,552	\$3,940,735
OAKLAND	\$51,981,547	\$19,166,227	36.9%	\$15,906,353	\$12,035,811	44,149	\$273	5,087	\$12,709,640
ST. CLAIR	\$10,133,687	\$3,092,429	30.5%	\$3,100,908	\$2,223,073	7,432	\$299	1,325	\$2,151,245
SCHOOLCRAFT	\$24,899,596	\$8,131,557	32.7%	\$7,619,276	\$6,030,103	33,319	\$181	2,248	\$9,552,115
SOUTHWESTERN	\$5,195,814	\$1,841,721	35.4%	\$1,589,919	\$1,541,987	3,577	\$431	1,059	\$1,045,920
WASHTENAW	\$29,604,129	\$9,151,104	30.9%	\$9,058,863	\$8,799,836	27,359	\$322	4,102	\$7,899,865
WAYNE COUNTY	\$31,746,638	\$10,601,102	33.4%	\$9,714,471	\$16,345,970	64,364	\$254	11,206	\$18,623,890
WEST SHORE	\$2,851,366	\$977,003	34.3%	\$872,518	\$885,396	2,566	\$345	563	\$745,385
STATE TOTAL	\$488,768,815	\$149,662,944	30.6%	\$149,563,255	\$128,833,480	451,946	\$285	75,838	\$130,700,560

TABLE 40 (continued)
NON-INSTRUCTIONAL NEED FOR
Fiscal Year 2008-09

	FYES	OPERATING FUND EXPENDITURES	ADM. NEED FYES < 2500	ADM. NEED FYES >= 2500 FYES < 6000	ADM. NEED FYES >= 6000	TARGET NEED ADMINISTRATION
ALPENA	1,242	\$12,233,479	\$1,847,255	\$0	\$0	\$1,847,255
BAY DE NOC	1,519	\$12,200,140	\$1,842,221	\$0	\$0	\$1,842,221
DELTA	6,651	\$59,321,328	\$0	\$0	\$5,813,490	\$5,813,490
GLEN OAKS	846	\$9,240,796	\$1,395,360	\$0	\$0	\$1,395,360
GOGEBIC	702	\$7,135,172	\$1,077,411	\$0	\$0	\$1,077,411
GRAND RAPIDS	10,042	\$83,089,790	\$0	\$0	\$8,142,799	\$8,142,799
HENRY FORD	8,598	\$62,103,418	\$0	\$0	\$6,086,135	\$6,086,135
JACKSON	3,894	\$30,201,926	\$0	\$3,352,414	\$0	\$3,352,414
KALAMAZOO VALLEY	6,644	\$40,568,866	\$0	\$0	\$3,975,749	\$3,975,749
KELLOGG	3,451	\$28,663,219	\$0	\$3,181,617	\$0	\$3,181,617
KIRTLAND	1,104	\$13,393,502	\$2,022,419	\$0	\$0	\$2,022,419
LAKE MICHIGAN	2,154	\$20,439,948	\$3,086,432	\$0	\$0	\$3,086,432
LANSING	11,919	\$92,157,889	\$0	\$0	\$9,031,473	\$9,031,473
MACOMB	13,963	\$95,296,994	\$0	\$0	\$9,339,105	\$9,339,105
MID MICHIGAN	2,307	\$13,623,738	\$2,057,184	\$0	\$0	\$2,057,184
MONROE	2,634	\$21,744,804	\$0	\$2,413,673	\$0	\$2,413,673
MONTCALM	1,656	\$12,398,727	\$1,872,208	\$0	\$0	\$1,872,208
MOTT	6,385	\$59,707,656	\$0	\$0	\$5,851,350	\$5,851,350
MUSKEGON	3,020	\$26,479,231	\$0	\$2,939,195	\$0	\$2,939,195
NORTH CENTRAL	1,337	\$11,567,678	\$1,746,719	\$0	\$0	\$1,746,719
NORTHWESTERN	3,298	\$30,462,596	\$0	\$3,381,348	\$0	\$3,381,348
OAKLAND	15,590	\$123,256,323	\$0	\$0	\$12,079,120	\$12,079,120
ST. CLAIR	2,878	\$24,008,098	\$0	\$2,664,899	\$0	\$2,664,899
SCHOOLCRAFT	7,744	\$55,787,188	\$0	\$0	\$5,467,144	\$5,467,144
SOUTHWESTERN	1,405	\$13,217,994	\$1,995,917	\$0	\$0	\$1,995,917
WASHTENAW	8,054	\$77,387,859	\$0	\$0	\$7,584,010	\$7,584,010
WAYNE COUNTY	9,316	\$85,559,289	\$0	\$0	\$8,384,810	\$8,384,810
WEST SHORE	867	\$9,970,068	\$1,505,480	\$0	\$0	\$1,505,480
STATE TOTAL	139,219	\$1,131,217,716	\$20,448,606	\$17,933,146	\$81,755,185	\$120,136,937

TABLE 40 (continued)
NON-INSTRUCTIONAL NEED FOR
Fiscal Year 2008-09

	PHYSICAL PLANT EXPENDITURES LESS ENERGY	SQUARE FEET	COST PER SQUARE FOOT	PHYSICAL PLANT NEED	ENERGY EXPENDITURES	CUBIC FEET	COST PER CUBIC FOOT	ENERGY NEED	EQUIPMENT NEED 4% INSTR. NEED	NON INSTRUCTIONAL NEED
ALPENA	\$1,037,516	403,186	\$2.57	\$2,205,427	\$470,323	6,466,980	\$0.0727	\$782,505	\$197,169	\$7,296,536
BAY DE NOC	\$888,927	327,544	\$2.71	\$1,791,666	\$464,499	4,260,479	\$0.1090	\$515,518	\$214,421	\$7,496,848
DELTA	\$4,251,162	1,042,243	\$4.08	\$5,701,069	\$1,828,506	15,661,525	\$0.1168	\$1,895,045	\$968,909	\$26,136,212
GLEN OAKS	\$827,021	198,848	\$4.16	\$1,087,699	\$339,879	2,432,352	\$0.1397	\$294,315	\$122,771	\$4,582,323
GOGEBIC	\$477,707	230,650	\$2.07	\$1,261,656	\$179,347	3,949,567	\$0.0454	\$477,898	\$105,809	\$4,147,951
GRAND RAPIDS	\$7,604,326	1,190,754	\$6.39	\$6,513,424	\$2,216,114	18,681,069	\$0.1186	\$2,260,409	\$1,348,177	\$34,878,621
HENRY FORD	\$5,399,713	869,718	\$6.21	\$4,757,357	\$1,403,678	12,177,407	\$0.1153	\$1,473,466	\$1,115,421	\$29,566,051
JACKSON	\$2,771,844	524,561	\$5.28	\$2,869,349	\$1,030,932	8,952,100	\$0.1152	\$1,083,204	\$561,514	\$14,913,216
KALAMAZOO VALLEY	\$2,898,814	698,719	\$4.15	\$3,821,993	\$1,372,267	11,063,373	\$0.1240	\$1,338,668	\$940,143	\$22,499,500
KELLOGG	\$2,398,506	595,328	\$4.03	\$3,256,444	\$795,651	8,522,273	\$0.0934	\$1,031,195	\$548,715	\$17,255,824
KIRTLAND	\$1,428,694	276,469	\$5.17	\$1,512,285	\$384,363	3,847,580	\$0.0999	\$465,557	\$169,909	\$6,407,916
LAKE MICHIGAN	\$1,550,777	561,293	\$2.76	\$3,070,273	\$645,346	10,782,114	\$0.0599	\$1,304,636	\$305,775	\$11,765,989
LANSING	\$6,390,199	1,380,859	\$4.63	\$7,553,299	\$1,701,026	16,170,323	\$0.1052	\$1,956,609	\$1,678,619	\$42,920,856
MACOMB	\$9,528,338	1,631,543	\$5.84	\$8,924,540	\$3,810,399	27,793,339	\$0.1371	\$3,362,994	\$2,052,006	\$51,360,858
MID MICHIGAN	\$1,066,440	263,996	\$4.04	\$1,444,058	\$451,265	2,549,652	\$0.1770	\$308,508	\$334,748	\$8,448,553
MONROE	\$2,130,122	381,045	\$5.59	\$2,084,316	\$807,933	6,135,768	\$0.1317	\$742,428	\$366,334	\$10,869,300
MONTCALM	\$950,953	205,780	\$4.62	\$1,125,617	\$523,567	3,283,977	\$0.1594	\$397,361	\$255,308	\$7,172,952
MOTT	\$6,894,973	1,009,142	\$6.83	\$5,520,007	\$1,850,872	14,434,447	\$0.1282	\$1,746,568	\$934,864	\$26,473,895
MUSKEGON	\$1,630,035	470,905	\$3.46	\$2,575,850	\$429,343	6,138,898	\$0.0699	\$742,807	\$448,068	\$12,782,320
NORTH CENTRAL	\$918,095	250,284	\$3.67	\$1,369,053	\$424,570	3,241,635	\$0.1310	\$392,238	\$201,297	\$6,472,856
NORTHWESTERN	\$3,379,572	754,518	\$4.48	\$4,127,213	\$968,791	10,173,748	\$0.0952	\$1,231,024	\$424,266	\$16,350,218
OAKLAND	\$13,186,895	2,151,418	\$6.13	\$11,768,256	\$3,967,970	30,527,031	\$0.1300	\$3,693,771	\$2,079,262	\$58,236,402
ST. CLAIR	\$2,309,996	453,692	\$5.09	\$2,481,695	\$760,385	6,917,764	\$0.1099	\$837,049	\$405,347	\$11,641,143
SCHOOLCRAFT	\$6,673,114	650,123	\$10.26	\$3,556,173	\$1,628,554	10,856,880	\$0.1500	\$1,313,682	\$995,984	\$28,504,374
SOUTHWESTERN	\$1,333,467	365,699	\$3.65	\$2,000,374	\$587,494	5,851,184	\$0.1004	\$707,993	\$207,833	\$7,547,956
WASHTENAW	\$7,284,617	953,475	\$7.64	\$5,215,508	\$2,395,935	14,313,030	\$0.1674	\$1,731,877	\$1,184,165	\$32,674,288
WAYNE COUNTY	\$8,387,605	1,045,254	\$8.02	\$5,717,539	\$2,402,712	14,169,856	\$0.1696	\$1,714,553	\$1,269,866	\$45,425,129
WEST SHORE	\$1,139,672	259,422	\$4.39	\$1,419,038	\$380,789	3,561,086	\$0.1069	\$430,891	\$114,055	\$5,087,367
STATE TOTAL	\$104,739,100	19,146,468	\$5.47	\$104,731,178	\$34,222,509	282,915,437	\$0.1210	\$34,232,769	\$19,550,755	\$558,915,454

