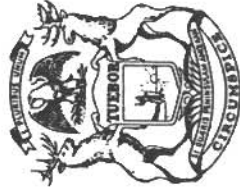


MICHIGAN COMMUNITY COLLEGES

ACTIVITIES CLASSIFICATION STRUCTURE (ACS) 2003-04 DATA BOOK & COMPANION



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HOW TO OBTAIN ADDITIONAL INFORMATION

Requests for information about the Activities Classification Structure (ACS) should be directed to the Michigan Department of Labor & Economic Growth, Office of Postsecondary Services, Victor Center, 3rd Floor, 201 N. Washington Square, Lansing, MI 48913. Many of the tables contained in this Data Book are available on the Internet at www.michigancc.net.

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HISTORY OF ACTIVITIES CLASSIFICATION STRUCTURE (ACS)

A community college activities classification structure evolved in response to Section 8 of Public Act 419 of 1978, the community college appropriations act for fiscal year 1979. Section 8 reads as follows:

“The department of management and budget, in cooperation with the senate fiscal agency, the house fiscal agency, the department of education, and the community colleges shall begin development of a community college program classification structure for use in documenting financial needs of community colleges. Uniform application of accounting principles shall be employed in the collection of cost data.”

The need for a common and uniform financial reporting structure, as expressed in the above language, became apparent as alternative funding mechanisms for community colleges were being explored.

Unlike the K-12 system and baccalaureate institutions, the community college system has become a large and significant educational sector since the early 1960's and had rapid growth in the mid 1970's. It was during this period that state legislators and the Governor realized that available information was inadequate to accurately assess the financial needs of the community colleges. The need for a flexible funding framework based on actual costs and credit hour production was needed. An initial task force was established in 1976 to develop such a framework. The task force recommended a criterion model, which displayed costs within a program structure, but it also recognized the importance of accurate and uniform data in the evaluation of the model. This model was not adopted due to the lack of comparable cost data but was used as a prototype for the new funding model introduced in the 1978-79 appropriations act.

With passage of the new funding model the following legislative objectives were set forth:

1. To establish a funding formula which is “need based”, building upon criteria acceptable to the colleges and the state.
2. To recognize institutional uniqueness without creating a formula which encourages political manipulation.
3. To separately identify and fund fixed and variable costs to minimize the hazardous impact of rapid enrollment fluctuations.
4. To recognize output variables other than credit hours, which influence institutional costs (such as, headcount, use of learning labs, etc.)
5. To minimize the educational disparities caused by large variations in the property tax base of the college districts.
6. To provide state decision makers with a sound framework for prioritizing the funding of educational roles.
7. To take into consideration the costs associated with meeting the various objectives of an educational institution.
8. To provide a better long-range budgeting framework.
9. To permit the continuation of local board autonomy in educational decisions.

The model relied heavily on actual institutional expenditures and average cost data to define “need”. As the model was being developed, the need for improved financial reporting structure did not provide sufficient information to identify areas of institutional differences and similarities. It was recognized that it became necessary to define “what is” before “need” or “what should be” can be addressed. It has been widely accepted that the continued development and improvement of the new formula will require two broad steps: (1) define the current financial status of the institutions in the system using

a uniform reporting system (i.e., define "what is"); (2) define a "needs-based" model using output and financial parameters (i.e., define "what should be"). It was regarded as an unrealistic venture to create a needs-based funding model without having developed a financial database of sufficient quality to measure the validity of the criteria being incorporated into the model.

Objectives of the Activities Classification Structure

The objectives associated with the development of an activities classification structure (ACS) are as follows:

1. To assist in the collection of uniform and comparable financial data from the state-supported community colleges.
2. To provide an internal management tool to relate information about resources and activities to the achievement of institutional objectives.
3. To interface a state reporting structure with accounting practices and organizational structures common to the community college system.
4. To provide a framework for identifying areas of institutional similarities and differences.
5. To provide a logical basis for determining the gross need of individual colleges and of the total system, which then becomes translated into state appropriations.

Developing a Reporting System

In October 1978 a Task Force was established with membership, which consisted of representatives of the community college finance and instructional personnel, and representatives of the House and Senate fiscal agencies, the Department of Education, and the Department of Management and Budget. The Task Force agreed to pursue a reporting structure, which could link the activities of an institution with the organization's objectives. It was felt that such a linkage between the expenditure of resources and institutional objectives would provide the best opportunities for objective-based planning and management at the state and local levels.

In March 1979, the First Report of the Activities Classification Structure Task Force was issued. The report proposed a new reporting structure that would link the activities of an institution with institutional objectives. The report was distributed to various personnel within the college community for review and comment.

In July 1979 the Second Report of the Activities Classification Structure Task Force was issued. This report was the result of Task Force consideration of the comments received on the First Report. The Second Report proposed a reporting structure that identified seven major activity classifications that described the activities carried out by the community colleges in pursuit of their objectives.

In November 1979 all colleges were requested to classify all instructional courses/activities into the classifications of the Instruction Activity. This was piloted first with 6 colleges and then each college participated in peer review workshops. This brought in representatives from the colleges that were not on the Task Force to assist in the development and awareness of the project. As a result of the peer review workshops it became apparent that the proposed structure did not fit the instructional programming at the colleges and a number of suggestions were made for revisions to the definitions based on actual practice at the colleges.

The President's Committee of the Michigan Community College Association met at Delta College on February 14-16, 1980 to continue discussion of an independent effort to respond to short and long-range state funding issues. The development of the Activities Classification Structure was an agenda item, and extensive discussion occurred on its implications for future funding models. As a result, the president's agreed to support the continued effort on the development of the Activities Classification Structure.

The Third Report of the Activities Classification Structure ("ACS") Task Force was issued July 1980. The report reflected the recommendation of the task force concerning definitional changes and other issues that surfaced as a result of the peer reviews. The report also identified and defined indicators that would measure programmatic activity for the various classifications within the structure and identified expense indicators to measure financial activity for the classifications.

In the fall of 1980, all colleges were asked to classify non-instructional activities into the ACS classifications. Another series of workshops were held; similar to the reviews used a year earlier to review the instructional classification definitions. As a result of these reviews, the task force adopted a number of definitional changes.

In conjunction with the ACS project and in order to provide a uniform financial base for reporting information in the ACS framework, it was determined that a comprehensive accounting manual to be used by all community colleges need to be developed. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, was completed in the spring of 1981 and was effective for years beginning July 1, 1981.

The final meeting of the ACS Task Force was held June 12, 1981. The Final Report was adopted, a document that set forth a framework for classifying and reporting on financial and programmatic activity at Michigan's community colleges.

During the next 20 years, the ACS Report and the MUFR were utilized by Michigan Community Colleges consistently and provided a database that was utilized by the colleges and the State of Michigan Departments. There were modifications to the ACS Report during this time as instruction and programs at the community college's evolved. However, the need to update the 1981 MUFR became apparent with the issue of GASB Statement No. 's 34 (issued June 1999) and 35 (issued in November 1999). These pronouncements, which are effective for Michigan community colleges for fiscal years ending June 30, 2002 through June 30, 2004, significantly change the way in which financial information is presented.

As a result, Plante & Moran, LLP, a regional accounting and management-consulting firm, was engaged by the Michigan Department of Career Development to revise the 1981 manual. The primary focus of this revision was to provide guidance to the colleges on the reporting requirements for all-applicable governmental reporting up to and through GASB Statement No. 's 34 and 35. Plante & Moran, LLP, along with representatives from the Michigan Community College Business Officer's Association and the Michigan Department of Career Development, rewrote the financial reporting manual. The Manual for Uniform Financial Reporting (MUFR), Michigan Public Community Colleges, 2001 was completed in June 2001 and was effective over the years ending June 30, 2002 through June 30, 2004 as the colleges implemented the provisions of GASB Statement No. 's 34 and 35. Through this process the steering group that developed the MUFR changes recommended that the ACS Report as be revised due to potential conflicts with the new MUFR.

The first meeting of the new ACS Task Force took place in September 2002. The new ACS Task Force was moderated and coordinated by Plante & Moran, PLLC, a regional accounting and management consulting firm. The ACS Task Force was again made up of members throughout the community colleges, Office of Postsecondary Services - Michigan Department of Career Development, Office of the Budget - Michigan Department of Management and Budget, Senate Fiscal Agency and House Fiscal Agency. The objectives and items to be addressed by the ACS Task Force were as follows:

- Incorporating all activity of the community colleges into ACS reporting. Currently, ACS reporting is focused on General, Auxiliary, Designated and Restricted Funds. The MUFR revision removed fund reporting to focus on the entity as a whole. ACS should mirror that reporting.
- Determine if related entities of the community colleges will be incorporated into ACS reporting or not.
- Pulling into ACS 1.0 - Instruction Activity those programs that are new since the ACS Manual was implemented such as Open Entry, Open Exit, Internet/Distance Learning, MTEC's, Customized Training, and Job Training.
- Determine if non-core programs should be based on Contact Hours versus Credit/Non-credit.
- Consider conversion of semester hours to contact hours based on core tuition programs.
- Overall impact on comparative data that is currently compiled using Audited Financial Statements and ACS Reports

The ACS Task Force met in September 2002, November 2002, January 2003 and February 2003 to discuss and suggest changes to the ACS Manual and Reporting. The revised ACS draft manual was issued in March 2003 and three colleges also tested the reporting. The ACS Task Force met again in May 2003 to discuss and resolve comments received on the draft manual.

The end result of the ACS Task Force is this ACS Manual revised June 2003. The overall result of the ACS Task Force was to streamline the instruction reporting, add a new category for Technology, incorporate the General and Designated Funds into the ACS Report as an "Operating Fund", and also allowed flexibility by the colleges in reporting and allocating costs on a consistent basis. The ACS Task Force did not recommend bringing in the institution as a whole into ACS reporting due to the fact that outside of the General and Designated Funds the day to day activities of each college are significantly different and comparability of each college would no longer be as valid as in the past. In addition, data from ACS reporting does roll into the ACS funding formula and the Task Force is not suggesting any changes to the funding formula at this time.

The community colleges' fiscal year 2003-04 signaled the implementation year of reporting under the new Activities Classification Structure. Readers should note that the data contained in this data book reflects activities of the "Operating Fund," defined as the General and Designated Funds. In past years, ACS reported only the General Fund information.

The information in this data book is also utilized to derive comparisons among colleges on a number of significant issues that relate to institutional policies. *For comparison purposes, readers should consider the size of the colleges compared. Table 17 on page 22 illustrates groupings of like community colleges.* Questions regarding size of physical plant, revenue sources, expenditure levels, staffing patterns, etc. may be answered by inspecting the tables and charts within this document. Users of this data book should also be aware that many of the numbers in these tables contain fractions that are not printed; thus, the rounded totals may not appear to add up correctly.