**TABLE 41
TAX GRANTS FOR
Fiscal Year 2008-09**

	TAXABLE VALUE ('000)	FYES	TAXABLE VALUE PER FYES	OPERATING MILLAGE LEVIED	EQUALIZATION MILLAGE	TAX GRANT
ALPENA	\$998,154	1,242	\$803	2.4373	0.550	\$783,705
BAY DE NOC	\$1,001,979	1,519	\$660	2.3076	0.550	\$1,077,447
DELTA	\$11,458,254	6,651	\$1,723	2.0427	0.550	\$830,390
GLEN OAKS	\$1,651,488	846	\$1,953	2.7249	0.550	\$0
GOGEBIC	\$407,216	702	\$580	1.3246	0.325	\$312,225
GRAND RAPIDS	\$20,793,745	10,042	\$2,071	1.7865	0.550	\$0
HENRY FORD	\$4,523,966	8,598	\$526	3.0000	0.550	\$6,734,267
JACKSON	\$4,220,571	3,894	\$1,084	1.1463	0.146	\$493,328
KALAMAZOO VALLEY	\$7,602,833	6,644	\$1,144	2.4089	0.550	\$2,945,241
KELLOGG	\$3,383,902	3,451	\$981	2.8636	0.550	\$1,839,157
KIRTLAND	\$2,811,595	1,104	\$2,546	2.1093	0.550	\$0
LAKE MICHIGAN	\$6,649,453	2,154	\$3,088	1.7916	0.550	\$0
LANSING	\$10,637,548	11,919	\$892	3.8072	0.550	\$6,935,782
MACOMB	\$30,373,918	13,963	\$2,175	1.4212	0.421	\$0
MID MICHIGAN	\$1,770,677	2,307	\$767	1.2277	0.228	\$621,488
MONROE	\$5,887,176	2,634	\$2,235	2.1794	0.550	\$0
MONTCALM	\$1,999,775	1,656	\$1,207	2.7294	0.550	\$676,847
MOTT	\$11,882,681	6,385	\$1,861	1.9896	0.550	\$312,546
MUSKEGON	\$4,237,701	3,020	\$1,403	2.2037	0.550	\$908,567
NORTH CENTRAL	\$2,559,443	1,337	\$1,914	2.0098	0.550	\$26,481
NORTHWESTERN	\$3,881,076	3,298	\$1,177	2.1838	0.550	\$1,402,230
OAKLAND	\$61,706,284	15,590	\$3,958	1.5844	0.550	\$0
ST. CLAIR	\$5,782,079	2,878	\$2,009	1.8891	0.550	\$0
SCHOOLCRAFT	\$14,964,557	7,744	\$1,932	1.7967	0.550	\$76,663
SOUTHWESTERN	\$1,693,519	1,405	\$1,206	2.4650	0.550	\$574,844
WASHTENAW	\$14,315,853	8,054	\$1,778	3.3682	0.550	\$761,861
WAYNE COUNTY	\$31,927,579	9,316	\$3,427	2.4769	0.550	\$0
WEST SHORE	\$2,332,686	867	\$2,690	2.1336	0.550	\$0
STATE TOTAL	\$271,455,710	139,219	\$1,950			\$27,313,069

NOTE: A tax equalization grant has been used to compensate colleges for a low tax base. In this case, tax revenue per FYES is equalized upward to a guaranteed level (the state average), if the college qualifies by levying additional millage beyond 1 mill (but not in excess of 1.55 mills).

**TABLE 42
DEDUCTIONS
Fiscal Year 2008-09**

	ONE MILL DEDUCT	IN DISTRICT CREDITS	OUT-OF- DISTRICT CREDITS	IN DISTRICT TUITION	OUT-OF- DISTRICT TUITION	AVERAGE TUITION REVENUE	IMPUTED TUITION REVENUE	TUITION DEDUCT (SMALLER)
ALPENA	(\$998,154)	21,717	16,794	\$76.00	\$114.00	\$3,309,280	\$3,565,008	(\$3,309,280)
BAY DE NOC	(\$1,001,979)	23,592	23,484	\$71.25	\$107.00	\$4,163,593	\$4,193,718	(\$4,163,593)
DELTA	(\$11,458,254)	175,176	31,009	\$76.00	\$109.00	\$15,359,087	\$16,693,357	(\$15,359,087)
GLEN OAKS	(\$1,651,488)	21,719	4,494	\$68.00	\$101.00	\$1,974,744	\$1,930,786	(\$1,930,786)
GOGEBIC	(\$407,216)	9,328	12,436	\$77.00	\$97.00	\$1,988,119	\$1,924,548	(\$1,924,548)
GRAND RAPIDS	(\$20,793,745)	231,467	79,822	\$73.50	\$142.00	\$24,510,031	\$28,347,549	(\$24,510,031)
HENRY FORD	(\$4,523,966)	76,668	189,882	\$57.00	\$112.00	\$25,853,554	\$25,636,860	(\$25,636,860)
JACKSON	(\$4,220,571)	64,331	56,373	\$78.50	\$118.00	\$10,521,778	\$11,701,998	(\$10,521,778)
KALAMAZOO VALLEY	(\$7,602,833)	159,531	46,431	\$61.00	\$100.00	\$15,961,315	\$14,374,491	(\$14,374,491)
KELLOGG	(\$3,383,902)	66,285	40,693	\$65.00	\$105.50	\$8,954,131	\$8,601,637	(\$8,601,637)
KIRTLAND	(\$2,811,595)	22,471	11,768	\$70.20	\$128.75	\$2,815,535	\$3,092,594	(\$2,815,535)
LAKE MICHIGAN	(\$6,649,453)	52,527	14,237	\$72.50	\$102.00	\$5,141,381	\$5,260,382	(\$5,141,381)
LANSING	(\$10,637,548)	226,286	143,210	\$67.00	\$120.00	\$31,033,520	\$32,346,362	(\$31,033,520)
MACOMB	(\$30,373,918)	368,494	64,352	\$68.00	\$104.00	\$32,213,620	\$31,750,200	(\$31,750,200)
MID MICHIGAN	(\$1,770,677)	24,131	47,390	\$68.50	\$112.50	\$6,794,538	\$6,984,349	(\$6,794,538)
MONROE	(\$5,887,176)	70,558	11,108	\$60.00	\$104.00	\$6,036,435	\$5,388,712	(\$5,388,712)
MONTCALM	(\$1,999,775)	36,194	15,153	\$67.00	\$104.00	\$4,122,455	\$4,000,910	(\$4,000,910)
MOTT	(\$11,882,681)	166,995	30,939	\$79.50	\$119.05	\$14,791,339	\$16,959,390	(\$14,791,339)
MUSKEGON	(\$4,237,701)	62,345	31,277	\$63.00	\$99.00	\$7,662,629	\$7,024,158	(\$7,024,158)
NORTH CENTRAL	(\$2,559,443)	16,610	24,847	\$66.25	\$106.40	\$3,833,435	\$3,744,133	(\$3,744,133)
NORTHWESTERN	(\$3,881,076)	51,189	51,054	\$71.15	\$127.10	\$9,044,780	\$10,131,061	(\$9,044,780)
OAKLAND	(\$61,706,284)	409,527	73,746	\$56.80	\$96.15	\$36,042,492	\$30,351,812	(\$30,351,812)
ST. CLAIR	(\$5,782,079)	70,303	18,910	\$75.25	\$125.00	\$6,865,571	\$7,654,051	(\$6,865,571)
SCHOOLCRAFT	(\$14,964,557)	142,817	97,239	\$68.00	\$100.00	\$20,330,084	\$19,435,456	(\$19,435,456)
SOUTHWESTERN	(\$1,693,519)	20,544	23,006	\$74.25	\$94.00	\$3,903,029	\$3,687,956	(\$3,687,956)
WASHTENAW	(\$14,315,853)	175,523	74,136	\$64.00	\$109.00	\$20,062,557	\$19,314,296	(\$19,314,296)
WAYNE COUNTY	(\$31,927,579)	268,206	20,581	\$55.50	\$71.75	\$20,597,309	\$16,362,120	(\$16,362,120)
WEST SHORE	(\$2,332,686)	23,602	3,284	\$67.00	\$110.00	\$1,972,376	\$1,942,574	(\$1,942,574)
STATE TOTAL	(\$271,455,710)	3,058,136	1,257,655	\$68.47	\$108.51			(\$329,821,082)

TABLE 42 (continued)
DEDUCTIONS
Fiscal Year 2008-09

	TOTAL OPERATING FUND REVENUE	ALL OTHER SOURCES OF OPER REVENUE	OTHER REV. % TOTAL	OTHER REVENUE DEDUCT	TOTAL DEDUCTIONS
ALPENA	\$12,290,340	\$616,464	5.0%	(\$651,388)	(\$4,958,822)
BAY DE NOC	\$12,304,641	\$710,203	5.8%	(\$652,146)	(\$5,817,718)
DELTA	\$60,830,444	\$3,947,026	6.5%	(\$3,224,014)	(\$30,041,355)
GLEN OAKS	\$9,291,267	\$154,407	1.7%	(\$492,437)	(\$4,074,711)
GOGEBIC	\$8,020,690	\$326,850	4.1%	(\$425,097)	(\$2,756,861)
GRAND RAPIDS	\$85,337,521	\$5,608,350	6.6%	(\$4,522,889)	(\$49,826,665)
HENRY FORD	\$67,373,129	\$2,352,344	3.5%	(\$3,570,776)	(\$33,731,602)
JACKSON	\$33,856,951	\$2,167,420	6.4%	(\$1,794,418)	(\$16,536,767)
KALAMAZOO VALLEY	\$45,259,833	\$2,313,256	5.1%	(\$2,398,771)	(\$24,376,095)
KELLOGG	\$30,096,031	\$1,445,295	4.8%	(\$1,595,090)	(\$13,580,629)
KIRTLAND	\$14,378,668	\$1,213,117	8.4%	(\$762,069)	(\$6,389,199)
LAKE MICHIGAN	\$26,343,533	\$1,306,747	5.0%	(\$1,396,207)	(\$13,187,041)
LANSING	\$108,591,171	\$4,016,600	3.7%	(\$5,755,332)	(\$47,426,400)
MACOMB	\$114,752,527	\$6,648,351	5.8%	(\$6,081,884)	(\$68,206,002)
MID MICHIGAN	\$15,699,910	\$665,656	4.2%	(\$832,095)	(\$9,397,310)
MONROE	\$23,151,502	\$757,049	3.3%	(\$1,227,030)	(\$12,502,918)
MONTCALM	\$13,502,684	\$474,760	3.5%	(\$715,642)	(\$6,716,327)
MOTT	\$65,043,234	\$3,805,454	5.9%	(\$3,447,291)	(\$30,121,311)
MUSKEGON	\$28,449,949	\$1,023,182	3.6%	(\$1,507,847)	(\$12,769,706)
NORTH CENTRAL	\$12,551,028	\$430,756	3.4%	(\$665,204)	(\$6,968,780)
NORTHWESTERN	\$31,704,449	\$1,626,614	5.1%	(\$1,680,336)	(\$14,606,192)
OAKLAND	\$157,809,234	\$8,409,864	5.3%	(\$8,363,889)	(\$100,421,985)
ST. CLAIR	\$26,375,775	\$1,516,029	5.7%	(\$1,397,916)	(\$14,045,566)
SCHOOLCRAFT	\$66,540,571	\$4,813,226	7.2%	(\$3,526,650)	(\$37,926,663)
SOUTHWESTERN	\$16,387,867	\$1,367,082	8.3%	(\$868,557)	(\$6,250,032)
WASHTENAW	\$87,166,750	\$6,766,153	7.8%	(\$4,619,838)	(\$38,249,987)
WAYNE COUNTY	\$112,021,805	\$3,350,897	3.0%	(\$5,937,156)	(\$54,226,855)
WEST SHORE	\$10,066,461	\$453,852	4.5%	(\$533,522)	(\$4,808,782)
STATE TOTAL	\$1,295,197,965	\$68,287,004	5.3%	(\$68,645,491)	(\$669,922,283)

TABLE 43
MAJOR FUNDING FORMULA COMPONENTS FOR
Fiscal Year 2008-09

	INSTRUCTIONAL NEED	NON INSTRUCTIONAL NEED	TAX GRANTS	GROSS FORMULA NEED	TOTAL DEDUCTS	FORMULA NET NEED
ALPENA	\$4,929,232	\$7,296,536	\$783,705	\$13,009,473	(\$4,958,822)	\$8,050,651
BAY DE NOC	\$5,360,530	\$7,496,848	\$1,077,447	\$13,934,825	(\$5,817,718)	\$8,117,107
DELTA	\$24,222,725	\$26,136,212	\$830,390	\$51,189,327	(\$30,041,355)	\$21,147,972
GLEN OAKS	\$3,069,276	\$4,582,323	\$0	\$7,651,599	(\$4,074,711)	\$3,576,888
GOGEBIC	\$2,645,218	\$4,147,951	\$312,225	\$7,105,394	(\$2,756,861)	\$4,348,533
GRAND RAPIDS	\$33,704,419	\$34,878,621	\$0	\$68,583,040	(\$49,826,665)	\$18,756,375
HENRY FORD	\$27,885,531	\$29,566,051	\$6,734,267	\$64,185,849	(\$33,731,602)	\$30,454,247
JACKSON	\$14,037,844	\$14,913,216	\$493,328	\$29,444,388	(\$16,536,767)	\$12,907,621
KALAMAZOO VALLEY	\$23,503,567	\$22,499,500	\$2,945,241	\$48,948,308	(\$24,376,095)	\$24,572,213
KELLOGG	\$13,717,868	\$17,255,824	\$1,839,157	\$32,812,849	(\$13,580,629)	\$19,232,220
KIRTLAND	\$4,247,716	\$6,407,916	\$0	\$10,655,632	(\$6,389,199)	\$4,266,433
LAKE MICHIGAN	\$7,644,372	\$11,765,989	\$0	\$19,410,361	(\$13,187,041)	\$6,223,320
LANSING	\$41,965,476	\$42,920,856	\$6,935,782	\$91,822,114	(\$47,426,400)	\$44,395,714
MACOMB	\$51,300,156	\$51,360,858	\$0	\$102,661,014	(\$68,206,002)	\$34,455,012
MID MICHIGAN	\$8,368,708	\$8,448,553	\$621,488	\$17,438,749	(\$9,397,310)	\$8,041,439
MONROE	\$9,158,348	\$10,869,300	\$0	\$20,027,648	(\$12,502,918)	\$7,524,730
MONTCALM	\$6,382,691	\$7,172,952	\$676,847	\$14,232,490	(\$6,716,327)	\$7,516,163
MOTT	\$23,371,589	\$26,473,895	\$312,546	\$50,158,030	(\$30,121,311)	\$20,036,719
MUSKEGON	\$11,201,700	\$12,782,320	\$908,567	\$24,892,587	(\$12,769,706)	\$12,122,881
NORTH CENTRAL	\$5,032,431	\$6,472,856	\$26,481	\$11,531,768	(\$6,968,780)	\$4,562,988
NORTHWESTERN	\$10,606,641	\$16,350,218	\$1,402,230	\$28,359,089	(\$14,606,192)	\$13,752,897
OAKLAND	\$51,981,547	\$58,236,402	\$0	\$110,217,949	(\$100,421,985)	\$9,795,964
ST. CLAIR	\$10,133,687	\$11,641,143	\$0	\$21,774,830	(\$14,045,566)	\$7,729,264
SCHOOLCRAFT	\$24,899,596	\$28,504,374	\$76,663	\$53,480,633	(\$37,926,663)	\$15,553,970
SOUTHWESTERN	\$5,195,814	\$7,547,956	\$574,844	\$13,318,614	(\$6,250,032)	\$7,068,582
WASHTENAW	\$29,604,129	\$32,674,288	\$761,861	\$63,040,278	(\$38,249,987)	\$24,790,291
WAYNE COUNTY	\$31,746,638	\$45,425,129	\$0	\$77,171,767	(\$54,226,855)	\$22,944,912
WEST SHORE	\$2,851,366	\$5,087,367	\$0	\$7,938,733	(\$4,808,782)	\$3,129,951
STATE TOTAL	\$488,768,815	\$558,915,454	\$27,313,069	\$1,074,997,338	(\$669,922,283)	\$405,075,057