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SECTION I

HISTORICAL INFORMATION

TABLE 1

STATE APPROPRIATIONS¹

	1 YEAR											CHANGE
	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04 ²	2004-05 ³		
ALPENA	\$4,122,639	\$4,356,254	\$4,560,624	\$4,683,467	\$5,011,623	\$5,353,111	\$5,415,977	\$5,226,563	\$4,931,300	\$4,635,400	-6.0%	-6.0%
BAY DE NOC	\$3,541,316	\$3,914,717	\$4,196,994	\$4,342,929	\$4,746,962	\$5,139,436	\$5,228,594	\$5,037,658	\$4,783,600	\$4,497,500	-6.0%	-6.0%
DELTA	\$11,732,103	\$12,380,823	\$12,983,989	\$13,303,850	\$13,938,153	\$14,718,761	\$14,924,104	\$14,450,752	\$13,247,600	\$12,447,500	-6.0%	-6.0%
GLEN OAKS	\$1,848,326	\$1,944,012	\$2,065,769	\$2,137,862	\$2,330,752	\$2,565,360	\$2,621,344	\$2,540,572	\$2,333,500	\$2,199,200	-5.8%	-5.8%
GOGEBIC	\$3,696,068	\$3,823,543	\$3,983,015	\$4,065,398	\$4,208,467	\$4,394,477	\$4,444,025	\$4,302,469	\$4,093,800	\$3,848,900	-6.0%	-6.0%
GRAND RAPIDS	\$16,106,003	\$16,699,535	\$17,235,537	\$17,454,947	\$17,901,264	\$18,525,605	\$18,707,559	\$18,129,871	\$16,636,100	\$15,629,800	-6.0%	-6.0%
HENRY FORD	\$17,787,942	\$18,580,760	\$19,348,529	\$19,807,763	\$21,006,095	\$22,464,393	\$22,873,301	\$22,148,444	\$20,301,400	\$19,075,100	-6.0%	-6.0%
JACKSON	\$10,874,302	\$11,157,833	\$11,497,077	\$11,673,472	\$12,088,186	\$12,549,680	\$12,684,209	\$12,281,961	\$11,258,700	\$10,579,800	-6.0%	-6.0%
KALAMAZOO VALLEY	\$8,081,222	\$9,027,375	\$9,782,196	\$10,225,912	\$11,493,600	\$12,673,174	\$12,939,470	\$12,532,330	\$11,483,900	\$10,791,200	-6.0%	-6.0%
KELLOGG	\$7,204,393	\$7,692,700	\$8,199,773	\$8,531,380	\$9,254,731	\$10,040,373	\$10,235,318	\$9,909,540	\$9,086,900	\$8,542,600	-6.0%	-6.0%
KIRTLAND	\$2,792,609	\$2,873,082	\$2,956,096	\$2,986,542	\$3,057,446	\$3,169,675	\$3,217,147	\$3,125,026	\$2,861,200	\$2,695,900	-5.8%	-5.8%
LAKE MICHIGAN	\$4,098,371	\$4,412,711	\$4,641,469	\$4,763,547	\$5,070,841	\$5,516,976	\$5,616,015	\$5,432,078	\$4,975,700	\$4,682,800	-5.9%	-5.9%
LANSING	\$25,633,348	\$26,778,052	\$28,059,843	\$28,624,562	\$29,950,749	\$31,821,408	\$32,380,906	\$31,361,118	\$28,747,200	\$27,007,100	-6.1%	-6.1%
MACOMB	\$27,725,102	\$29,186,618	\$30,504,066	\$31,194,437	\$32,610,199	\$34,076,836	\$34,472,041	\$33,382,797	\$30,599,200	\$28,742,700	-6.1%	-6.1%
MID MICHIGAN	\$3,246,735	\$3,493,153	\$3,733,006	\$3,860,187	\$4,236,632	\$4,625,292	\$4,715,839	\$4,575,479	\$4,194,700	\$3,947,000	-5.9%	-5.9%
MONROE	\$3,060,443	\$3,376,551	\$3,634,259	\$3,765,878	\$4,108,264	\$4,481,313	\$4,561,498	\$4,417,152	\$4,051,200	\$3,810,100	-6.0%	-6.0%
MONTCALM	\$2,751,346	\$2,875,473	\$2,984,294	\$3,026,696	\$3,107,820	\$3,259,210	\$3,299,224	\$3,192,474	\$2,932,500	\$2,758,200	-5.9%	-5.9%
MOTT	\$12,725,800	\$13,559,513	\$14,247,419	\$14,712,952	\$15,344,107	\$16,158,882	\$16,400,616	\$15,883,355	\$14,561,400	\$13,681,500	-6.0%	-6.0%
MUSKEGON	\$7,510,418	\$7,856,461	\$8,220,503	\$8,411,168	\$8,876,628	\$9,355,773	\$9,484,150	\$9,180,484	\$8,413,900	\$7,913,200	-6.0%	-6.0%
NORTH CENTRAL	\$2,511,053	\$2,679,461	\$2,796,717	\$2,857,427	\$3,072,523	\$3,278,567	\$3,318,548	\$3,192,087	\$2,908,500	\$2,738,800	-5.8%	-5.8%
NORTHWESTERN	\$6,998,136	\$7,527,555	\$7,945,324	\$8,185,479	\$8,767,583	\$9,428,609	\$9,580,843	\$9,285,469	\$8,526,200	\$8,015,300	-6.0%	-6.0%
OAKLAND	\$18,626,639	\$19,338,520	\$20,009,241	\$20,392,954	\$20,907,926	\$21,637,367	\$21,847,342	\$21,153,961	\$19,390,900	\$18,219,600	-6.0%	-6.0%
ST. CLAIR	\$5,875,121	\$6,150,154	\$6,404,791	\$6,541,241	\$6,879,165	\$7,253,703	\$7,345,023	\$7,120,212	\$6,536,200	\$6,143,900	-6.0%	-6.0%
SCHOOLCRAFT	\$9,599,325	\$10,236,433	\$10,809,969	\$11,140,012	\$11,934,759	\$12,702,569	\$12,878,904	\$12,473,201	\$11,432,300	\$10,744,800	-6.0%	-6.0%
SOUTHWESTERN	\$4,554,997	\$4,921,232	\$5,315,607	\$5,543,178	\$6,213,472	\$6,891,349	\$7,013,475	\$6,791,248	\$6,217,000	\$5,847,900	-5.9%	-5.9%
WASHTENAW	\$8,959,084	\$9,668,815	\$10,312,806	\$10,689,483	\$11,700,910	\$12,791,838	\$13,098,937	\$12,692,456	\$11,639,600	\$10,940,900	-6.0%	-6.0%
WAYNE COUNTY	\$15,205,885	\$15,610,809	\$16,080,693	\$16,274,124	\$16,666,321	\$17,211,518	\$17,373,105	\$16,816,331	\$14,972,600	\$14,069,500	-6.0%	-6.0%
WEST SHORE	\$1,941,061	\$2,064,571	\$2,179,494	\$2,250,153	\$2,374,384	\$2,493,333	\$2,518,804	\$2,433,506	\$2,232,700	\$2,104,000	-5.8%	-5.8%
STATE TOTAL	\$248,809,787	\$262,186,716	\$274,689,100	\$281,447,000	\$296,859,562	\$314,578,588	\$319,196,318	\$309,088,594	\$283,349,800	\$266,310,200	-6.0%	-6.0%

¹ Includes At Risk funding.² Includes Tuition Restraint Incentive.³ Does not include anticipated Tuition Restraint Incentive.

TABLE 1 (continued)
STATE APPROPRIATIONS FOOTNOTES

FY	AUTHORITY	AMOUNT	REASON
1995-96	Public Act 128 of 1995	\$0	Funding for Highland Park Community College was vetoed by the Governor.
1997-98	Public Act 85 of 1997 Public Act 273 of 1998	\$288,500 \$5,955,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
1998-99	Public Act 295 of 1998 Public Act 69 of 1999	\$553,000 \$5,600,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
1999-2000	Public Act 109 of 1990 Public Act 291 of 2000	\$368,458 \$8,798,800	Reimbursement to community colleges for revenue lost due to renaissance zones. Supplemental appropriation for infrastructure, technology, equipment, and maintenance.
2000-01	Public Act 272 of 2000 Public Act 272 of 2000	\$483,131 \$10,000,000	Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program.
2001-02	Public Act 52 of 2001 Public Act 52 of 2001 Public Act 530 of 2001 Public Act 560 of 2001 Public Act 746 of 2001 Executive Order 2001-9	\$400,000 \$5,000,000 \$66,000 \$205,100 (\$1,655,200) (\$3,000,000)	Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program. These amounts are not included in Table 1. Reimbursement to community colleges for revenue lost due to renaissance zones. Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program. Postsecondary access student scholarship program.
2002-03	Public Act 161 of 2002 Public Act 161 of 2002 Executive Order 2002-22 Public Act 746 of 2002 Executive Order 2003-3 Public Act 146 of 2003	\$536,000 \$2,000,000 (\$7,993,308) \$1,595,983 (\$4,788,100) \$1,077,700	Reimbursement to community colleges for revenue lost due to renaissance zones. Postsecondary access student scholarship program. Reductions of \$7,900,850 in Operations and \$92,458 in At Risk. Supplemental appropriations of \$1,577,522 in Operations and \$18,461 in At Risk. Reductions of \$4,732,700 in Operations and \$55,400 in At Risk. Tuition Restraint Incentive payments made in FY 2004 but considered a supplemental for 2002-03.
2003-04	Public Act 146 of 2003 Executive Order 2003-23 Public Act 358 of 2004	\$1,750,000 (\$12,434,500) \$8,521,200	Reimbursement to community colleges for revenue lost due to renaissance zones. Reduction in FY 04 operations. Tuition Restraint Incentive payments made in FY 2005 but considered a supplemental for 2003-04.
2004-05	Public Act 358 of 2004	\$2,400,000	Reimbursement to community colleges for revenue lost due to renaissance zones.

TABLE 2
STATE AID REVENUE PER FYES

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1 YEAR CHANGE
ALPENA	\$3,676	\$3,702	\$3,761	\$3,912	\$4,326	\$4,663	\$4,189	\$3,820	\$3,721	-2.6%
BAY DE NOC	\$2,241	\$2,528	\$2,642	\$2,779	\$3,290	\$3,575	\$3,274	\$2,875	\$2,532	-11.9%
DELTA	\$1,944	\$2,112	\$2,331	\$2,352	\$2,523	\$2,689	\$2,427	\$2,263	\$2,014	-11.0%
GLEN OAKS	\$2,714	\$2,493	\$2,489	\$2,440	\$2,790	\$2,759	\$2,319	\$2,568	\$2,226	-13.3%
GOGEBIC	\$4,056	\$4,267	\$5,201	\$5,198	\$5,639	\$6,619	\$6,789	\$5,858	\$5,752	-1.8%
GRAND RAPIDS	\$2,305	\$2,459	\$2,479	\$2,481	\$2,598	\$2,509	\$2,379	\$2,108	\$1,826	-13.4%
HENRY FORD	\$2,600	\$2,626	\$2,731	\$2,820	\$3,033	\$3,229	\$3,111	\$2,820	\$2,488	-11.8%
JACKSON	\$3,446	\$3,769	\$3,873	\$4,019	\$4,397	\$4,499	\$4,298	\$3,841	\$3,244	-15.5%
KALAMAZOO VALLEY	\$1,694	\$1,935	\$2,047	\$2,120	\$2,353	\$2,611	\$2,406	\$2,105	\$1,829	-13.1%
KELLOGG	\$2,621	\$2,678	\$3,076	\$3,291	\$3,258	\$3,442	\$3,291	\$2,818	\$2,474	-12.2%
KIRTLAND	\$3,057	\$3,435	\$3,433	\$3,694	\$4,058	\$4,131	\$3,598	\$2,935	\$2,386	-18.7%
LAKE MICHIGAN	\$2,386	\$2,550	\$2,634	\$2,642	\$2,803	\$2,942	\$2,732	\$2,452	\$2,057	-16.1%
LANSING	\$2,849	\$3,002	\$3,177	\$3,105	\$3,215	\$3,445	\$3,147	\$2,791	\$2,644	-5.3%
MACOMB	\$2,237	\$2,371	\$2,507	\$2,594	\$2,742	\$2,868	\$2,783	\$2,581	\$2,350	-9.0%
MID MICHIGAN	\$2,420	\$2,631	\$2,676	\$2,798	\$2,982	\$3,373	\$3,021	\$2,569	\$2,108	-17.9%
MONROE	\$1,574	\$1,758	\$1,942	\$1,984	\$2,195	\$2,378	\$2,193	\$1,982	\$1,661	-16.2%
MONTCALM	\$2,202	\$2,193	\$2,767	\$3,346	\$3,455	\$4,515	\$3,985	\$3,515	\$2,797	-20.4%
MOTT	\$2,120	\$2,315	\$2,933	\$2,452	\$3,002	\$3,159	\$2,840	\$2,463	\$2,331	-5.4%
MUSKOGON	\$2,975	\$3,126	\$3,241	\$3,393	\$3,541	\$3,754	\$3,430	\$2,905	\$2,521	-13.2%
NORTH CENTRAL	\$2,371	\$2,742	\$2,613	\$2,633	\$2,818	\$2,911	\$2,661	\$2,803	\$2,259	-19.4%
NORTHWESTERN	\$2,645	\$2,791	\$2,878	\$2,812	\$3,437	\$3,691	\$3,583	\$3,268	\$2,862	-12.4%
OAKLAND	\$1,290	\$1,340	\$1,425	\$1,424	\$1,465	\$1,469	\$1,537	\$1,457	\$1,272	-12.7%
ST. CLAIR	\$2,351	\$2,534	\$2,639	\$2,742	\$2,957	\$2,887	\$2,742	\$2,440	\$2,103	-13.8%
SCHOOLCRAFT	\$1,876	\$1,996	\$2,065	\$2,104	\$2,271	\$2,339	\$2,148	\$1,965	\$1,665	-15.3%
SOUTHWESTERN	\$2,496	\$2,755	\$2,840	\$3,158	\$3,786	\$4,240	\$3,997	\$3,738	\$3,557	-4.8%
WASHTENAW	\$1,796	\$1,919	\$2,029	\$2,137	\$2,067	\$2,088	\$1,920	\$1,696	\$1,511	-10.9%
WAYNE COUNTY	\$2,655	\$3,420	\$2,985	\$3,150	\$3,474	\$3,924	\$3,117	\$2,400	\$2,020	-15.8%
WEST SHORE	\$2,131	\$2,324	\$2,955	\$3,077	\$3,242	\$3,105	\$3,046	\$2,790	\$2,385	-14.5%
STATE AGGREGATE	\$2,238	\$2,398	\$2,534	\$2,568	\$2,746	\$2,883	\$2,708	\$2,427	\$2,144	-11.7%
STATE AVERAGE	\$2,455	\$2,635	\$2,799	\$2,881	\$3,126	\$3,350	\$3,106	\$2,780	\$2,450	-11.9%