SECTION VI

DATA BOOK COMPANION

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACSXX67.XLS)

STATE TOTAL

UNDULICATED HEADCOUNT=====>	IN- DISTRICT 305,339	OUT- DISTRICT 146,607	TOTAL 451,946
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	6,430	36,153	563,873	209,064	772,937	31,797,176	11,464,971	43,262,147	3,050,010	1,748,219	641,630	2,389,849	77,091.9	87,222.1
1.2	BUSINESS & HUMAN SERVICES	6,604	21,904	241,921	115,086	357,007	12,153,420	5,000,883	17,154,303	16,664,338	665,155	262,634	927,789	29,928.7	34,585.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	4,644	10,582	53,956	44,853	98,809	3,251,646	2,096,822	5,348,468	5,298,077	139,778	92,225	232,003	7,484.0	10,783.2
1.4	HEALTH OCCUPATIONS	2,591	8,576	95,732	51,104	146,836	6,085,429	3,550,260	9,635,689	9,169,009	241,731	143,383	385,114	12,423.0	19,426.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	501	5,851	79,069	33,805	112,874	4,297,937	1,906,663	6,204,600	125,888	248,413	110,981	359,394	11,593.4	12,509.3
1.6	HUMAN DEVELOPMENT	555	2,359	49,257	7,302	56,559	362,202	120,023	482,225		9,899	4,350	14,249	459.6	972.2
1.7	PERSONAL INTEREST	1,594	3,865	57,768	15,074	72,842	569,988	211,699	781,687		4,941	2,452	7,393	238.5	1,576.0
1.0	TOTAL	22,919	89,290	1,141,576	476,288	1,617,864	58,517,798	24,351,321	82,869,119	34,307,322	3,058,136	1,257,655	4,315,791	139,219.1	167,074.9

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0167.XLS)

Alpena Community College

UNDULICATED HEADCOUNT=====>	IN- DISTRICT 1,331	OUT- DISTRICT 1,245	TOTAL 2,576
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	183	465	3,971	2,975	6,946	233,312	169,970	403,282	21,360	13,148	9,822	22,970	741.0	813.1
1.2	BUSINESS & HUMAN SERVICES	107	202	1,738	1,030	2,768	73,771	47,048	120,819	111,479	3,859	2,620	6,479	209.0	243.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	118	160	872	1,138	2,010	60,639	78,157	138,796	135,312	2,544	3,155	5,699	183.8	279.8
1.4	HEALTH OCCUPATIONS	32	54	769	330	1,099	41,384	20,895	62,279	60,216	1,294	668	1,962	63.3	125.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	8	37	261	194	455	17,152	10,320	27,472	0	872	529	1,401	45.2	55.4
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	448	918	7,611	5,667	13,278	426,258	326,390	752,648	328,367	21,717	16,794	38,511	1,242.3	1,517.5

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0267.XLS)

Bay de Noc Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 2,428	OUT- DISTRICT 2,722	TOTAL 5,150
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	122	464	3,773	3,562	7,335	227,993	214,529	442,522	30,458	13,814	13,050	26,864	866.6	892.2
1.2	BUSINESS & HUMAN SERVICES	140	349	2,151	2,035	4,186	95,151	89,664	184,815	183,419	5,571	5,296	10,867	350.5	372.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	92	135	627	686	1,313	44,314	41,596	85,910	84,886	1,864	1,502	3,366	108.6	173.2
1.4	HEALTH OCCUPATIONS	47	158	929	1,227	2,156	47,468	73,260	120,728	107,576	1,766	2,888	4,654	150.1	243.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	6	25	178	215	393	9,433	11,713	21,146	330	571	730	1,301	42.0	42.6
1.6	HUMAN DEVELOPMENT	2	2	3	15	18	96	336	432		6	18	24	0.8	0.9
1.7	PERSONAL INTEREST	4	6	54	15	69	664	244	908		0	0	0	0.0	1.8
1.0	TOTAL	413	1,139	7,715	7,755	15,470	425,119	431,342	856,461	406,669	23,592	23,484	47,076	1,518.6	1,726.7

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0467.XLS)

Delta College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 12,552	OUT- DISTRICT 2,365	TOTAL 14,917
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	321	2,073	33,087	5,660	38,747	1,894,234	319,252	2,213,486	344,850	101,746	17,229	118,975	3,837.9	4,462.7
1.2	BUSINESS & HUMAN SERVICES	392	1,710	16,130	7,832	23,962	683,863	166,044	849,907	849,843	36,035	5,607	41,642	1,343.3	1,713.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	304	861	4,226	2,711	6,937	237,272	73,903	311,175	308,678	10,073	2,726	12,799	412.9	627.4
1.4	HEALTH OCCUPATIONS	205	519	5,666	1,343	7,009	316,001	76,095	392,096	392,096	12,936	3,037	15,973	515.3	790.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	300	4,493	757	5,250	205,161	34,139	239,300	0	12,434	2,069	14,503	467.8	482.5
1.6	HUMAN DEVELOPMENT	18	72	940	200	1,140	27,534	5,585	33,119		1,623	312	1,935	62.4	66.8
1.7	PERSONAL INTEREST	26	40	428	58	486	5,987	813	6,800		329	29	358	11.5	13.7
1.0	TOTAL	1,278	5,575	64,970	18,561	83,531	3,370,052	675,831	4,045,883	1,895,467	175,176	31,009	206,185	6,651.1	8,157.1

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0567.XLS)

Glen Oaks Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 2,092	OUT- DISTRICT 471	TOTAL 2,563
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	151	291	3,218	724	3,942	196,396	43,453	239,849	12,619	10,668	2,359	13,027	420.2	483.6
1.2	BUSINESS & HUMAN SERVICES	167	258	1,852	416	2,268	83,486	15,516	99,002	73,467	4,845	886	5,731	184.9	199.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	48	73	462	80	542	26,587	4,223	30,810	30,810	1,456	236	1,692	54.6	62.1
1.4	HEALTH OCCUPATIONS	63	98	906	205	1,111	84,976	14,827	99,803	73,293	3,214	621	3,835	123.7	201.2
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	35	387	95	482	25,670	6,350	32,020	0	1,524	378	1,902	61.4	64.6
1.6	HUMAN DEVELOPMENT	6	6	43	15	58	383	275	658		12	14	26	0.8	1.3
1.7	PERSONAL INTEREST	48	52	698	133	831	4,964	865	5,829		0	0	0	0.0	11.8
1.0	TOTAL	498	813	7,566	1,668	9,234	422,462	85,509	507,971	190,189	21,719	4,494	26,213	845.6	1,024.2

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0667.XLS)

Gogebic Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 576	OUT- DISTRICT 843	TOTAL 1,419
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	124	280	1,866	2,120	3,986	95,824	107,024	202,848	9,376	5,489	6,109	11,598	374.1	409.0
1.2	BUSINESS & HUMAN SERVICES	100	195	771	1,078	1,849	44,124	51,704	95,828	94,772	2,105	2,781	4,886	157.6	193.2
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	64	65	223	538	761	13,994	27,635	41,629	41,629	597	1,235	1,832	59.1	83.9
1.4	HEALTH OCCUPATIONS	36	74	382	820	1,202	19,644	46,650	66,294	66,294	793	1,887	2,680	86.5	133.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	13	53	54	107	2,976	3,104	6,080	0	186	194	380	12.3	12.3
1.6	HUMAN DEVELOPMENT	4	21	147	210	357	2,528	3,680	6,208		158	230	388	12.5	12.5
1.7	PERSONAL INTEREST	6	19	158	10	168	2,016	120	2,136		0	0	0	0.0	4.3
1.0	TOTAL	341	667	3,600	4,830	8,430	181,106	239,917	421,023	212,071	9,328	12,436	21,764	702.1	848.9

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0767.XLS)

Grand Rapids Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 16,063	OUT- DISTRICT 5,588	TOTAL 21,651
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	329	2,738	47,909	15,888	63,797	2,389,949	787,338	3,177,287	166,672	135,141	44,959	180,100	5,809.7	6,405.8
1.2	BUSINESS & HUMAN SERVICES	185	983	15,900	5,480	21,380	815,048	298,664	1,113,712	1,050,400	46,205	16,212	62,417	2,013.5	2,245.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	176	605	3,781	2,650	6,431	247,055	142,789	389,844	387,204	9,697	5,611	15,308	493.8	786.0
1.4	HEALTH OCCUPATIONS	93	599	8,765	3,040	11,805	394,444	139,496	533,940	529,620	16,680	5,939	22,619	729.6	1,076.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	24	360	6,196	1,821	8,017	374,432	111,344	485,776	10,304	23,186	6,909	30,095	970.8	979.4
1.6	HUMAN DEVELOPMENT	1	9	186	64	250	8,928	3,072	12,000		558	192	750	24.2	24.2
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	808	5,294	82,737	28,943	111,680	4,229,856	1,482,703	5,712,559	2,144,200	231,467	79,822	311,289	10,041.6	11,517.3

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS0867.XLS)

Henry Ford Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 5,748	OUT- DISTRICT 20,412	TOTAL 26,160
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	275	1,985	14,906	29,052	43,958	811,883	1,534,224	2,346,107	170,875	48,426	91,329	139,755	4,508.2	4,730.1
1.2	BUSINESS & HUMAN SERVICES	202	862	3,790	11,074	14,864	189,538	532,951	722,489	698,302	11,769	32,662	44,431	1,433.3	1,456.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	182	417	816	5,168	5,984	46,863	260,244	307,107	303,770	2,300	13,410	15,710	506.8	619.2
1.4	HEALTH OCCUPATIONS	129	453	2,035	7,779	9,814	153,030	619,809	772,839	771,265	7,299	28,700	35,999	1,161.3	1,558.1
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	30	493	2,223	7,527	9,750	109,965	383,451	493,416	0	6,748	23,091	29,839	962.5	994.8
1.6	HUMAN DEVELOPMENT	29	55	141	621	762	2,287	13,528	15,815		126	690	816	26.3	31.9
1.7	PERSONAL INTEREST	136	249	938	1,969	2,907	7,366	15,616	22,982		0	0	0	0.0	46.3
1.0	TOTAL	983	4,514	24,849	63,190	88,039	1,320,932	3,359,823	4,680,755	1,944,212	76,668	189,882	266,550	8,598.4	9,437.0

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1067.XLS)

Jackson Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 5,044	OUT- DISTRICT 4,404	TOTAL 9,448
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	158	1,095	11,200	8,397	19,597	705,813	533,438	1,239,251	29,920	36,011	27,361	63,372	2,044.3	2,498.5
1.2	BUSINESS & HUMAN SERVICES	115	507	3,913	3,598	7,511	200,174	184,492	384,666	384,666	11,031	10,203	21,234	685.0	775.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	83	203	842	633	1,475	55,150	38,658	93,808	93,808	2,311	1,671	3,982	128.5	189.1
1.4	HEALTH OCCUPATIONS	100	478	3,285	4,278	7,563	193,501	262,689	456,190	456,190	8,998	12,349	21,347	688.6	919.7
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	17	173	1,722	1,338	3,060	105,952	84,462	190,414	0	5,980	4,789	10,769	347.4	383.9
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	15	58	668	85	753	11,757	1,496	13,253		0	0	0	0.0	26.7
1.0	TOTAL	488	2,514	21,630	18,329	39,959	1,272,347	1,105,235	2,377,582	964,584	64,331	56,373	120,704	3,893.8	4,793.4

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1167.XLS)

Kalamazoo Valley Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 13,939	OUT- DISTRICT 4,129	TOTAL 18,068
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	248	1,622	33,378	9,194	42,572	1,753,132	486,250	2,239,382	207,507	100,312	28,180	128,492	4,144.9	4,514.9
1.2	BUSINESS & HUMAN SERVICES	161	661	11,732	3,313	15,045	641,055	206,530	847,585	837,594	32,086	8,819	40,905	1,319.5	1,708.8
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	96	205	2,138	866	3,004	167,490	67,602	235,092	234,644	6,227	2,566	8,793	283.6	474.0
1.4	HEALTH OCCUPATIONS	138	351	4,719	1,710	6,429	328,035	113,161	441,196	441,052	12,161	4,246	16,407	529.3	889.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	162	3,008	904	3,912	142,128	43,770	185,898	3,936	8,745	2,620	11,365	366.6	374.8
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	658	3,001	54,975	15,987	70,962	3,031,840	917,313	3,949,153	1,724,733	159,531	46,431	205,962	6,643.9	7,962.0

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1267.XLS)

Kellogg Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT	OUT- DISTRICT	TOTAL
	9,027	8,484	17,511

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	278	917	10,584	5,426	16,010	533,405	271,823	805,228	8,458	29,395	14,819	44,214	1,426.3	1,623.4
1.2	BUSINESS & HUMAN SERVICES	333	1,015	7,006	5,446	12,452	302,814	184,556	487,370	476,374	16,828	10,221	27,049	872.5	982.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	928	2,068	4,798	4,681	9,479	58,930	48,643	107,573	105,696	2,358	1,912	4,270	137.7	216.9
1.4	HEALTH OCCUPATIONS	205	708	5,406	4,801	10,207	295,629	294,489	590,118	579,758	10,548	10,729	21,277	686.4	1,189.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	24	188	2,108	1,324	3,432	133,732	97,152	230,884	66	7,142	3,006	10,148	327.4	465.5
1.6	HUMAN DEVELOPMENT	67	117	663	607	1,270	5,165	6,511	11,676		14	6	20	0.6	23.5
1.7	PERSONAL INTEREST	139	213	1,169	2,122	3,291	24,732	45,486	70,218		0	0	0	0.0	141.6
1.0	TOTAL	1,974	5,226	31,734	24,407	56,141	1,354,407	948,660	2,303,067	1,170,352	66,285	40,693	106,978	3,450.9	4,643.3

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1367.XLS)

Kirtland Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 1,945	OUT- DISTRICT 1,262	TOTAL 3,207
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	159	359	3,792	1,192	4,984	197,066	61,152	258,218	6,048	11,192	3,533	14,725	475.0	520.6
1.2	BUSINESS & HUMAN SERVICES	188	408	2,202	1,254	3,456	95,568	66,994	162,562	144,578	4,870	3,064	7,934	255.9	327.7
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	346	791	1,348	2,296	3,644	25,279	32,844	58,123	58,123	1,096	1,411	2,507	80.9	117.2
1.4	HEALTH OCCUPATIONS	59	185	1,366	1,167	2,533	77,616	69,952	147,568	147,568	3,275	2,937	6,212	200.4	297.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	27	90	733	268	1,001	32,503	13,145	45,648	1,267	2,028	819	2,847	91.8	92.0
1.6	HUMAN DEVELOPMENT	1	1	0	1	1	0	32	32		0	1	1	0.0	0.1
1.7	PERSONAL INTEREST	13	15	45	12	57	397	99	496		10	3	13	0.4	1.0
1.0	TOTAL	793	1,849	9,486	6,190	15,676	428,429	244,218	672,647	357,584	22,471	11,768	34,239	1,104.4	1,356.1

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1467.XLS)

Lake Michigan College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 4,629	OUT- DISTRICT 1,083	TOTAL 5,712
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	208	922	10,393	2,485	12,878	595,405	148,042	743,447	2,904	31,033	7,582	38,615	1,245.6	1,498.9
1.2	BUSINESS & HUMAN SERVICES	126	337	3,055	796	3,851	157,230	38,639	195,869	195,869	8,850	2,036	10,886	351.2	394.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	58	127	563	146	709	41,838	8,610	50,448	50,448	2,125	424	2,549	82.2	101.7
1.4	HEALTH OCCUPATIONS	51	153	1,359	869	2,228	110,681	78,710	189,391	189,391	3,557	2,393	5,950	191.9	381.8
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	28	212	1,525	429	1,954	97,672	25,979	123,651	0	5,856	1,554	7,410	239.0	249.3
1.6	HUMAN DEVELOPMENT	9	55	669	153	822	12,376	3,420	15,796		859	201	1,060	34.2	31.8
1.7	PERSONAL INTEREST	23	48	160	36	196	4,761	1,080	5,841		247	47	294	9.5	11.8
1.0	TOTAL	503	1,854	17,724	4,914	22,638	1,019,963	304,480	1,324,443	438,612	52,527	14,237	66,764	2,153.6	2,670.2

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1567.XLS)

Lansing Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 17,946	OUT- DISTRICT 16,121	TOTAL 34,067
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	415	1,974	33,281	20,497	53,778	1,992,766	1,234,268	3,227,034	644,562	109,363	66,692	176,055	5,679.2	6,506.1
1.2	BUSINESS & HUMAN SERVICES	407	1,832	18,504	16,803	35,307	854,594	615,613	1,470,207	1,307,859	50,897	31,956	82,853	2,672.7	2,964.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	383	897	4,771	5,130	9,901	347,665	370,751	718,416	704,902	15,932	16,356	32,288	1,041.5	1,448.4
1.4	HEALTH OCCUPATIONS	159	400	5,639	2,883	8,522	464,453	230,736	695,189	694,217	18,478	9,345	27,823	897.5	1,401.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	40	546	7,881	4,670	12,551	462,528	280,232	742,760	0	29,750	17,946	47,696	1,538.6	1,497.5
1.6	HUMAN DEVELOPMENT	13	47	605	275	880	18,912	9,200	28,112		1,182	575	1,757	56.7	56.7
1.7	PERSONAL INTEREST	15	81	718	372	1,090	16,401	7,774	24,175		684	340	1,024	33.0	48.7
1.0	TOTAL	1,432	5,777	71,399	50,630	122,029	4,157,319	2,748,574	6,905,893	3,351,540	226,286	143,210	369,496	11,919.2	13,923.1