TABLE 3
PROPERTY TAX REVENUE

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1 YEAR CHANGE
ALPENA	\$1,380,549	\$1,441,759	\$1,526,749	\$1,603,220	\$1,838,574	\$1,844,596	\$1,951,123	\$2,032,327	\$2,074,653	2.1%
BAY DE NOC	\$1,181,789	\$1,300,503	\$1,319,071	\$1,450,656	\$1,530,731	\$1,532,358	\$1,641,276	\$1,738,292	\$1,777,709	2.3%
DELTA	\$15,593,467	\$16,161,671	\$16,734,473	\$17,504,924	\$18,252,382	\$18,742,584	\$19,566,391	\$20,544,549	\$21,077,374	2.6%
GLEN OAKS	\$2,747,650	\$2,956,416	\$2,985,618	\$3,291,548	\$3,386,604	\$3,484,407	\$3,798,131	\$3,864,608	\$4,046,034	4.7%
GOGEBIC	\$787,555	\$812,075	\$805,402	\$851,087	\$867,190	\$895,805	\$930,401	\$976,987	\$1,020,509	4.5%
GRAND RAPIDS	\$15,953,589	\$16,811,639	\$17,892,594	\$19,053,852	\$20,213,065	\$21,153,803	\$22,265,612	\$23,779,040	\$24,554,446	3.3%
HENRY FORD	\$8,700,512	\$9,440,427	\$9,534,361	\$9,617,297	\$10,098,719	\$10,174,660	\$10,768,816	\$10,893,431	\$11,144,200	2.3%
JACKSON	\$2,673,540	\$2,792,812	\$2,945,285	\$3,165,821	\$3,296,233	\$3,396,469	\$3,577,971	\$3,810,979	\$4,017,328	5.4%
KALAMAZOO VALLEY	\$10,563,709	\$10,879,340	\$9,552,599	\$9,900,844	\$10,396,055	\$10,918,722	\$12,441,455	\$13,961,330	\$15,114,838	8.3%
KELLOGG	\$5,937,395	\$6,220,774	\$6,636,863	\$7,083,124	\$7,356,952	\$7,537,491	\$7,974,785	\$8,582,199	\$8,900,235	3.7%
KIRTLAND	\$3,583,038	\$3,713,896	\$3,896,295	\$4,100,014	\$4,226,122	\$4,387,970	\$4,639,489	\$4,897,980	\$5,063,226	3.4%
LAKE MICHIGAN	\$5,992,038	\$7,271,027	\$7,525,238	\$7,861,989	\$8,125,368	\$8,214,757	\$8,599,589	\$9,735,277	\$10,219,154	5.0%
LANSING	\$16,960,906	\$17,703,978	\$18,543,240	\$19,640,141	\$20,597,546	\$21,093,460	\$30,484,020	\$32,590,694	\$34,460,949	5.7%
MACOMB	\$19,383,758	\$20,511,283	\$21,653,967	\$23,017,748	\$24,463,939	\$26,040,684	\$33,613,182	\$35,741,579	\$37,183,032	4.0%
MID MICHIGAN	\$1,227,234	\$1,285,143	\$1,338,016	\$1,411,001	\$1,479,757	\$1,551,332	\$1,640,123	\$1,744,176	\$1,794,848	2.9%
MONROE	\$8,337,066	\$8,588,273	\$8,970,521	\$9,390,077	\$9,838,512	\$10,037,409	\$10,518,389	\$10,939,320	\$11,244,481	2.8%
MONTCALM	\$1,639,402	\$2,997,456	\$3,301,620	\$3,415,730	\$3,621,514	\$3,666,115	\$3,838,652	\$4,542,282	\$4,558,711	0.4%
MOTT	\$9,095,076	\$9,674,583	\$10,171,504	\$10,138,496	\$10,908,622	\$11,443,343	\$18,082,110	\$19,225,971	\$19,942,024	3.7%
MUSKEGON	\$5,131,449	\$5,381,209	\$5,712,694	\$6,005,715	\$6,261,866	\$6,776,183	\$7,178,154	\$7,567,685	\$8,134,964	7.5%
NORTH CENTRAL	\$1,412,166	\$1,461,074	\$2,818,809	\$3,052,576	\$3,298,717	\$3,578,000	\$3,894,000	\$4,163,371	\$4,352,531	4.5%
NORTHWESTERN	\$4,332,742	\$4,579,310	\$4,894,972	\$5,223,633	\$5,538,969	\$5,823,265	\$6,233,800	\$6,617,368	\$6,888,471	4.1%
OAKLAND	\$52,496,101	\$55,350,501	\$59,128,669	\$62,806,728	\$66,339,792	\$69,288,038	\$73,882,524	\$79,213,789	\$81,064,779	2.3%
ST. CLAIR	\$4,581,996	\$4,713,179	\$4,941,299	\$5,208,098	\$7,315,886	\$7,876,909	\$8,347,968	\$8,271,894	\$8,602,611	4.0%
SCHOOLCRAFT	\$14,297,934	\$15,042,967	\$16,021,926	\$16,893,318	\$18,202,120	\$18,918,382	\$20,396,516	\$21,724,264	\$22,575,897	3.9%
SOUTHWESTERN	\$2,514,303	\$2,621,534	\$2,764,196	\$2,919,855	\$3,006,304	\$3,143,788	\$3,370,830	\$3,533,824	\$3,662,084	3.6%
WASHTENAW	\$18,124,112	\$19,272,735	\$27,040,317	\$28,743,434	\$30,742,047	\$32,734,279	\$35,407,097	\$38,033,617	\$39,964,037	5.1%
WAYNE COUNTY	\$18,226,416	\$18,492,800	\$19,810,841	\$20,497,027	\$20,992,038	\$21,787,471	\$58,011,039	\$60,738,639	\$62,540,354	3.0%
WEST SHORE	\$2,871,322	\$3,082,030	\$3,195,372	\$3,354,307	\$3,478,590	\$3,625,858	\$3,813,795	\$4,070,094	\$4,246,902	4.3%
STATE TOTAL	\$255,726,814	\$270,560,394	\$291,662,511	\$307,202,260	\$325,654,214	\$339,668,138	\$416,867,238	\$443,535,566	\$460,226,381	3.8%

TABLE 4
PROPERTY TAX REVENUE PER FYES

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1 YEAR CHANGE
ALPENA	\$1,277	\$1,297	\$1,332	\$1,376	\$1,627	\$1,644	\$1,539	\$1,516	\$1,631	7.6%
BAY DE NOC	\$760	\$866	\$855	\$955	\$1,087	\$1,088	\$1,047	\$1,009	\$957	-5.2%
DELTA	\$2,567	\$2,780	\$3,008	\$3,048	\$3,269	\$3,354	\$3,206	\$3,253	\$3,317	2.0%
GLEN OAKS	\$3,976	\$3,790	\$3,597	\$3,757	\$3,852	\$3,556	\$3,543	\$3,919	\$3,959	1.0%
GOGEBIC	\$867	\$924	\$1,071	\$1,108	\$1,183	\$1,374	\$1,447	\$1,359	\$1,505	10.7%
GRAND RAPIDS	\$2,293	\$2,485	\$2,567	\$2,697	\$2,932	\$2,791	\$2,829	\$2,765	\$2,765	0.0%
HENRY FORD	\$1,261	\$1,345	\$1,357	\$1,380	\$1,470	\$1,474	\$1,475	\$1,401	\$1,419	1.3%
JACKSON	\$856	\$953	\$1,002	\$1,100	\$1,210	\$1,229	\$1,223	\$1,207	\$1,200	-0.6%
KALAMAZOO VALLEY	\$2,211	\$2,363	\$2,023	\$2,076	\$2,149	\$2,271	\$2,334	\$2,374	\$2,505	5.5%
KELLOGG	\$2,164	\$2,204	\$2,513	\$2,666	\$2,632	\$2,551	\$2,604	\$2,487	\$2,539	2.1%
KIRTLAND	\$4,062	\$4,672	\$4,757	\$5,318	\$5,870	\$5,994	\$5,458	\$4,854	\$4,590	-5.4%
LAKE MICHIGAN	\$3,571	\$4,380	\$4,373	\$4,380	\$4,175	\$4,321	\$4,332	\$4,562	\$4,486	-1.7%
LANSING	\$1,864	\$1,993	\$2,108	\$2,116	\$2,199	\$2,256	\$2,978	\$2,926	\$3,286	12.3%
MACOMB	\$1,544	\$1,671	\$1,785	\$1,919	\$2,062	\$2,197	\$2,721	\$2,780	\$2,942	5.8%
MID MICHIGAN	\$933	\$1,002	\$993	\$1,057	\$1,071	\$1,121	\$1,080	\$1,008	\$932	-7.5%
MONROE	\$4,351	\$4,605	\$4,929	\$5,084	\$5,388	\$5,452	\$5,169	\$5,037	\$4,845	-3.8%
MONTCALM	\$1,330	\$2,349	\$3,135	\$3,741	\$3,949	\$4,954	\$4,739	\$5,127	\$4,572	-10.8%
MOTT	\$1,504	\$1,665	\$2,069	\$1,668	\$2,084	\$2,241	\$3,137	\$2,987	\$3,277	9.7%
MUSKEGON	\$2,047	\$2,192	\$2,307	\$2,482	\$2,557	\$2,782	\$2,656	\$2,457	\$2,561	4.2%
NORTH CENTRAL	\$1,394	\$1,559	\$2,742	\$2,935	\$3,178	\$3,360	\$3,300	\$3,837	\$3,639	-5.2%
NORTHWESTERN	\$1,667	\$1,697	\$1,804	\$1,825	\$2,203	\$2,309	\$2,361	\$2,369	\$2,412	1.8%
OAKLAND	\$3,608	\$3,869	\$4,247	\$4,420	\$4,684	\$4,742	\$5,235	\$5,521	\$5,524	0.1%
ST. CLAIR	\$1,828	\$1,966	\$2,061	\$2,209	\$3,179	\$3,169	\$3,151	\$2,879	\$2,895	0.6%
SCHOOLCRAFT	\$2,844	\$2,984	\$3,109	\$3,236	\$3,506	\$3,524	\$3,442	\$3,476	\$3,418	-1.7%
SOUTHWESTERN	\$1,426	\$1,488	\$1,528	\$1,632	\$1,803	\$1,836	\$1,785	\$2,003	\$2,210	10.3%
WASHTENAW	\$3,688	\$3,879	\$5,391	\$5,509	\$5,324	\$5,405	\$5,255	\$5,168	\$5,403	4.5%
WAYNE COUNTY	\$3,196	\$4,111	\$3,604	\$3,770	\$4,447	\$4,897	\$10,486	\$8,770	\$8,627	-1.6%
WEST SHORE	\$3,468	\$3,700	\$4,289	\$4,614	\$4,707	\$4,796	\$4,877	\$4,939	\$4,921	-0.4%
STATE AGGREGATE	\$2,305	\$2,506	\$2,713	\$2,800	\$3,025	\$3,112	\$3,568	\$3,531	\$3,616	2.4%
STATE AVERAGE	\$2,234	\$2,457	\$2,663	\$2,789	\$2,993	\$3,096	\$3,336	\$3,285	\$3,298	0.4%

TABLE 5
TUITION AND FEE REVENUE

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1 YEAR CHANGE
ALPENA	\$2,185,131	\$2,354,041	\$2,563,647	\$2,682,395	\$2,629,279	\$2,674,351	\$3,194,041	\$3,620,793	\$4,420,412	22.1%
BAY DE NOC	\$3,272,972	\$3,252,991	\$3,364,806	\$3,251,136	\$3,085,192	\$3,158,638	\$3,650,325	\$4,263,929	\$4,839,255	13.5%
DELTA	\$12,505,095	\$12,272,781	\$12,416,403	\$12,613,963	\$12,560,734	\$12,903,929	\$14,406,709	\$15,761,449	\$23,261,484	47.6%
GLEN OAKS	\$1,161,653	\$1,356,267	\$1,507,148	\$1,695,238	\$1,669,272	\$1,967,679	\$2,401,499	\$2,397,188	\$2,541,432	6.0%
GOGEBIC	\$1,264,769	\$1,347,109	\$1,323,855	\$1,433,097	\$1,538,124	\$1,433,961	\$1,520,362	\$1,780,861	\$1,954,085	9.7%
GRAND RAPIDS	\$13,809,842	\$14,013,519	\$14,676,266	\$15,086,142	\$15,991,818	\$17,785,390	\$19,584,528	\$23,237,077	\$26,668,826	14.8%
HENRY FORD	\$18,346,308	\$19,451,472	\$20,039,290	\$20,704,422	\$21,529,510	\$22,032,003	\$23,834,366	\$24,875,821	\$27,922,981	12.2%
JACKSON	\$6,237,606	\$6,018,713	\$6,303,229	\$6,476,062	\$6,741,475	\$7,385,596	\$8,014,551	\$9,907,070	\$11,732,001	18.4%
KALAMAZOO VALLEY	\$6,653,255	\$7,028,727	\$7,115,425	\$7,216,657	\$8,106,772	\$8,332,143	\$9,558,907	\$10,400,655	\$11,601,339	11.5%
KELLOGG	\$5,293,506	\$5,509,262	\$5,519,114	\$5,789,898	\$6,324,230	\$6,896,186	\$7,485,913	\$8,616,486	\$9,589,081	11.3%
KIRTLAND	\$1,765,558	\$1,629,904	\$1,766,458	\$1,878,034	\$1,763,369	\$1,940,372	\$2,434,027	\$3,088,887	\$3,891,825	26.0%
LAKE MICHIGAN	\$3,060,756	\$3,253,593	\$3,306,582	\$3,627,494	\$3,779,715	\$3,875,335	\$4,475,959	\$4,974,196	\$6,165,601	24.0%
LANSING	\$17,079,719	\$16,770,648	\$17,580,846	\$18,858,899	\$19,819,707	\$20,472,371	\$22,830,601	\$26,095,448	\$27,103,801	3.9%
MACOMB	\$23,752,464	\$24,167,335	\$25,255,681	\$25,455,867	\$25,850,617	\$25,931,159	\$26,981,548	\$29,125,588	\$29,382,578	0.9%
MID MICHIGAN	\$2,995,500	\$3,077,117	\$3,262,644	\$3,214,833	\$3,589,753	\$3,590,604	\$4,516,003	\$5,450,221	\$6,453,084	18.4%
MONROE	\$2,942,789	\$3,058,341	\$3,166,654	\$3,330,164	\$3,482,756	\$3,537,634	\$3,959,052	\$4,113,045	\$4,869,449	18.4%
MONTCALM	\$1,624,827	\$1,686,482	\$1,602,139	\$1,630,771	\$1,576,733	\$1,713,734	\$2,113,267	\$2,367,632	\$3,051,329	28.9%
MOTT	\$11,709,019	\$13,879,695	\$13,310,112	\$12,934,850	\$13,347,664	\$15,669,579	\$19,128,524	\$21,301,026	\$22,486,000	5.6%
MUSKEGON	\$4,054,392	\$4,320,305	\$4,492,515	\$4,467,956	\$4,600,347	\$4,726,420	\$5,473,025	\$6,669,985	\$7,811,436	17.1%
NORTH CENTRAL	\$1,655,384	\$1,725,174	\$1,912,850	\$1,991,285	\$2,060,663	\$2,181,206	\$2,521,948	\$2,720,059	\$3,244,789	19.3%
NORTHWESTERN	\$6,884,489	\$7,222,829	\$6,973,372	\$7,452,366	\$8,093,557	\$8,138,469	\$9,025,766	\$10,478,158	\$12,614,198	20.4%
OAKLAND	\$25,369,651	\$24,562,639	\$24,818,975	\$25,434,011	\$25,711,786	\$26,842,728	\$27,265,957	\$30,695,200	\$33,712,810	9.8%
ST. CLAIR	\$6,287,728	\$5,989,665	\$6,057,238	\$6,132,163	\$6,004,718	\$6,714,095	\$6,912,982	\$7,683,703	\$8,216,355	6.9%
SCHOOLCRAFT	\$11,920,631	\$12,248,911	\$12,963,553	\$13,468,846	\$13,652,219	\$14,514,308	\$16,249,506	\$17,160,531	\$20,037,844	16.8%
SOUTHWESTERN	\$3,303,929	\$3,541,954	\$3,755,138	\$3,692,367	\$3,449,786	\$3,582,115	\$4,188,897	\$4,327,404	\$4,574,531	5.7%
WASHTENAW	\$11,063,612	\$11,302,093	\$11,917,556	\$12,523,031	\$13,505,540	\$13,806,771	\$15,455,722	\$16,978,733	\$19,545,541	15.1%
WAYNE COUNTY	\$11,480,806	\$11,252,164	\$11,069,121	\$10,985,694	\$10,145,600	\$10,267,181	\$11,283,906	\$15,418,252	\$15,323,057	-0.6%
WEST SHORE	\$1,390,949	\$1,395,720	\$1,278,553	\$1,279,179	\$1,372,116	\$1,452,552	\$1,575,246	\$1,865,981	\$2,079,372	11.4%
STATE TOTAL	\$219,072,340	\$223,689,451	\$229,319,170	\$235,306,820	\$241,983,052	\$253,526,509	\$280,043,137	\$315,375,378	\$355,094,476	12.6%

TABLE 6
TUITION AND FEE REVENUE PER FYES

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1 YEAR CHANGE
ALPENA	\$2,021	\$2,117	\$2,237	\$2,302	\$2,327	\$2,384	\$2,519	\$2,700	\$3,475	28.7%
BAY DE NOC	\$2,103	\$2,166	\$2,182	\$2,196	\$2,191	\$2,243	\$2,329	\$2,476	\$2,606	5.3%
DELTA	\$2,059	\$2,111	\$2,232	\$2,196	\$2,249	\$2,309	\$2,360	\$2,495	\$3,661	46.7%
GLEN OAKS	\$1,681	\$1,739	\$1,816	\$1,935	\$1,910	\$2,008	\$2,240	\$2,431	\$2,487	2.3%
GOGEBIC	\$1,393	\$1,533	\$1,760	\$1,866	\$2,098	\$2,199	\$2,364	\$2,477	\$2,882	16.4%
GRAND RAPIDS	\$1,985	\$2,072	\$2,106	\$2,135	\$2,319	\$2,347	\$2,489	\$2,702	\$3,003	11.1%
HENRY FORD	\$2,660	\$2,771	\$2,851	\$2,972	\$3,133	\$3,191	\$3,265	\$3,200	\$3,555	11.1%
JACKSON	\$1,997	\$2,053	\$2,144	\$2,251	\$2,475	\$2,672	\$2,740	\$3,137	\$3,504	11.7%
KALAMAZOO VALLEY	\$1,392	\$1,527	\$1,507	\$1,513	\$1,676	\$1,733	\$1,793	\$1,769	\$1,922	8.6%
KELLOGG	\$1,929	\$1,952	\$2,090	\$2,179	\$2,263	\$2,334	\$2,445	\$2,497	\$2,736	9.6%
KIRTLAND	\$2,002	\$2,050	\$2,157	\$2,436	\$2,449	\$2,651	\$2,864	\$3,061	\$3,528	15.3%
LAKE MICHIGAN	\$1,824	\$1,960	\$1,921	\$2,021	\$1,942	\$2,039	\$2,255	\$2,331	\$2,707	16.1%
LANSING	\$1,877	\$1,888	\$1,999	\$2,032	\$2,116	\$2,189	\$2,230	\$2,343	\$2,584	10.3%
MACOMB	\$1,892	\$1,969	\$2,081	\$2,122	\$2,179	\$2,188	\$2,184	\$2,266	\$2,325	2.6%
MID MICHIGAN	\$2,276	\$2,400	\$2,420	\$2,408	\$2,598	\$2,594	\$2,975	\$3,149	\$3,351	6.4%
MONROE	\$1,536	\$1,640	\$1,740	\$1,803	\$1,907	\$1,922	\$1,945	\$1,894	\$2,098	10.8%
MONTCALM	\$1,318	\$1,322	\$1,521	\$1,786	\$1,719	\$2,316	\$2,609	\$2,672	\$3,061	14.6%
MOTT	\$1,936	\$2,389	\$2,707	\$2,128	\$2,550	\$3,068	\$3,319	\$3,310	\$3,695	11.6%
MUSKEGON	\$1,617	\$1,760	\$1,814	\$1,846	\$1,878	\$1,940	\$2,025	\$2,166	\$2,459	13.5%
NORTH CENTRAL	\$1,634	\$1,841	\$1,861	\$1,915	\$1,985	\$2,048	\$2,137	\$2,507	\$2,713	8.2%
NORTHWESTERN	\$2,649	\$2,677	\$2,569	\$2,603	\$3,219	\$3,227	\$3,419	\$3,752	\$4,417	17.7%
OAKLAND	\$1,744	\$1,717	\$1,783	\$1,790	\$1,816	\$1,837	\$1,932	\$2,139	\$2,297	7.4%
ST. CLAIR	\$2,509	\$2,499	\$2,526	\$2,601	\$2,610	\$2,701	\$2,610	\$2,674	\$2,765	3.4%
SCHOOLCRAFT	\$2,371	\$2,429	\$2,515	\$2,580	\$2,630	\$2,704	\$2,743	\$2,746	\$3,034	10.5%
SOUTHWESTERN	\$1,874	\$2,010	\$2,076	\$2,064	\$2,069	\$2,092	\$2,219	\$2,453	\$2,761	12.6%
WASHTENAW	\$2,251	\$2,275	\$2,376	\$2,400	\$2,339	\$2,280	\$2,294	\$2,307	\$2,642	14.5%
WAYNE COUNTY	\$2,013	\$2,502	\$2,014	\$2,021	\$2,149	\$2,308	\$2,040	\$2,226	\$2,114	-5.0%
WEST SHORE	\$1,680	\$1,676	\$1,716	\$1,760	\$1,857	\$1,921	\$2,014	\$2,265	\$2,409	6.4%
STATE AGGREGATE	\$1,975	\$2,072	\$2,133	\$2,145	\$2,248	\$2,323	\$2,397	\$2,511	\$2,790	11.1%
STATE AVERAGE	\$1,937	\$2,037	\$2,097	\$2,136	\$2,238	\$2,337	\$2,441	\$2,577	\$2,885	12.0%

TABLE 7
TOTAL REVENUE PER FYES

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1 YEAR CHANGE
ALPENA	\$7,134	\$7,422	\$7,535	\$7,812	\$8,511	\$8,975	\$8,424	\$8,228	\$9,170	11.4%
BAY DE NOC	\$5,339	\$5,653	\$5,784	\$6,003	\$6,734	\$7,200	\$6,749	\$6,557	\$6,335	-3.4%
DELTA	\$6,669	\$7,116	\$7,738	\$7,768	\$8,194	\$8,487	\$8,090	\$8,097	\$9,506	17.4%
GLEN OAKS	\$8,553	\$8,212	\$8,020	\$8,319	\$8,663	\$8,393	\$8,139	\$8,962	\$8,713	-2.8%
GOGEBIC	\$6,506	\$6,960	\$8,281	\$8,387	\$9,178	\$10,483	\$10,884	\$9,965	\$10,562	6.0%
GRAND RAPIDS	\$6,880	\$7,356	\$7,505	\$7,666	\$8,230	\$8,002	\$7,926	\$7,812	\$8,042	2.9%
HENRY FORD	\$6,744	\$6,849	\$7,053	\$7,269	\$7,832	\$8,097	\$8,000	\$7,629	\$7,764	1.8%
JACKSON	\$6,685	\$7,312	\$7,450	\$7,849	\$8,655	\$8,968	\$8,799	\$8,720	\$8,605	-1.3%
KALAMAZOO VALLEY	\$5,612	\$6,065	\$5,826	\$5,962	\$6,389	\$6,887	\$6,818	\$6,439	\$6,373	-1.0%
KELLOGG	\$7,014	\$7,277	\$9,011	\$8,940	\$8,705	\$8,740	\$8,644	\$8,041	\$7,950	-1.1%
KIRTLAND	\$9,379	\$10,588	\$10,702	\$11,838	\$12,751	\$13,607	\$13,251	\$11,894	\$11,412	-4.0%
LAKE MICHIGAN	\$8,195	\$9,048	\$9,231	\$9,355	\$9,079	\$9,929	\$9,716	\$9,749	\$9,577	-1.8%
LANSING	\$6,949	\$7,280	\$7,702	\$7,658	\$7,893	\$8,355	\$8,772	\$8,399	\$8,854	5.4%
MACOMB	\$5,881	\$6,219	\$6,651	\$6,925	\$7,288	\$7,603	\$7,999	\$7,851	\$7,827	-0.3%
MID MICHIGAN	\$5,764	\$6,198	\$6,261	\$6,454	\$6,919	\$7,263	\$7,230	\$6,878	\$6,496	-5.6%
MONROE	\$7,671	\$8,262	\$8,901	\$9,149	\$9,869	\$10,037	\$9,487	\$9,060	\$8,708	-3.9%
MONTCALM	\$5,789	\$6,804	\$8,226	\$9,645	\$9,846	\$12,146	\$11,529	\$11,581	\$10,716	-7.5%
MOTT	\$5,903	\$6,743	\$8,180	\$6,626	\$8,083	\$8,960	\$9,650	\$9,022	\$9,621	6.6%
MUSKEGON	\$6,795	\$7,281	\$7,571	\$7,863	\$8,139	\$8,749	\$8,268	\$7,627	\$7,598	-0.4%
NORTH CENTRAL	\$5,627	\$6,361	\$7,546	\$7,834	\$8,129	\$8,476	\$8,326	\$9,278	\$8,714	-6.1%
NORTHWESTERN	\$7,365	\$7,581	\$7,846	\$7,869	\$9,420	\$9,994	\$9,934	\$10,019	\$10,086	0.7%
OAKLAND	\$6,808	\$7,066	\$7,677	\$7,825	\$8,216	\$8,328	\$8,872	\$9,255	\$9,197	-0.6%
ST. CLAIR	\$6,796	\$7,120	\$7,367	\$7,709	\$8,949	\$8,988	\$8,775	\$8,238	\$7,955	-3.4%
SCHOOLCRAFT	\$7,257	\$7,574	\$7,891	\$8,078	\$8,629	\$8,865	\$8,434	\$8,259	\$8,466	2.5%
SOUTHWESTERN	\$6,358	\$6,715	\$6,953	\$7,245	\$8,083	\$8,489	\$8,199	\$8,858	\$8,985	1.4%
WASHTENAW	\$8,126	\$8,455	\$10,293	\$10,531	\$10,246	\$10,326	\$9,879	\$9,647	\$10,087	4.6%
WAYNE COUNTY	\$8,009	\$10,203	\$8,759	\$9,063	\$10,246	\$11,353	\$15,941	\$13,655	\$12,951	-5.2%
WEST SHORE	\$7,558	\$8,079	\$9,412	\$9,915	\$10,295	\$10,276	\$10,322	\$10,305	\$9,959	-3.4%
STATE AGGREGATE	\$6,773	\$7,235	\$7,698	\$7,807	\$8,332	\$8,667	\$8,945	\$8,722	\$8,842	1.4%
STATE AVERAGE	\$6,906	\$7,421	\$7,906	\$8,127	\$8,685	\$9,142	\$9,181	\$8,929	\$8,937	0.1%