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1667.XLS)

Macomb Community College

UNDULICATED HEADCOUNT=====>	IN- DISTRICT 30,406	OUT- DISTRICT 11,283	TOTAL 41,689
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	328	3,108	64,362	8,875	73,237	4,387,463	558,316	4,945,779	256,654	222,574	28,504	251,078	8,099.3	9,971.3
1.2	BUSINESS & HUMAN SERVICES	660	2,079	28,648	8,056	36,704	1,735,296	346,699	2,081,995	2,030,483	89,853	19,036	108,889	3,512.5	4,197.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	315	989	7,783	3,847	11,630	455,526	180,998	636,524	635,930	20,611	9,197	29,808	961.5	1,283.3
1.4	HEALTH OCCUPATIONS	165	489	7,347	1,457	8,804	462,797	86,962	549,759	549,727	16,390	3,162	19,552	630.7	1,108.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	35	390	7,288	1,074	8,362	295,533	47,030	342,563	0	15,928	2,524	18,452	595.2	690.7
1.6	HUMAN DEVELOPMENT	69	165	1,404	513	1,917	46,522	10,718	57,240		2,615	628	3,243	104.6	115.4
1.7	PERSONAL INTEREST	108	185	671	1,331	2,002	8,387	20,856	29,243		523	1,301	1,824	58.8	59.0
1.0	TOTAL	1,680	7,405	117,503	25,153	142,656	7,391,524	1,251,579	8,643,103	3,472,794	368,494	64,352	432,846	13,962.6	17,425.7

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1767.XLS)

Mid Michigan Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 1,857	OUT- DISTRICT 4,111	TOTAL 5,968
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	144	627	3,618	8,587	12,205	180,310	427,021	607,331	65,893	11,269	26,101	37,370	1,205.5	1,224.5
1.2	BUSINESS & HUMAN SERVICES	85	240	1,513	2,903	4,416	99,027	184,951	283,978	283,901	4,757	9,122	13,879	447.7	572.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	140	262	567	1,401	1,968	40,087	57,114	97,201	97,201	1,758	2,051	3,809	122.9	196.0
1.4	HEALTH OCCUPATIONS	63	186	1,142	1,970	3,112	93,414	166,789	260,203	253,950	3,820	5,880	9,700	312.9	524.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	17	153	912	1,467	2,379	41,951	70,001	111,952	29,700	2,527	4,236	6,763	218.2	225.7
1.6	HUMAN DEVELOPMENT	3	43	0	422	422	0	3,559	3,559		0	0	0	0.0	7.2
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	452	1,511	7,752	16,750	24,502	454,789	909,435	1,364,224	730,645	24,131	47,390	71,521	2,307.2	2,750.5

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS1867.XLS)

Monroe

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 7,263	OUT- DISTRICT 1,294	TOTAL 8,557
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	184	743	13,229	1,927	15,156	756,179	111,373	867,552	144,113	41,690	6,108	47,798	1,541.9	1,749.1
1.2	BUSINESS & HUMAN SERVICES	215	531	6,212	1,157	7,369	280,307	45,245	325,552	322,718	16,008	2,457	18,465	595.6	656.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	73	133	1,153	334	1,487	89,386	24,140	113,526	113,526	3,915	1,075	4,990	161.0	228.9
1.4	HEALTH OCCUPATIONS	54	97	1,354	251	1,605	116,156	18,579	134,735	134,735	4,366	744	5,110	164.8	271.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	4	66	1,287	203	1,490	75,554	11,946	87,500	0	4,579	724	5,303	171.1	176.4
1.6	HUMAN DEVELOPMENT	35	78	635	108	743	5,756	705	6,461		0	0	0	0.0	13.0
1.7	PERSONAL INTEREST	58	168	1,924	216	2,140	28,510	1,731	30,241		0	0	0	0.0	61.0
1.0	TOTAL	623	1,816	25,794	4,196	29,990	1,351,848	213,719	1,565,567	715,092	70,558	11,108	81,666	2,634.4	3,156.4

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1967.XLS)

Montcalm Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 3,471	OUT- DISTRICT 1,932	TOTAL 5,403
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	145	489	5,664	1,833	7,497	291,579	99,055	390,634	4,960	16,328	5,524	21,852	704.9	787.6
1.2	BUSINESS & HUMAN SERVICES	151	432	5,037	1,820	6,857	220,750	75,596	296,346	290,602	10,283	3,726	14,009	451.9	597.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	68	158	1,103	535	1,638	57,385	25,128	82,513	82,513	2,800	1,265	4,065	131.1	166.4
1.4	HEALTH OCCUPATIONS	34	151	1,564	1,178	2,742	109,108	89,528	198,636	194,316	5,172	4,075	9,247	298.3	400.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	16	60	806	281	1,087	31,604	10,820	42,424	0	1,611	563	2,174	70.1	85.5
1.6	HUMAN DEVELOPMENT	14	20	90	14	104	689	91	780		0	0	0	0.0	1.6
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	428	1,310	14,264	5,661	19,925	711,115	300,218	1,011,333	572,391	36,194	15,153	51,347	1,656.3	2,039.1

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0367.XLS)

Mott Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 13,823	OUT- DISTRICT 4,232	TOTAL 18,055
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	302	1,816	31,318	6,324	37,642	1,663,418	331,123	1,994,541	81,209	88,089	17,523	105,612	3,406.8	4,021.3
1.2	BUSINESS & HUMAN SERVICES	399	1,172	14,152	3,382	17,534	808,465	137,195	945,660	944,425	45,396	7,154	52,550	1,695.2	1,906.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	127	396	2,515	1,026	3,541	204,236	45,493	249,729	249,729	8,871	1,552	10,423	336.2	503.5
1.4	HEALTH OCCUPATIONS	202	653	6,984	1,777	8,761	351,487	89,738	441,225	441,225	12,225	3,036	15,261	492.3	889.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	28	487	4,765	679	5,444	205,287	32,202	237,489	0	11,975	1,614	13,589	438.4	478.8
1.6	HUMAN DEVELOPMENT	15	81	1,288	412	1,700	30,882	10,208	41,090		439	60	499	16.1	82.8
1.7	PERSONAL INTEREST	34	45	480	85	565	1,380	420	1,800		0	0	0	0.0	3.6
1.0	TOTAL	1,107	4,650	61,502	13,685	75,187	3,265,155	646,379	3,911,534	1,716,588	166,995	30,939	197,934	6,385.0	7,886.2

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2067.XLS)

Muskegon Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 6,376	OUT- DISTRICT 2,777	TOTAL 9,153
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	292	1,218	14,465	7,155	21,620	775,278	386,456	1,161,734	111,170	40,989	20,648	61,637	1,988.3	2,342.2
1.2	BUSINESS & HUMAN SERVICES	156	529	4,892	2,022	6,914	194,089	85,413	279,502	276,216	10,927	4,906	15,833	510.7	563.5
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	72	184	1,245	512	1,757	92,938	45,997	138,935	138,935	3,057	1,386	4,443	143.3	280.1
1.4	HEALTH OCCUPATIONS	49	114	1,846	1,018	2,864	126,964	76,137	203,101	199,487	4,735	2,836	7,571	244.2	409.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	17	149	1,355	751	2,106	38,253	20,303	58,556	0	2,039	1,079	3,118	100.6	118.1
1.6	HUMAN DEVELOPMENT	14	70	1,190	248	1,438	18,282	7,238	25,520		598	422	1,020	32.9	51.5
1.7	PERSONAL INTEREST	28	37	463	59	522	4,873	665	5,538		0	0	0	0.0	11.2
1.0	TOTAL	628	2,301	25,456	11,765	37,221	1,250,677	622,209	1,872,886	725,808	62,345	31,277	93,622	3,020.0	3,776.1

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2167.XLS)

North Central Michigan College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 2,136	OUT- DISTRICT 2,079	TOTAL 4,215
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	152	505	4,742	4,859	9,601	237,562	277,785	515,347	1,443	9,970	14,600	24,570	792.6	1,039.0
1.2	BUSINESS & HUMAN SERVICES	115	244	1,479	2,065	3,544	72,602	98,811	171,413	165,446	4,006	5,579	9,585	309.2	345.6
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	6	9	37	40	77	1,597	1,604	3,201	3,201	81	78	159	5.1	6.5
1.4	HEALTH OCCUPATIONS	34	54	432	818	1,250	45,953	90,728	136,681	126,385	1,366	2,694	4,060	131.0	275.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	9	63	390	630	1,020	18,779	30,500	49,279	0	1,062	1,728	2,790	90.0	99.4
1.6	HUMAN DEVELOPMENT	3	9	46	59	105	2,212	2,960	5,172		125	168	293	9.5	10.4
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	319	884	7,126	8,471	15,597	378,705	502,388	881,093	296,475	16,610	24,847	41,457	1,337.4	1,776.5