TABLE 8
TAXABLE VALUE

	1995-96 (000's)	1996-97 (000's)	1997-98 (000's)	1998-99 (000's)	1999-2000 (000's)	2000-01 (000's)	2001-02 (000's)	2002-03 (000's)	2003-04 (000's)	2004-05 (000's)	1 YEAR CHANGE
ALPENA	\$565,115	\$588,805	\$627,115	\$668,210	\$699,884	\$721,423	\$765,562	\$826,075	\$853,226	\$897,284	5.2%
BAY DE NOC	\$586,849	\$611,382	\$647,085	\$699,901	\$753,164	\$762,299	\$813,878	\$854,350	\$883,567	\$914,332	3.5%
DELTA	\$7,548,193	\$7,820,586	\$8,110,085	\$8,473,788	\$8,791,898	\$9,162,552	\$9,617,314	\$10,089,180	\$10,329,286	\$10,665,874	3.3%
GLEN OAKS	\$944,661	\$956,641	\$987,852	\$1,107,078	\$1,165,584	\$1,213,874	\$1,315,721	\$1,369,808	\$1,430,005	\$1,460,667	2.1%
GOGEBIC	\$260,251	\$269,607	\$272,539	\$280,105	\$290,626	\$300,206	\$314,836	\$330,258	\$347,477	\$366,069	5.4%
GRAND RAPIDS	\$10,828,577	\$11,470,396	\$12,191,917	\$13,108,433	\$13,955,305	\$14,777,127	\$15,803,673	\$16,849,660	\$17,648,394	\$18,364,399	4.1%
HENRY FORD	\$3,542,407	\$3,578,979	\$3,690,190	\$3,792,555	\$3,792,555	\$3,792,555	\$3,792,555	\$4,111,627	\$4,313,878	\$4,386,238	1.7%
JACKSON	\$2,090,602	\$2,197,251	\$2,336,192	\$2,477,153	\$2,646,113	\$2,777,596	\$3,022,214	\$3,267,303	\$3,595,871	\$3,790,536	5.4%
KALAMAZOO VALLEY	\$4,207,665	\$4,430,390	\$4,752,144	\$5,002,805	\$5,268,027	\$5,420,790	\$5,784,356	\$6,175,841	\$6,435,309	\$6,801,268	5.7%
KELLOGG	\$1,935,827	\$2,038,080	\$2,108,863	\$2,292,695	\$2,432,660	\$2,530,827	\$2,740,973	\$2,908,003	\$3,032,750	\$3,143,362	3.6%
KIRTLAND	\$1,562,887	\$1,618,277	\$1,697,915	\$1,787,846	\$1,872,987	\$1,950,603	\$2,081,566	\$2,229,688	\$2,355,688	\$2,510,432	6.6%
LAKE MICHIGAN	\$3,698,976	\$3,846,353	\$3,971,262	\$4,158,217	\$4,300,548	\$4,381,453	\$4,632,906	\$5,311,352	\$5,671,414	\$6,167,243	8.7%
LANSING	\$5,810,305	\$6,100,985	\$6,427,353	\$6,811,589	\$7,154,466	\$7,451,367	\$8,028,497	\$8,577,609	\$9,026,707	\$9,562,201	5.9%
MACOMB	\$15,312,632	\$16,241,826	\$17,252,926	\$18,574,537	\$19,844,723	\$21,099,256	\$22,702,422	\$24,205,983	\$25,573,225	\$26,980,530	5.5%
MID MICHIGAN	\$897,290	\$940,992	\$982,042	\$1,036,650	\$1,099,864	\$1,168,197	\$1,250,830	\$1,341,544	\$1,420,265	\$1,511,705	6.4%
MONROE	\$3,686,159	\$3,829,518	\$4,006,948	\$4,161,615	\$4,364,331	\$4,516,473	\$4,709,442	\$4,926,511	\$5,100,912	\$5,334,377	4.6%
MONTCALM	\$993,813	\$1,050,986	\$1,113,451	\$1,174,551	\$1,256,812	\$1,326,423	\$1,430,916	\$1,625,032	\$1,706,373	\$1,810,674	6.1%
MOTT	\$6,579,074	\$6,911,734	\$7,312,661	\$7,748,745	\$8,169,344	\$8,532,219	\$9,000,826	\$9,608,377	\$10,079,184	\$10,612,707	5.3%
MUSKEGON	\$2,235,211	\$2,368,440	\$2,523,467	\$2,639,408	\$2,808,287	\$2,969,387	\$3,244,251	\$3,453,068	\$3,613,149	\$3,795,562	5.0%
NORTH CENTRAL	\$1,131,707	\$1,173,482	\$1,268,384	\$1,371,665	\$1,500,646	\$1,665,096	\$1,847,701	\$2,002,453	\$2,117,533	\$2,259,870	6.7%
NORTHWESTERN	\$1,721,285	\$1,820,180	\$1,968,129	\$2,117,448	\$2,274,876	\$2,444,762	\$2,660,298	\$2,876,573	\$3,071,914	\$3,322,297	8.2%
OAKLAND	\$32,353,815	\$34,065,351	\$36,846,791	\$38,771,308	\$41,460,785	\$44,062,984	\$47,314,390	\$50,332,419	\$55,604,203	\$58,345,491	4.9%
ST. CLAIR	\$3,225,000	\$3,385,000	\$3,616,539	\$3,825,960	\$4,016,343	\$4,264,890	\$4,525,137	\$4,858,654	\$4,976,878	\$5,224,301	5.0%
SCHOOLCRAFT	\$7,590,918	\$8,017,905	\$8,520,270	\$9,159,735	\$9,729,141	\$10,339,674	\$11,169,194	\$11,933,156	\$12,578,893	\$13,332,206	6.0%
SOUTHWESTERN	\$901,803	\$943,440	\$994,164	\$1,053,040	\$1,105,258	\$1,164,443	\$1,268,555	\$1,348,856	\$1,414,389	\$1,496,815	5.8%
WASHTENAW	\$6,991,654	\$7,248,594	\$7,703,684	\$8,266,981	\$8,870,139	\$9,584,208	\$10,222,954	\$11,097,394	\$11,734,874	\$12,539,706	6.9%
WAYNE COUNTY	\$18,861,707	\$19,675,170	\$20,526,568	\$21,304,081	\$22,263,058	\$23,541,977	\$25,035,894	\$26,415,430	\$27,171,210	\$28,966,809	6.6%
WEST SHORE	\$1,325,770	\$1,367,397	\$1,434,385	\$1,508,273	\$1,581,307	\$1,630,049	\$1,732,417	\$1,857,433	\$1,958,531	\$2,068,946	5.6%
STATE TOTAL	\$147,390,153	\$154,567,707	\$163,890,921	\$173,374,372	\$183,468,732	\$193,552,712	\$206,829,278	\$220,783,637	\$234,045,085	\$246,631,901	5.4%

TABLE 9
REVENUE SOURCES BY PERCENTAGE

REVENUE SOURCE	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04 ¹
STATE AID	35.8%	33.1%	32.9%	32.9%	33.0%	33.3%	30.3%	27.8%	24.3%
PROPERTY TAX	28.5%	34.6%	35.2%	35.9%	36.3%	35.9%	39.9%	40.5%	40.9%
TUITION & FEES	33.5%	28.6%	27.7%	27.5%	27.0%	26.8%	26.8%	28.8%	31.6%
ALL OTHER	2.2%	3.6%	4.1%	3.8%	3.8%	4.0%	3.1%	2.9%	3.3%
TOTAL	100%	100%	100%	100%	100%	100%	100%	100%	100%

¹ Beginning in 2003-04 revenue includes General and Designated Funds due to reporting changes.

TABLE 10
AT-RISK STUDENT SUCCESS GRANTS

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	1 YEAR CHANGE
ALPENA	\$102,972	\$123,629	\$133,007	\$126,215	\$123,339	\$121,725	\$104,004	\$82,652	\$68,700	\$68,700	0.0%
BAY DE NOC	\$107,983	\$116,923	\$123,696	\$122,239	\$114,328	\$105,324	\$98,650	\$89,928	\$82,400	\$82,400	0.0%
DELTA	\$103,683	\$106,535	\$104,629	\$104,543	\$105,062	\$110,504	\$110,240	\$105,387	\$99,400	\$99,400	0.0%
GLEN OAKS	\$126,518	\$119,101	\$126,792	\$126,914	\$128,094	\$131,210	\$135,832	\$133,674	\$127,500	\$127,500	0.0%
GOGEBIC	\$69,855	\$71,090	\$71,761	\$73,459	\$74,735	\$78,617	\$78,902	\$75,431	\$71,500	\$71,500	0.0%
GRAND RAPIDS	\$64,648	\$65,252	\$67,730	\$73,167	\$76,248	\$76,714	\$74,179	\$85,841	\$98,000	\$98,000	0.0%
HENRY FORD	\$131,988	\$147,155	\$157,432	\$164,082	\$165,262	\$168,324	\$164,807	\$158,074	\$146,500	\$146,500	0.0%
JACKSON	\$112,690	\$110,482	\$109,187	\$109,669	\$111,433	\$114,933	\$113,768	\$109,157	\$101,800	\$101,800	0.0%
KALAMAZOO VALLEY	\$113,466	\$119,821	\$119,420	\$117,532	\$114,457	\$118,490	\$113,499	\$112,017	\$100,200	\$100,200	0.0%
KELLOGG	\$123,347	\$133,863	\$139,045	\$143,437	\$147,324	\$157,285	\$158,343	\$151,327	\$143,000	\$143,000	0.0%
KIRTLAND	\$137,957	\$142,964	\$144,074	\$138,127	\$135,754	\$145,724	\$158,732	\$163,408	\$146,600	\$146,600	0.0%
LAKE MICHIGAN	\$176,783	\$179,622	\$172,690	\$174,317	\$179,730	\$194,902	\$192,554	\$180,214	\$162,100	\$162,100	0.0%
LANSING	\$109,301	\$108,792	\$112,045	\$106,828	\$119,933	\$134,738	\$157,864	\$157,090	\$147,600	\$147,600	0.0%
MACOMB	\$81,025	\$84,175	\$84,116	\$85,344	\$84,971	\$90,272	\$91,038	\$89,157	\$84,400	\$84,400	0.0%
MID MICHIGAN	\$111,559	\$119,919	\$125,416	\$124,193	\$115,524	\$123,549	\$129,419	\$134,080	\$124,000	\$124,000	0.0%
MONROE	\$91,785	\$97,409	\$99,686	\$100,926	\$99,520	\$102,673	\$99,275	\$96,061	\$90,700	\$90,700	0.0%
MONTCALM	\$77,832	\$78,126	\$76,470	\$71,215	\$71,875	\$70,131	\$71,694	\$67,030	\$67,800	\$67,800	0.0%
MOTT	\$98,371	\$106,507	\$110,453	\$110,568	\$104,786	\$105,617	\$109,157	\$107,209	\$101,900	\$101,900	0.0%
MUSKEGON	\$166,196	\$183,462	\$194,613	\$199,964	\$204,401	\$212,002	\$213,016	\$202,562	\$185,300	\$185,300	0.0%
NORTH CENTRAL	\$109,177	\$111,002	\$110,082	\$118,681	\$147,238	\$178,833	\$178,336	\$151,211	\$121,300	\$121,300	0.0%
NORTHWESTERN	\$123,727	\$130,573	\$135,720	\$134,817	\$126,094	\$120,835	\$120,677	\$124,503	\$129,700	\$129,700	0.0%
OAKLAND	\$146,610	\$162,405	\$163,949	\$161,743	\$160,819	\$164,112	\$159,354	\$151,843	\$141,700	\$141,700	0.0%
ST. CLAIR	\$74,686	\$76,356	\$77,551	\$76,110	\$74,515	\$77,130	\$80,413	\$85,399	\$88,500	\$88,500	0.0%
SCHOOLCRAFT	\$167,570	\$169,917	\$166,019	\$157,115	\$148,320	\$148,852	\$150,164	\$146,970	\$134,800	\$134,800	0.0%
SOUTHWESTERN	\$155,268	\$166,421	\$177,401	\$187,371	\$185,189	\$186,227	\$180,632	\$174,549	\$152,400	\$152,400	0.0%
WASHTENAW	\$132,337	\$133,533	\$136,655	\$135,213	\$137,820	\$148,858	\$161,709	\$164,416	\$157,200	\$157,200	0.0%
WAYNE COUNTY	\$199,135	\$203,992	\$211,671	\$207,316	\$189,810	\$158,329	\$149,384	\$137,407	\$129,500	\$129,500	0.0%
WEST SHORE	\$114,139	\$128,112	\$133,256	\$133,461	\$137,985	\$146,193	\$136,460	\$126,109	\$118,200	\$118,200	0.0%
STATE TOTAL	\$3,330,608	\$3,497,138	\$3,584,566	\$3,584,566	\$3,584,566	\$3,692,103	\$3,692,102	\$3,562,706	\$3,322,700	\$3,322,700	0.0%

TABLE 11
EXPENDITURES PER FYES

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1 YEAR CHANGE
ALPENA	\$6,879	\$7,028	\$7,004	\$7,208	\$7,690	\$8,220	\$7,646	\$7,628	\$9,192	20.5%
BAY DE NOC	\$5,058	\$5,357	\$5,511	\$5,769	\$6,575	\$7,110	\$6,343	\$6,042	\$6,203	2.7%
DELTA	\$6,266	\$6,448	\$6,713	\$6,565	\$7,057	\$7,494	\$7,148	\$7,366	\$8,676	17.8%
GLEN OAKS	\$7,500	\$7,210	\$6,865	\$7,356	\$7,926	\$7,512	\$7,326	\$8,220	\$7,777	-5.4%
GOGEBIC	\$5,809	\$6,460	\$7,259	\$7,254	\$8,082	\$9,344	\$9,798	\$8,814	\$9,726	10.3%
GRAND RAPIDS	\$6,297	\$6,633	\$6,712	\$6,916	\$7,628	\$7,586	\$7,359	\$7,111	\$7,730	8.7%
HENRY FORD	\$6,438	\$6,457	\$6,627	\$7,022	\$7,475	\$7,758	\$9,195	\$7,086	\$10,312	45.5%
JACKSON	\$6,342	\$6,906	\$6,762	\$7,146	\$7,858	\$8,288	\$8,147	\$7,746	\$7,876	1.7%
KALAMAZOO VALLEY	\$4,543	\$5,071	\$5,048	\$5,241	\$5,582	\$6,070	\$6,122	\$5,882	\$5,682	-3.4%
KELLOGG	\$6,808	\$6,932	\$7,740	\$8,006	\$7,822	\$8,110	\$8,161	\$7,747	\$7,619	-1.7%
KIRTLAND	\$8,406	\$10,402	\$9,775	\$10,684	\$12,818	\$12,916	\$12,486	\$11,487	\$11,336	-1.3%
LAKE MICHIGAN	\$7,850	\$8,377	\$8,284	\$8,741	\$8,403	\$9,248	\$8,214	\$8,036	\$8,352	3.9%
LANSING	\$5,955	\$6,524	\$6,580	\$6,689	\$6,832	\$7,249	\$7,015	\$7,202	\$7,608	5.6%
MACOMB	\$5,114	\$5,434	\$5,494	\$5,602	\$5,861	\$6,174	\$6,334	\$6,512	\$6,714	3.1%
MID MICHIGAN	\$5,229	\$5,438	\$5,706	\$5,799	\$5,963	\$6,352	\$6,585	\$5,847	\$5,656	-3.3%
MONROE	\$6,824	\$7,379	\$7,730	\$7,949	\$8,588	\$8,908	\$8,569	\$8,208	\$8,092	-1.4%
MONTCALM	\$5,472	\$5,219	\$6,531	\$8,020	\$8,237	\$10,646	\$10,341	\$10,144	\$9,101	-10.3%
MOTT	\$5,744	\$6,694	\$8,088	\$6,858	\$7,869	\$8,601	\$8,776	\$8,323	\$9,046	8.7%
MUSKEGON	\$6,350	\$6,928	\$6,788	\$6,987	\$7,431	\$7,813	\$7,602	\$7,128	\$7,507	5.3%
NORTH CENTRAL	\$5,518	\$6,160	\$6,309	\$6,352	\$7,005	\$6,901	\$6,799	\$8,135	\$7,915	-2.7%
NORTHWESTERN	\$6,738	\$6,928	\$7,409	\$7,259	\$8,689	\$9,240	\$9,768	\$9,084	\$9,542	5.0%
OAKLAND	\$4,783	\$5,214	\$5,410	\$5,463	\$5,782	\$6,049	\$6,485	\$6,979	\$7,472	7.1%
ST. CLAIR	\$6,343	\$6,691	\$6,734	\$7,183	\$7,795	\$7,811	\$7,639	\$7,107	\$7,038	-1.0%
SCHOOLCRAFT	\$6,528	\$6,939	\$6,561	\$6,791	\$7,168	\$7,404	\$7,117	\$7,060	\$7,666	8.6%
SOUTHWESTERN	\$5,144	\$5,654	\$5,528	\$5,751	\$6,443	\$7,069	\$6,743	\$7,356	\$7,696	4.6%
WASHTENAW	\$7,538	\$7,897	\$8,791	\$9,138	\$9,023	\$8,935	\$8,369	\$8,169	\$8,678	6.2%
WAYNE COUNTY	\$7,366	\$10,309	\$8,896	\$9,155	\$11,590	\$11,310	\$11,427	\$11,420	\$10,966	-4.0%
WEST SHORE	\$6,983	\$7,331	\$8,551	\$8,904	\$9,316	\$9,566	\$9,850	\$10,302	\$9,427	-8.5%
STATE AGGREGATE	\$5,984	\$6,482	\$6,658	\$6,788	\$7,291	\$7,584	\$7,665	\$7,550	\$8,062	6.8%

TABLE 12
FISCAL YEAR EQUATED STUDENTS (FYES)

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1 YEAR CHANGE
ALPENA	1,081	1,112	1,146	1,165	1,130	1,122	1,268	1,341	1,272	-5.1%
BAY DE NOC	1,556	1,502	1,542	1,519	1,408	1,408	1,567	1,722	1,857	7.8%
DELTA	6,074	5,813	5,564	5,743	5,584	5,588	6,104	6,316	6,354	0.6%
GLEN OAKS	691	780	830	876	874	980	1,072	986	1,022	3.7%
GOGEBIC	908	879	752	768	733	652	643	719	678	-5.7%
GRAND RAPIDS	6,958	6,764	6,969	7,065	6,995	7,578	7,870	8,599	8,880	3.3%
HENRY FORD	6,898	7,020	7,028	6,967	6,871	6,904	7,300	7,773	7,855	1.1%
JACKSON	3,123	2,931	2,940	2,877	2,724	2,764	2,925	3,158	3,348	6.0%
KALAMAZOO VALLEY	4,779	4,604	4,721	4,769	4,837	4,808	5,331	5,880	6,035	2.6%
KELLOGG	2,744	2,823	2,641	2,657	2,795	2,955	3,062	3,451	3,505	1.6%
KIRTLAND	882	795	819	771	720	732	850	1,009	1,103	9.3%
LAKE MICHIGAN	1,679	1,660	1,721	1,795	1,946	1,901	1,985	2,134	2,701	26.6%
LANSING	9,099	8,884	8,796	9,280	9,365	9,351	10,238	11,137	10,488	-5.8%
MACOMB	12,554	12,273	12,134	11,994	11,862	11,852	12,352	12,855	12,638	-1.7%
MID MICHIGAN	1,316	1,282	1,348	1,335	1,382	1,384	1,518	1,731	1,926	11.3%
MONROE	1,915	1,865	1,820	1,847	1,826	1,841	2,035	2,172	2,321	6.9%
MONTCALM	1,233	1,276	1,053	913	917	740	810	886	997	12.5%
MOTT	6,048	5,811	4,917	6,077	5,235	5,107	5,764	6,436	6,086	-5.4%
MUSKEGON	2,507	2,455	2,476	2,420	2,449	2,436	2,703	3,080	3,177	3.1%
NORTH CENTRAL	1,013	937	1,028	1,040	1,038	1,065	1,180	1,085	1,196	10.2%
NORTHWESTERN	2,599	2,698	2,714	2,863	2,514	2,522	2,640	2,793	2,856	2.3%
OAKLAND	14,550	14,306	13,923	14,209	14,162	14,613	14,112	14,349	14,676	2.3%
ST. CLAIR	2,506	2,397	2,398	2,358	2,301	2,486	2,649	2,873	2,971	3.4%
SCHOOLCRAFT	5,028	5,042	5,154	5,221	5,191	5,368	5,925	6,250	6,605	5.7%
SOUTHWESTERN	1,763	1,762	1,809	1,789	1,667	1,712	1,888	1,764	1,657	-6.1%
WASHTENAW	4,915	4,968	5,016	5,218	5,774	6,056	6,738	7,359	7,397	0.5%
WAYNE COUNTY	5,702	4,498	5,497	5,437	4,721	4,450	5,491	6,926	7,249	4.7%
WEST SHORE	828	833	745	727	739	756	782	824	863	4.7%
STATE TOTAL	110,949	107,970	107,501	109,700	107,660	109,131	116,802	125,608	127,713	1.7%

TABLE 13
CONTACT HOUR EQUATED STUDENTS (CHES)

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1 YEAR CHANGE
ALPENA	1,308	1,347	1,393	1,390	1,341	1,349	1,492	1,595	1,522	-4.6%
BAY DE NOC	1,811	1,746	1,765	1,717	1,596	1,643	1,772	1,905	2,079	9.1%
DELTA	7,258	6,972	6,630	6,808	6,533	6,545	7,165	7,390	7,939	7.4%
GLEN OAKS	880	928	967	1,024	1,034	1,171	1,278	1,174	1,220	3.9%
GOGEBIC	1,050	1,046	916	906	885	788	782	864	800	-7.4%
GRAND RAPIDS	8,577	8,305	8,540	8,598	8,168	8,974	8,995	9,703	10,346	6.6%
HENRY FORD	7,845	7,918	7,985	8,050	8,283	8,128	8,436	8,950	8,739	-2.4%
JACKSON	3,749	3,691	3,732	3,628	3,589	3,687	3,771	4,058	4,235	4.4%
KALAMAZOO VALLEY	5,816	5,797	5,925	5,880	6,004	6,128	6,678	7,214	7,467	3.5%
KELLOGG	3,252	3,339	3,163	3,187	3,387	3,458	3,710	4,165	4,321	3.7%
KIRTLAND	1,062	998	1,006	955	875	895	1,045	1,288	1,380	7.1%
LAKE MICHIGAN	2,145	2,071	2,104	2,226	2,335	2,366	2,447	3,437	3,372	-1.9%
LANSING	11,575	10,923	10,876	11,347	11,863	11,718	12,820	13,888	12,215	-12.0%
MACOMB	15,944	15,594	15,323	14,965	14,725	14,768	15,345	16,043	15,745	-1.9%
MID MICHIGAN	1,753	1,724	1,822	1,789	1,828	1,827	2,064	2,179	2,432	11.6%
MONROE	2,415	2,323	2,283	2,308	2,287	2,250	2,434	2,634	2,827	7.3%
MONTCALM	1,551	1,470	1,224	1,164	1,086	920	986	1,074	1,192	11.0%
MOTT	6,988	7,481	6,220	6,852	6,897	6,745	7,311	8,265	7,610	-7.9%
MUSKEGON	3,115	3,061	3,104	3,034	3,062	3,026	3,324	3,762	3,892	3.5%
NORTH CENTRAL	1,240	1,193	1,324	1,302	1,264	1,298	1,380	1,276	1,479	15.9%
NORTHWESTERN	2,797	2,899	2,905	3,032	3,047	3,072	3,526	3,539	3,663	3.5%
OAKLAND	17,863	17,433	17,148	17,397	15,798	16,203	15,416	13,293	14,197	6.8%
ST. CLAIR	2,951	2,795	2,793	2,713	2,630	2,836	3,001	3,274	3,371	3.0%
SCHOOLCRAFT	6,583	6,575	6,763	6,674	6,522	6,700	7,264	7,524	7,892	4.9%
SOUTHWESTERN	2,274	2,247	2,330	2,324	2,135	2,172	2,417	2,229	2,100	-5.8%
WASHTENAW	6,343	6,366	6,493	6,651	7,463	7,809	8,599	9,399	9,492	1.0%
WAYNE COUNTY	5,908	4,674	5,603	5,607	5,003	5,228	6,849	8,312	9,852	18.5%
WEST SHORE	987	1,066	894	848	907	1,031	996	1,033	1,102	6.7%
STATE AGGREGATE	135,040	131,982	131,231	132,376	130,547	132,735	141,303	149,467	152,481	2.0%

TABLE 14
UNDULICATED STUDENT HEADCOUNT

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	1 YEAR CHANGE
ALPENA	3,661	3,736	3,519	2,852	2,826	2,779	2,776	2,964	2,705	-8.7%
BAY DE NOC	4,723	4,289	4,224	4,036	4,705	5,175	5,966	5,353	5,400	0.9%
DELTA	18,387	15,322	15,285	14,770	16,124	16,240	15,996	16,143	16,537	2.4%
GLEN OAKS	3,503	3,352	3,804	3,935	3,693	3,777	3,947	3,255	3,638	11.8%
GOGEBIC	1,963	1,886	1,885	1,712	1,774	1,751	1,723	1,718	1,363	-20.7%
GRAND RAPIDS	23,407	18,518	18,442	18,630	18,416	19,845	19,284	22,943	23,780	3.6%
HENRY FORD	20,553	19,804	19,422	22,057	27,414	25,158	25,480	27,707	22,333	-19.4%
JACKSON	10,995	11,243	11,923	10,409	10,554	10,342	10,412	9,662	9,550	-1.2%
KALAMAZOO VALLEY	17,326	17,995	18,965	17,009	17,247	18,086	18,501	18,573	18,500	-0.4%
KELLOGG	15,386	17,101	15,274	15,743	17,377	16,475	16,473	19,297	17,090	-11.4%
KIRTLAND	2,305	2,544	2,897	2,600	2,521	2,572	2,819	3,384	3,624	7.1%
LAKE MICHIGAN	6,300	5,986	5,968	6,953	7,433	7,231	7,061	7,423	6,560	-11.6%
LANSING	29,749	27,997	27,352	27,225	32,254	34,051	32,211	34,700	31,046	-10.5%
MACOMB	47,929	44,235	44,495	44,426	47,523	46,418	45,369	44,085	43,395	-1.6%
MID MICHIGAN	4,280	4,440	4,725	4,873	4,933	4,740	5,058	5,545	4,443	-19.9%
MONROE	7,625	7,133	6,974	7,556	7,446	7,362	7,256	7,597	7,846	3.3%
MONTCALM	4,961	4,824	4,114	4,079	4,313	3,645	3,684	4,212	4,182	-0.7%
MOTT	23,833	17,603	17,107	17,919	18,283	17,299	17,553	21,028	18,874	-10.2%
MUSKEGON	9,630	9,588	9,270	8,753	8,997	8,833	9,788	10,474	10,574	1.0%
NORTH CENTRAL	2,864	2,216	3,230	3,345	3,122	3,106	3,411	3,538	4,052	14.5%
NORTHWESTERN	11,094	11,652	11,450	11,366	12,331	12,789	12,398	12,554	12,306	-2.0%
OAKLAND	49,434	55,540	47,473	48,241	54,760	54,374	48,396	45,490	42,929	-5.6%
ST. CLAIR	9,415	8,789	9,283	9,753	9,210	9,098	8,804	8,700	8,104	-6.9%
SCHOOLCRAFT	28,036	29,752	30,185	29,093	30,034	32,161	32,189	32,029	29,903	-6.6%
SOUTHWESTERN	6,322	6,609	7,176	6,923	6,229	5,820	5,590	4,909	4,354	-11.3%
WASHTENAW	20,709	20,578	21,704	22,858	23,993	25,855	28,023	28,790	27,801	-3.4%
WAYNE COUNTY	18,751	18,858	18,575	19,141	21,602	19,479	32,530	45,249	55,392	22.4%
WEST SHORE	2,266	2,500	2,437	2,181	2,406	2,961	2,689	2,719	2,772	1.9%
STATE TOTAL	405,407	394,090	387,158	388,438	417,520	417,422	425,387	450,041	439,053	-2.4%