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2267.XLS)

Northwestern Michigan College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 8,079	OUT- DISTRICT 5,612	TOTAL 13,691
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	396	1,149	10,362	8,708	19,070	526,272	454,620	980,892	24,945	30,563	26,994	57,557	1,856.7	1,977.6
1.2	BUSINESS & HUMAN SERVICES	302	729	4,848	4,241	9,089	173,331	197,651	370,982	367,980	9,593	11,425	21,018	678.0	747.9
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	192	299	1,157	1,905	3,062	50,204	86,481	136,685	136,559	2,214	4,759	6,973	224.9	275.6
1.4	HEALTH OCCUPATIONS	47	146	1,156	963	2,119	86,226	69,677	155,903	155,903	5,045	4,075	9,120	294.2	314.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	114	1,074	1,055	2,129	63,502	63,590	127,092	0	3,766	3,791	7,557	243.8	256.2
1.6	HUMAN DEVELOPMENT	36	104	576	176	752	6,369	1,664	8,033		0	0	0	0.0	16.2
1.7	PERSONAL INTEREST	291	521	4,845	1,265	6,110	59,555	12,568	72,123		8	10	18	0.6	145.4
1.0	TOTAL	1,279	3,062	24,018	18,313	42,331	965,459	886,251	1,851,710	685,387	51,189	51,054	102,243	3,298.2	3,733.2

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2367.XLS)

Oakland Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 33,740	OUT- DISTRICT 10,409	TOTAL 44,149
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	298	3,498	77,371	12,493	89,864	4,353,411	691,032	5,044,443	230,556	241,618	37,948	279,566	9,018.3	10,170.2
1.2	BUSINESS & HUMAN SERVICES	552	1,947	26,898	8,753	35,651	1,492,636	329,170	1,821,806	1,756,207	81,279	13,902	95,181	3,070.4	3,673.0
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	190	356	3,991	1,059	5,050	281,912	64,523	346,435	344,836	13,666	2,774	16,440	530.3	698.5
1.4	HEALTH OCCUPATIONS	136	502	9,004	2,452	11,456	742,452	206,527	948,979	577,600	30,750	8,282	39,032	1,259.1	1,913.3
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	14	566	9,115	2,462	11,577	694,536	182,698	877,234	0	39,900	10,443	50,343	1,624.0	1,768.6
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	37	155	1,725	1,181	2,906	45,151	21,555	66,706		2,314	397	2,711	87.5	134.5
1.0	TOTAL	1,227	7,024	128,104	28,400	156,504	7,610,098	1,495,505	9,105,603	2,909,199	409,527	73,746	483,273	15,589.6	18,358.1

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2467.XLS)

St. Clair County Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 5,644	OUT- DISTRICT 1,788	TOTAL 7,432
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	200	755	11,603	2,570	14,173	668,978	147,217	816,195	63,744	39,596	8,755	48,351	1,559.7	1,645.6
1.2	BUSINESS & HUMAN SERVICES	237	506	5,350	1,102	6,452	272,880	47,750	320,630	320,279	16,516	2,855	19,371	624.9	646.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	88	128	1,082	266	1,348	52,102	9,751	61,853	61,185	2,172	417	2,589	83.5	124.7
1.4	HEALTH OCCUPATIONS	83	326	3,288	2,495	5,783	199,181	150,520	349,701	349,701	8,088	6,222	14,310	461.6	705.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	10	70	1,189	166	1,355	135,149	12,048	147,197	80,285	3,635	582	4,217	136.0	296.8
1.6	HUMAN DEVELOPMENT	6	20	289	78	367	4,739	1,266	6,005		296	79	375	12.1	12.1
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.0	TOTAL	624	1,805	22,801	6,677	29,478	1,333,029	368,552	1,701,581	875,194	70,303	18,910	89,213	2,877.8	3,430.6

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2567.XLS)

Schoolcraft College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 16,675	OUT- DISTRICT 16,644	TOTAL 33,319
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	350	2,005	29,566	17,559	47,125	1,563,790	896,077	2,459,867	284,719	87,890	50,531	138,421	4,465.2	4,959.4
1.2	BUSINESS & HUMAN SERVICES	347	1,231	11,827	10,993	22,820	585,970	545,049	1,131,019	1,116,898	34,178	29,668	63,846	2,059.5	2,280.3
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	80	151	945	849	1,794	53,337	53,264	106,601	89,359	2,660	2,255	4,915	158.5	214.9
1.4	HEALTH OCCUPATIONS	51	151	1,517	1,398	2,915	168,559	157,348	325,907	317,263	6,052	5,631	11,683	376.9	657.1
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	24	228	3,168	2,523	5,691	193,520	148,940	342,460	0	11,502	8,812	20,314	655.3	690.4
1.6	HUMAN DEVELOPMENT	47	105	842	791	1,633	14,388	11,124	25,512		475	306	781	25.2	51.4
1.7	PERSONAL INTEREST	299	652	7,606	4,945	12,551	99,939	63,785	163,724		60	36	96	3.1	330.1
1.0	TOTAL	1,198	4,523	55,471	39,058	94,529	2,679,503	1,875,587	4,555,090	1,808,239	142,817	97,239	240,056	7,743.7	9,183.6

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2667.XLS)

Southwestern Michigan College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 1,583	OUT- DISTRICT 1,994	TOTAL 3,577
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	159	547	3,936	3,889	7,825	227,882	226,886	454,768	12,532	12,020	11,941	23,961	772.9	916.9
1.2	BUSINESS & HUMAN SERVICES	100	215	1,048	1,433	2,481	60,396	73,055	133,451	128,266	2,979	3,690	6,669	215.1	269.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	67	91	307	426	733	26,299	34,743	61,042	61,042	1,103	1,406	2,509	80.9	123.1
1.4	HEALTH OCCUPATIONS	45	147	669	1,154	1,823	44,452	80,287	124,739	124,739	1,767	3,146	4,913	158.5	251.5
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	16	126	697	772	1,469	41,971	47,262	89,233	0	2,369	2,475	4,844	156.3	179.9
1.6	HUMAN DEVELOPMENT	10	18	91	101	192	4,014	4,044	8,058		190	231	421	13.6	16.2
1.7	PERSONAL INTEREST	9	13	89	83	172	2,056	2,049	4,105		116	117	233	7.5	8.3
1.0	TOTAL	406	1,157	6,837	7,858	14,695	407,070	468,326	875,396	326,579	20,544	23,006	43,550	1,404.8	1,765.0

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2767.XLS)

Washtenaw Community College

UNDULICATED HEADCOUNT=====>	IN- DISTRICT 18,330	OUT- DISTRICT 9,029	TOTAL 27,359
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	249	2,185	34,573	13,209	47,782	1,900,230	728,541	2,628,771	107,201	103,809	40,390	144,199	4,651.6	5,299.9
1.2	BUSINESS & HUMAN SERVICES	276	924	11,743	4,617	16,360	636,546	246,407	882,953	880,640	32,025	12,084	44,109	1,422.9	1,780.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	190	434	3,091	5,296	8,387	232,847	253,398	486,245	486,245	8,368	11,067	19,435	626.9	980.3
1.4	HEALTH OCCUPATIONS	114	532	7,250	2,142	9,392	332,005	129,776	461,781	461,781	12,289	3,899	16,188	522.2	931.0
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	26	319	4,553	1,606	6,159	275,682	98,838	374,520	0	17,759	6,307	24,066	776.3	755.1
1.6	HUMAN DEVELOPMENT	37	139	1,647	828	2,475	25,917	13,107	39,024		623	217	840	27.1	78.7
1.7	PERSONAL INTEREST	150	430	5,046	640	5,686	71,488	9,821	81,309		650	172	822	26.5	163.9
1.0	TOTAL	1,042	4,963	67,903	28,338	96,241	3,474,715	1,479,888	4,954,603	1,935,867	175,523	74,136	249,659	8,053.5	9,989.0

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2867.XLS)