TABLE 15
IN-DISTRICT TUITION RATE

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	1 YEAR CHANGE
ALPENA	\$46.00	\$48.00	\$51.00	\$53.00	\$54.00	\$55.00	\$58.00	\$61.00	\$66.00	\$67.75	2.7%
BAY DE NOC	\$52.25	\$53.50	\$53.50	\$53.50	\$53.50	\$55.00	\$56.75	\$58.00	\$59.75	\$61.10	2.3%
DELTA	\$53.75	\$54.75	\$56.00	\$57.25	\$58.00	\$59.30	\$61.40	\$63.70	\$67.50	\$69.00	2.2%
GLEN OAKS	\$44.00	\$45.00	\$46.00	\$46.00	\$47.00	\$48.00	\$54.00	\$56.00	\$59.00	\$60.00	1.7%
GOGEBIC	\$34.00	\$36.00	\$39.00	\$41.00	\$43.00	\$45.00	\$49.00	\$54.00	\$64.00	\$66.00	3.1%
GRAND RAPIDS	\$52.00	\$54.00	\$55.50	\$56.50	\$57.00	\$58.50	\$60.00	\$61.50	\$65.00	\$66.00	1.5%
HENRY FORD	\$47.00	\$47.00	\$51.00	\$53.00	\$53.00	\$55.00	\$55.00	\$57.00	\$57.00	\$57.00	0.0%
JACKSON	\$47.45	\$48.50	\$49.50	\$50.50	\$52.00	\$53.50	\$55.00	\$64.00	\$69.00	\$70.50	2.2%
KALAMAZOO VALLEY	\$36.00	\$38.00	\$41.00	\$41.00	\$42.00	\$43.25	\$45.25	\$47.50	\$51.00	\$52.40	2.7%
KELLOGG	\$40.50	\$42.00	\$44.00	\$46.50	\$48.50	\$49.50	\$51.75	\$54.75	\$57.75	\$59.00	2.2%
KIRTLAND	\$46.00	\$47.25	\$48.65	\$49.95	\$50.85	\$52.10	\$54.10	\$58.40	\$61.35	\$62.75	2.3%
LAKE MICHIGAN	\$42.00	\$45.00	\$45.00	\$45.00	\$46.50	\$48.00	\$51.00	\$57.50	\$65.00	\$66.55	2.4%
LANSING	\$43.00	\$43.00	\$47.00	\$48.00	\$48.50	\$49.00	\$50.00	\$51.00	\$54.00	\$55.00	1.9%
MACOMB	\$49.75	\$51.00	\$52.50	\$53.50	\$54.00	\$55.00	\$56.00	\$57.00	\$60.00	\$61.00	1.7%
MID MICHIGAN	\$45.00	\$45.00	\$46.00	\$47.00	\$47.75	\$52.75	\$54.25	\$56.75	\$59.50	\$60.86	2.3%
MONROE	\$37.00	\$40.00	\$43.00	\$44.00	\$46.00	\$47.00	\$49.00	\$51.00	\$53.00	\$54.00	1.9%
MONTCALM	\$46.15	\$47.40	\$48.80	\$49.90	\$51.40	\$52.94	\$54.74	\$57.00	\$60.00	\$61.00	1.7%
MOTT	\$56.50	\$54.85	\$56.50	\$57.80	\$59.40	\$61.15	\$61.15	\$62.85	\$69.00	\$70.55	2.2%
MUSKEGON	\$42.00	\$45.00	\$47.00	\$48.00	\$49.00	\$49.00	\$50.00	\$52.00	\$56.00	\$57.00	1.8%
NORTH CENTRAL	\$43.00	\$46.00	\$46.00	\$46.00	\$46.00	\$47.00	\$48.40	\$52.00	\$58.00	\$59.30	2.2%
NORTHWESTERN	\$49.25	\$50.50	\$51.75	\$53.00	\$54.75	\$56.00	\$56.00	\$58.00	\$63.20	\$64.60	2.2%
OAKLAND	\$46.00	\$46.00	\$46.00	\$47.00	\$47.70	\$48.70	\$50.30	\$51.70	\$52.50	\$53.70	2.3%
ST. CLAIR	\$64.09	\$55.50	\$57.00	\$58.25	\$58.25	\$59.25	\$61.00	\$64.00	\$64.00	\$65.45	2.3%
SCHOOLCRAFT	\$48.00	\$50.00	\$51.00	\$52.00	\$53.00	\$54.00	\$55.00	\$57.00	\$61.00	\$62.50	2.5%
SOUTHWESTERN	\$42.00	\$44.00	\$45.00	\$45.00	\$46.50	\$48.00	\$52.00	\$55.25	\$60.25	\$61.90	2.7%
WASHTENAW	\$51.00	\$52.00	\$52.00	\$52.00	\$52.00	\$56.00	\$57.00	\$58.00	\$60.00	\$60.00	0.0%
WAYNE COUNTY	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	\$54.00	0.0%
WEST SHORE	\$44.00	\$46.00	\$48.00	\$50.00	\$51.50	\$53.00	\$54.50	\$58.25	\$61.00	\$62.40	2.3%
STATE AVERAGE	\$46.49	\$47.47	\$48.99	\$49.95	\$50.90	\$52.32	\$54.09	\$56.76	\$60.28	\$61.48	2.0%

TABLE 16
OUT-OF-DISTRICT TUITION RATE

	1995-96	1996-97	1997-98	1998-99	1999-2000	2000-01	2001-02	2002-03	2003-04	2004-05	1 YEAR CHANGE
ALPENA	\$69.00	\$72.00	\$75.00	\$78.00	\$80.00	\$82.00	\$86.00	\$91.00	\$99.00	\$101.50	2.5%
BAY DE NOC	\$71.50	\$73.50	\$73.50	\$73.50	\$73.50	\$76.75	\$79.00	\$81.25	\$83.50	\$87.75	5.1%
DELTA	\$70.00	\$70.00	\$70.00	\$77.00	\$79.00	\$81.00	\$84.00	\$88.00	\$93.50	\$99.00	5.9%
GLEN OAKS	\$51.00	\$53.00	\$54.00	\$54.00	\$56.00	\$58.00	\$66.00	\$68.00	\$75.00	\$89.00	18.7%
GOGEBIC	\$47.00	\$50.00	\$54.00	\$57.00	\$60.00	\$62.00	\$67.00	\$72.00	\$82.00	\$86.00	4.9%
GRAND RAPIDS	\$77.00	\$80.00	\$82.00	\$83.00	\$84.00	\$86.00	\$88.00	\$90.00	\$100.00	\$110.00	10.0%
HENRY FORD	\$73.00	\$73.00	\$81.00	\$85.00	\$85.00	\$89.00	\$92.00	\$98.00	\$112.00	\$112.00	0.0%
JACKSON	\$61.00	\$62.50	\$64.50	\$66.50	\$68.50	\$70.50	\$73.00	\$82.00	\$88.50	\$95.00	7.3%
KALAMAZOO VALLEY	\$67.00	\$71.00	\$74.00	\$74.00	\$76.00	\$77.50	\$79.75	\$82.75	\$87.00	\$89.40	2.8%
KELLOGG	\$68.20	\$70.75	\$74.15	\$78.40	\$80.75	\$82.40	\$84.65	\$88.75	\$93.60	\$95.75	2.3%
KIRTLAND	\$63.00	\$64.75	\$66.70	\$68.50	\$69.70	\$71.40	\$80.80	\$87.25	\$96.25	\$115.15	19.6%
LAKE MICHIGAN	\$52.00	\$55.00	\$55.00	\$55.00	\$55.00	\$58.00	\$61.00	\$69.50	\$77.00	\$78.85	2.4%
LANSING	\$72.00	\$72.00	\$76.00	\$77.00	\$77.50	\$78.00	\$79.00	\$81.00	\$86.00	\$88.00	2.3%
MACOMB	\$75.00	\$76.50	\$79.00	\$81.00	\$82.00	\$83.00	\$84.00	\$85.00	\$88.00	\$89.00	1.1%
MID MICHIGAN	\$68.00	\$68.00	\$70.00	\$72.00	\$77.00	\$84.00	\$88.00	\$93.00	\$99.00	\$104.45	5.5%
MONROE	\$59.00	\$64.00	\$69.00	\$72.00	\$75.00	\$78.00	\$81.00	\$84.00	\$87.00	\$92.00	5.7%
MONTCALM	\$70.75	\$72.70	\$74.85	\$76.95	\$78.85	\$81.22	\$83.98	\$87.00	\$87.00	\$93.00	6.9%
MOTT	\$81.50	\$79.10	\$81.50	\$83.35	\$85.70	\$88.25	\$88.25	\$90.70	\$103.20	\$105.55	2.3%
MUSKEGON	\$60.50	\$64.50	\$67.50	\$69.00	\$71.00	\$71.00	\$73.00	\$76.00	\$82.00	\$83.50	1.8%
NORTH CENTRAL	\$56.50	\$62.00	\$64.00	\$64.00	\$70.50	\$73.00	\$75.20	\$79.00	\$90.00	\$92.10	2.3%
NORTHWESTERN	\$81.50	\$83.50	\$85.75	\$87.75	\$90.50	\$93.25	\$93.25	\$101.00	\$110.10	\$112.60	2.3%
OAKLAND	\$78.00	\$78.00	\$78.00	\$79.50	\$80.70	\$82.40	\$85.20	\$87.50	\$88.90	\$90.90	2.2%
ST. CLAIR	\$107.32	\$82.00	\$84.50	\$86.50	\$86.50	\$88.25	\$90.00	\$95.00	\$99.00	\$101.25	2.3%
SCHOOLCRAFT	\$71.00	\$73.00	\$75.00	\$76.00	\$78.00	\$80.00	\$82.00	\$85.00	\$91.00	\$93.00	2.2%
SOUTHWESTERN	\$54.00	\$56.00	\$57.00	\$51.00	\$52.50	\$54.25	\$60.00	\$63.75	\$69.50	\$71.30	2.6%
WASHTENAW	\$73.00	\$75.00	\$75.00	\$77.00	\$77.00	\$81.00	\$83.00	\$85.00	\$101.00	\$101.00	0.0%
WAYNE COUNTY	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	\$70.00	0.0%
WEST SHORE	\$68.50	\$71.00	\$75.00	\$78.00	\$80.00	\$82.25	\$84.75	\$91.00	\$97.00	\$102.00	5.2%
STATE AVERAGE	\$68.44	\$69.39	\$71.64	\$73.25	\$75.01	\$77.23	\$80.07	\$84.02	\$90.57	\$94.61	4.5%

SECTION II

INSTRUCTION & ENROLLMENT

TABLE 17
GROUPING OF LIKE COMMUNITY COLLEGES ¹
2003-04

	GENERAL FUND REVENUES	FISCAL YEAR EQUATED STUDENTS (FYES)	CONTACT HOUR EQUATED STUDENTS (CHES)	UNDULICATED STUDENT HEADCOUNT
GROUP 1				
ALPENA	\$11,664,868	1,272	1,522	2,705
BAY DE NOC	\$11,763,362	1,857	2,079	5,400
GLEN OAKS	\$8,904,908	1,022	1,220	3,638
GOGEBIC	\$7,161,171	678	800	1,363
KIRTLAND	\$12,587,018	1,103	1,380	3,624
MID MICHIGAN	\$12,510,773	1,926	2,432	4,443
MONTCALM	\$10,684,099	997	1,192	4,182
NORTH CENTRAL	\$10,421,617	1,196	1,479	4,052
SOUTHWESTERN	\$14,887,690	1,657	2,100	4,354
WEST SHORE	\$8,594,899	863	1,102	2,772
GROUP 2				
JACKSON	\$28,811,058	3,348	4,235	9,550
KELLOGG	\$27,863,493	3,505	4,321	17,090
LAKE MICHIGAN	\$21,815,603	2,701	3,372	6,560
MONROE	\$20,211,633	2,321	2,827	7,846
MUSKEGON	\$24,137,765	3,177	3,892	10,574
NORTHWESTERN	\$28,806,528	2,856	3,663	12,306
ST. CLAIR	\$23,643,676	2,971	3,371	8,104
GROUP 3				
DELTA	\$60,400,184	6,354	7,939	16,537
GRAND RAPIDS	\$71,413,664	8,880	10,346	23,780
HENRY FORD	\$60,984,060	7,855	8,739	22,333
KALAMAZOO VALLEY	\$38,459,534	6,035	7,467	18,500
MOTT	\$58,555,295	6,086	7,610	18,874
SCHOOLCRAFT	\$55,918,908	6,605	7,892	29,903
WASHTENAW	\$74,616,031	7,397	9,492	27,801
WAYNE COUNTY	\$93,882,929	7,249	9,852	55,392
GROUP 4				
LANSING	\$92,865,625	10,488	12,215	31,046
MACOMB	\$98,914,422	12,638	15,745	43,395
OAKLAND	\$134,978,897	14,676	14,197	42,929
STATE AGGREGATE	\$1,125,459,710	127,713	152,481	439,053

¹ These groupings will be used in the Data Book rather than ranking the colleges for various data factors.

TABLE 18
DISTRIBUTION OF FISCAL YEAR EQUATED STUDENT (FYES)

ACS CODE & SUB-ACTIVITY	2000-01	% OF TOTAL	2001-02	% OF TOTAL	2002-03	% OF TOTAL	2003-04	% OF TOTAL
1.1 GENERAL EDUCATION	58,934	54.0%	64,732	55.4%	69,709	55.5%	72,083	56.4%
1.2 BUSINESS & HUMAN SERVICES	24,159	22.1%	25,013	21.4%	26,075	20.8%	25,908	20.3%
1.3 TECHNICAL & INDUSTRIAL OCCUPATION:	9,102	8.3%	8,247	7.1%	8,034	6.4%	7,969	6.2%
1.4 HEALTH OCCUPATIONS	7,924	7.3%	8,545	7.3%	9,925	7.9%	10,459	8.2%
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	8,279	7.6%	9,761	8.4%	11,400	9.1%	10,643	8.3%
1.6 HUMAN DEVELOPMENT	283	0.3%	207	0.2%	186	0.1%	400	0.3%
1.7 PERSONAL INTEREST	450	0.4%	297	0.3%	276	0.2%	251	0.2%
1.0 ALL INSTRUCTION	109,131		116,802		125,605		127,713	

TABLE 19
DISTRIBUTION OF CONTACT HOUR EQUATED STUDENT (CHES)

ACS CODE & SUB-ACTIVITY	% OF		% OF		% OF	
	2000-01	TOTAL	2001-02	TOTAL	2002-03	TOTAL
1.1 GENERAL EDUCATION	66,946	50.4%	73,675	52.1%	78,131	52.3%
1.2 BUSINESS & HUMAN SERVICES	28,858	21.7%	29,590	20.9%	30,072	20.1%
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	12,828	9.7%	11,796	8.3%	11,550	7.7%
1.4 HEALTH OCCUPATIONS	13,389	10.1%	14,016	9.9%	15,897	10.6%
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	9,078	6.8%	10,656	7.5%	12,034	8.1%
1.6 HUMAN DEVELOPMENT	421	0.3%	367	0.3%	467	0.3%
1.7 PERSONAL INTEREST	1,215	0.9%	1,203	0.9%	1,315	0.9%
1.0 ALL INSTRUCTION	132,735		141,303		149,466	
					152,481	

TABLE 20
STUDENT CONTACT HOURS (SCOH) / STUDENT CREDIT HOURS (SCRH) RATIO
2003-04

ACS CODE & SUB-ACTIVITY	COLUMN A COLUMN B / 16	COLUMN B SCOH / SCRH	COLUMN C SCOH	COLUMN D SCRH
1.1 GENERAL EDUCATION	1.11	17.8	39,866,560	2,234,589
1.2 BUSINESS & HUMAN SERVICES	1.16	18.6	14,927,432	803,142
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	1.41	22.5	5,568,347	247,011
1.4 HEALTH OCCUPATIONS	1.62	25.9	8,399,290	324,251
1.5 DEVELOPMENTAL EDUC. & BASIC SKILLS	1.05	16.8	5,538,841	329,988
1.6 HUMAN DEVELOPMENT	2.73	43.7	543,156	12,429
1.7 PERSONAL INTEREST	6.32	101.1	788,818	7,806
1.0 INSTRUCTION TOTAL	1.19	19.1	75,632,444	3,959,196

NOTE: By definition, a semester credit hour must not be less than 800 minutes of instruction. Since one SCOH is 50 minutes of student instruction, a minimum of 16 course contact hours is necessary to generate one semester credit hour. A ratio of 1.0 or greater indicates that the minimum instructional time exists for that instructional activity.