Wayne County Community College District

UNDULICATED HEADCOUNT=====>	IN- DISTRICT 60,354	OUT- DISTRICT 4,010	TOTAL 64,364
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	145	2,005	43,531	3,433	46,964	2,407,438	192,466	2,599,904	5,262	143,186	11,547	154,733	4,991.4	5,241.7
1.2	BUSINESS & HUMAN SERVICES	281	1,626	27,765	2,116	29,881	1,189,845	74,660	1,264,505	1,261,975	67,234	3,864	71,098	2,293.5	2,549.4
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	126	332	3,284	627	3,911	221,770	18,069	239,839	238,498	9,153	708	9,861	318.1	483.5
1.4	HEALTH OCCUPATIONS	175	762	10,439	1,428	11,867	636,661	82,319	718,980	715,933	26,619	3,301	29,920	965.2	1,449.6
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	9	378	11,010	462	11,472	423,504	20,380	443,884	0	22,014	1,161	23,175	747.6	894.9
1.6	HUMAN DEVELOPMENT	116	1,122	37,762	1,391	39,153	124,223	7,700	131,923		0	0	0	0.0	266.0
1.7	PERSONAL INTEREST	144	822	28,353	386	28,739	132,336	2,998	135,334		0	0	0	0.0	272.9
1.0	TOTAL	996	7,047	162,144	9,843	171,987	5,135,777	398,592	5,534,369	2,221,668	268,206	20,581	288,787	9,315.8	11,158.0

2006-07 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
 OPERATING FUND (ACS2967.XLS)

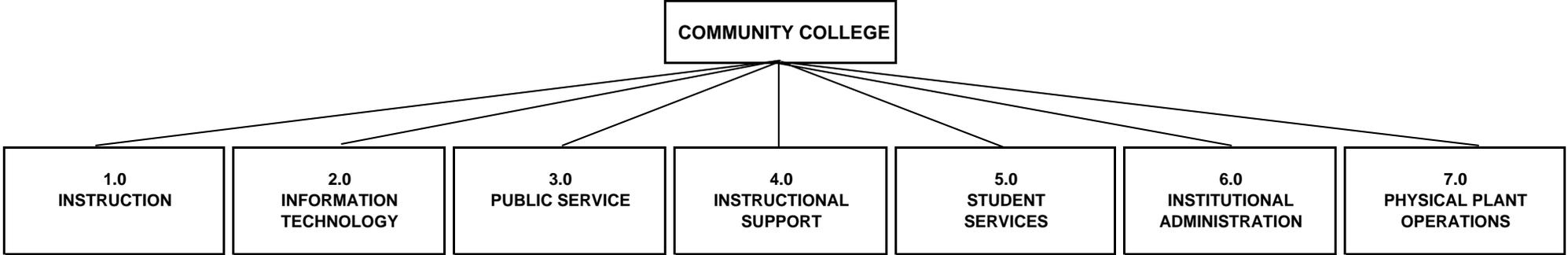
West Shore Community College

UNDUPLICATED HEADCOUNT=====>	IN- DISTRICT 2,282	OUT- DISTRICT 284	TOTAL 2,566
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ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED STUDENT HEADCOUNT			STUDENT CONTACT HOURS			OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS			FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL		IN- DISTRICT	OUT- DISTRICT	TOTAL			
1.1	GENERAL EDUCATION	115	318	4,175	471	4,646	230,208	26,240	256,448	0	12,890	1,492	14,382	463.9	517.0
1.2	BUSINESS & HUMAN SERVICES	105	180	1,765	271	2,036	94,864	14,816	109,680	109,680	5,170	803	5,973	192.7	221.1
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	32	53	229	7	236	18,944	464	19,408	19,408	769	20	789	25.5	39.1
1.4	HEALTH OCCUPATIONS	22	36	514	151	665	43,152	14,576	57,728	57,728	2,048	661	2,709	87.4	116.4
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	8	48	692	78	770	43,808	4,944	48,752	0	2,725	308	3,033	97.8	98.3
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0.0	0.0
1.7	PERSONAL INTEREST	11	56	1,530	71	1,601	37,268	1,658	38,926		0	0	0	0.0	78.5
1.0	TOTAL	293	691	8,905	1,049	9,954	468,244	62,698	530,942	186,816	23,602	3,284	26,886	867.3	1,070.4

APPENDIX

**MICHIGAN COMMUNITY COLLEGE
ACTIVITIES CLASSIFICATION STRUCTURE (ACS)**

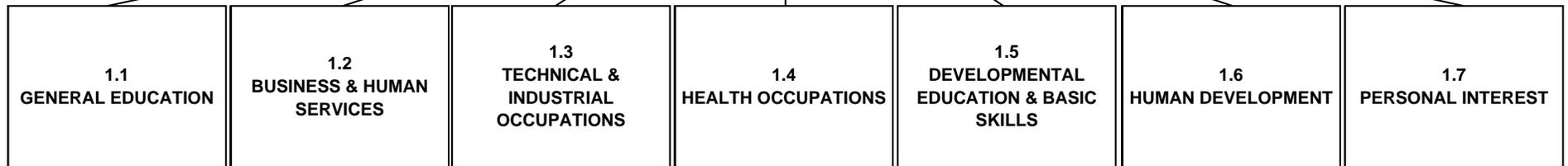


- 1.1 General Education
- 1.2 Business & Human Services
- 1.3 Technical & Industrial Occupations
- 1.4 Health Occupations
- 1.5 Developmental Education & Basic Skills
- 1.6 Human Development
- 1.7 Personal Interest

- 5.1 Programs & Administration
- 5.2 Financial Aid
- 5.3 Intercollegiate Athletics

- 7.1 Operations
- 7.2 Energy Services
- 7.3 Campus Security

1.0 INSTRUCTION



Visual & Performing Arts
 Communications &
 Language Arts
 Humanities & Social
 Sciences
 Math
 Science
 Physical & Wellness
 Education

Business, Administration
 & Marketing
 Computer & Information
 Sciences
 Administrative Support
 Social & Human Services
 Public Safety Services
 Media Production
 Personal & Culinary
 Services

Agricultural & Natural
 Resource Technologies
 Design Technologies
 Mechanical Trades &
 Mechanical Services
 Construction Trades
 Electrical Trades
 Transportation &
 Equipment Operations
 Registered Apprenticeship

Nursing
 Dental Technologies
 Diagnostic Technologies
 Therapeutic Technologies
 Other Health Occupation
 Technologies

Career Guidance &
 College Orientation
 Consumer Education &
 Human Development

ABBREVIATIONS USED IN TABLES

CHES	Contact Hour Equated Student (496 student contact hours of instruction)
FYES	Fiscal Year Equated Student (31 semester credit hours)
SCOH	Student Contact Hour (50 minutes of instruction)
SCRH	Student Credit Hour

ACTIVITY DEFINITIONS

(1.0) INSTRUCTION

The Instruction Activity includes those activities carried out for the express purpose of eliciting some measure of educational change in a learner or group of learners. "Educational change" is defined to include: (1) the acquisition or improved understanding of some portion of a body of knowledge; (2) the adoption of new or different attitudes; and (3) the acquisition or measured mastery of a skill or set of skills. The activities that may be carried out to elicit these educational changes include both teaching activities and facilitating activities. The instruction activity includes both credit and non-credit instructional offerings.

Course offerings are classified into one sub-activity classification on a course level. The determination of the classification of instructional offerings into the appropriate sub-activity is based on the basic and primary institutional reason for offering the courses. Briefly stated, the Activities Classification Structure recommends defining sub-activities on the basis of an aggregation of groups of courses of similar subject matter rather than on the basis of the aggregation of instructional offerings that can be applied toward a particular degree or certificate, or what is commonly called a program. Thus, the subject matter of any course determines its sub-activity classification.

(2.0) INFORMATION TECHNOLOGY (IT)

The information technology activity includes the technology costs that benefit the institution as a whole and those specifically related to instructional activities as defined in 1.0. This activity consists of the information technology department, the operation of the computing system for the institution, all programs that are purchased and hardware that is maintained by the IT department.

(3.0) PUBLIC SERVICE

The Public Service Activity includes those activities established to make available to the public the various unique resources and capabilities of the institution for the specific purpose of responding to a community need or solving a community problem. This activity includes the provision of institutional facilities, as well as those services of the faculty and staff that are made available outside the context of the institution's regular instructional program.

(4.0) INSTRUCTIONAL SUPPORT

The Instructional Support Activity includes those activities carried out in direct support of the instructional program. The activities that should be reported in this activity classification include: (1) activities related to the preservation, maintenance, and display of both the stock of knowledge

and educational materials; (2) activities that develop and support instruction; and (3) activities directly related to the administration of instructional programs.

(5.0) STUDENT SERVICES

The Student Services Activity includes those activities carried out with the objective of contributing to the emotional and physical well being of the students, as well as to their intellectual, cultural, and social development outside the context of the institution's regular instructional program.

(6.0) INSTITUTIONAL ADMINISTRATION

The Institutional Administration Activity consists of those activities carried out to provide for both the day-to-day functioning and the long-range viability of the institution as an operating organization. The overall objective of the Institutional Administration Activity is to provide for the institution's organizational effectiveness and continuity.

(7.0) PHYSICAL PLANT OPERATIONS

The Physical Plant Operations Activity consists of those activities related to maintaining existing grounds and facilities, providing utility services, planning and designing future plant expansion and modifications, and safety services.