TABLE 21
UNDUPLICATED HEADCOUNT PER FYES AND CHES
2003-04

	HEADCOUNT PER FYES	HEADCOUNT PER CHES	UNDUPLICATED HEADCOUNT	FYES	CHES
GROUP 1					
ALPENA	2.13	1.78	2,705	1,272	1,522
BAY DE NOC	2.91	2.60	5,400	1,857	2,079
GLEN OAKS	3.56	2.98	3,638	1,022	1,220
GOGEBIC	2.01	1.70	1,363	678	800
KIRTLAND	3.29	2.63	3,624	1,103	1,380
MID MICHIGAN	2.31	1.83	4,443	1,926	2,432
MONTCALM	4.19	3.51	4,182	997	1,192
NORTH CENTRAL	3.39	2.74	4,052	1,196	1,479
SOUTHWESTERN	2.63	2.07	4,354	1,657	2,100
WEST SHORE	3.21	2.52	2,772	863	1,102
GROUP 2					
JACKSON	2.85	2.26	9,550	3,348	4,235
KELLOGG	4.88	3.96	17,090	3,505	4,321
LAKE MICHIGAN	2.43	1.95	6,560	2,701	3,372
MUNROE	3.38	2.78	7,846	2,321	2,827
MUSKEGON	3.33	2.72	10,574	3,177	3,892
NORTHWESTERN	4.31	3.36	12,306	2,856	3,663
ST. CLAIR	2.73	2.40	8,104	2,971	3,371
GROUP 3					
DELTA	2.60	2.08	16,537	6,354	7,939
GRAND RAPIDS	2.68	2.30	23,780	8,880	10,346
HENRY FORD	2.84	2.56	22,333	7,855	8,739
KALAMAZOO VALLEY	3.07	2.48	18,500	6,035	7,467
MOTT	3.10	2.48	18,874	6,086	7,610
SCHOOLCRAFT	4.53	3.79	29,903	6,605	7,892
WASHTENAW	3.76	2.93	27,801	7,397	9,492
WAYNE COUNTY	7.64	5.62	55,392	7,249	9,852
GROUP 4					
LANSING	2.96	2.54	31,046	10,488	12,215
MACOMB	3.43	2.76	43,395	12,638	15,745
OAKLAND	2.93	3.02	42,929	14,676	14,197
STATE AGGREGATE	3.44	2.88	439,053	127,713	152,481

TABLE 22
IN-DISTRICT UNDUPLICATED HEADCOUNT
2003-04

	% IN-DISTRICT STUDENTS	IN- DISTRICT	OUT-OF- DISTRICT	TOTAL STUDENTS
GROUP 1				
ALPENA	54.3%	1,468	1,237	2,705
BAY DE NOC	48.6%	2,622	2,778	5,400
GLEN OAKS	79.8%	2,903	735	3,638
GOGEBIC	42.0%	572	791	1,363
KIRTLAND	54.2%	1,965	1,659	3,624
MID MICHIGAN	34.3%	1,524	2,919	4,443
MONTCALM	60.4%	2,526	1,656	4,182
NORTH CENTRAL	50.3%	2,038	2,014	4,052
SOUTHWESTERN	40.5%	1,764	2,590	4,354
WEST SHORE	88.3%	2,447	325	2,772
GROUP 2				
JACKSON	54.7%	5,224	4,326	9,550
KELLOGG	57.6%	9,850	7,240	17,090
LAKE MICHIGAN	78.1%	5,121	1,439	6,560
MONROE	83.2%	6,528	1,318	7,846
MUSKEGON	73.9%	7,814	2,760	10,574
NORTHWESTERN	57.7%	7,096	5,210	12,306
ST. CLAIR	76.4%	6,191	1,913	8,104
GROUP 3				
DELTA	83.1%	13,745	2,792	16,537
GRAND RAPIDS	69.0%	16,420	7,360	23,780
HENRY FORD	22.1%	4,933	17,400	22,333
KALAMAZOO VALLEY	66.8%	12,365	6,135	18,500
MOTT	78.9%	14,891	3,983	18,874
SCHOOLCRAFT	52.9%	15,806	14,097	29,903
WASHTENAW	66.5%	18,490	9,311	27,801
WAYNE COUNTY	86.1%	47,718	7,674	55,392
GROUP 4				
LANSING	60.3%	18,719	12,327	31,046
MACOMB	71.7%	31,093	12,302	43,395
OAKLAND	78.7%	33,796	9,133	42,929
STATE AGGREGATE	67.3%	295,629	143,424	439,053

SECTION III

REVENUES

TABLE 23
OPERATING FUND REVENUE
2003-04

	TUITION & FEES		PROPERTY TAX		STATE AID		ALL OTHER		TOTAL
GROUP 1									
ALPENA	\$4,420,412	38%	\$2,074,653	18%	\$4,732,700	41%	\$437,103	4%	\$11,664,868
BAY DE NOC	\$4,839,255	41%	\$1,777,709	15%	\$4,701,101	40%	\$445,297	4%	\$11,763,362
GLEN OAKS	\$2,541,432	29%	\$4,046,034	45%	\$2,274,800	26%	\$42,642	0%	\$8,904,908
GOGEBIC	\$1,954,085	27%	\$1,020,509	14%	\$3,899,800	54%	\$286,777	4%	\$7,161,171
KIRTLAND	\$3,891,825	31%	\$5,063,226	40%	\$2,631,900	21%	\$1,000,067	8%	\$12,587,018
MID MICHIGAN	\$6,453,064	52%	\$1,794,848	14%	\$4,060,630	32%	\$202,231	2%	\$12,510,773
MONTCALM	\$3,051,329	29%	\$4,558,711	43%	\$2,788,500	26%	\$285,559	3%	\$10,684,099
NORTH CENTRAL	\$3,244,789	31%	\$4,352,531	42%	\$2,702,300	26%	\$121,997	1%	\$10,421,617
SOUTHWESTERN	\$4,574,531	31%	\$3,662,084	25%	\$5,894,187	40%	\$756,888	5%	\$14,887,690
WEST SHORE	\$2,079,372	24%	\$4,246,902	49%	\$2,058,600	24%	\$210,025	2%	\$8,594,899
GROUP 2									
JACKSON	\$11,732,001	41%	\$4,017,328	14%	\$10,860,300	38%	\$2,201,429	8%	\$28,811,058
KELLOGG	\$9,589,081	34%	\$8,900,235	32%	\$8,671,700	31%	\$702,477	3%	\$27,863,493
LAKE MICHIGAN	\$6,165,601	28%	\$10,219,154	47%	\$4,685,600	21%	\$745,248	3%	\$21,815,603
MONROE	\$4,869,449	24%	\$11,244,481	56%	\$3,855,100	19%	\$242,603	1%	\$20,211,633
MUSKEGON	\$7,811,436	32%	\$8,134,964	34%	\$8,010,200	33%	\$181,165	1%	\$24,137,765
NORTHWESTERN	\$12,614,198	44%	\$6,888,471	24%	\$8,173,301	28%	\$1,130,558	4%	\$28,806,528
ST. CLAIR	\$8,216,355	35%	\$8,602,611	36%	\$6,251,500	26%	\$573,210	2%	\$23,643,676
GROUP 3									
DELTA	\$23,261,484	39%	\$21,077,374	35%	\$12,798,700	21%	\$3,262,626	5%	\$60,400,184
GRAND RAPIDS	\$26,668,826	37%	\$24,554,446	34%	\$16,211,859	23%	\$3,978,533	6%	\$71,413,664
HENRY FORD	\$27,922,981	46%	\$11,144,200	18%	\$19,541,700	32%	\$2,375,179	4%	\$60,984,060
KALAMAZOO VALLEY	\$11,601,339	30%	\$15,114,838	39%	\$11,037,312	29%	\$706,045	2%	\$38,459,534
MOTT	\$22,486,000	38%	\$19,942,024	34%	\$14,183,727	24%	\$1,943,544	3%	\$58,555,295
SCHOOLCRAFT	\$20,037,844	36%	\$22,575,897	40%	\$10,997,200	20%	\$2,307,967	4%	\$55,918,908
WASHTENAW	\$19,545,541	26%	\$39,964,037	54%	\$11,177,202	15%	\$3,929,251	5%	\$74,616,031
WAYNE COUNTY	\$15,323,057	16%	\$62,540,354	67%	\$14,644,152	16%	\$1,375,366	1%	\$93,882,929
GROUP 4									
LANSING	\$27,103,801	29%	\$34,460,949	37%	\$27,729,500	30%	\$3,571,375	4%	\$92,865,625
MACOMB	\$29,382,578	30%	\$37,183,032	38%	\$29,703,900	30%	\$2,644,912	3%	\$98,914,422
OAKLAND	\$33,712,810	25%	\$81,064,779	60%	\$18,663,503	14%	\$1,537,805	1%	\$134,978,897
STATE AGGREGATE	\$355,094,476	31.6%	\$460,226,381	40.9%	\$272,940,974	24.3%	\$37,197,879	3.3%	\$1,125,459,710

Source: 2003-04 Audited Financial Statements

TABLE 24
GENERAL FUND REVENUE PER FYES
 2003-04

	TOTAL REVENUE PER FYES	TUITION & FEES PER FYES	PROPERTY TAXES PER FYES	STATE AID PER FYES	OTHER REVENUE PER FYES
GROUP 1					
ALPENA	\$9,170	\$3,475	\$1,631	\$3,721	\$344
BAY DE NOC	\$6,335	\$2,606	\$957	\$2,532	\$240
GLEN OAKS	\$8,713	\$2,487	\$3,959	\$2,226	\$42
GOGEBIC	\$10,562	\$2,882	\$1,505	\$5,752	\$423
KIRTLAND	\$11,412	\$3,528	\$4,590	\$2,386	\$907
MID MICHIGAN	\$6,496	\$3,351	\$932	\$2,108	\$105
MONTCALM	\$10,716	\$3,061	\$4,572	\$2,797	\$286
NORTH CENTRAL	\$8,714	\$2,713	\$3,639	\$2,259	\$102
SOUTHWESTERN	\$8,985	\$2,761	\$2,210	\$3,557	\$457
WEST SHORE	\$9,959	\$2,409	\$4,921	\$2,385	\$243
GROUP 2					
JACKSON	\$8,605	\$3,504	\$1,200	\$3,244	\$658
KELLOGG	\$7,950	\$2,736	\$2,539	\$2,474	\$200
LAKE MICHIGAN	\$8,077	\$2,283	\$3,783	\$1,735	\$276
MONROE	\$8,708	\$2,098	\$4,845	\$1,661	\$105
MUSKEGON	\$7,598	\$2,459	\$2,561	\$2,521	\$57
NORTHWESTERN	\$10,086	\$4,417	\$2,412	\$2,862	\$396
ST. CLAIR	\$7,958	\$2,766	\$2,896	\$2,104	\$193
GROUP 3					
DELTA	\$9,506	\$3,661	\$3,317	\$2,014	\$513
GRAND RAPIDS	\$8,042	\$3,003	\$2,765	\$1,826	\$448
HENRY FORD	\$7,764	\$3,555	\$1,419	\$2,488	\$302
KALAMAZOO VALLEY	\$6,373	\$1,922	\$2,505	\$1,829	\$117
MOTT	\$9,621	\$3,695	\$3,277	\$2,331	\$319
SCHOOLCRAFT	\$8,466	\$3,034	\$3,418	\$1,665	\$349
WASHTENAW	\$10,087	\$2,642	\$5,403	\$1,511	\$531
WAYNE COUNTY	\$12,951	\$2,114	\$8,627	\$2,020	\$190
GROUP 4					
LANSING	\$8,854	\$2,584	\$3,286	\$2,644	\$341
MACOMB	\$7,827	\$2,325	\$2,942	\$2,350	\$209
OAKLAND	\$9,197	\$2,297	\$5,524	\$1,272	\$105
STATE AGGREGATE	\$8,812	\$2,780	\$3,604	\$2,137	\$291
STATE AVERAGE	\$8,883	\$2,870	\$3,273	\$2,438	\$302

TABLE 25
REVENUE PER CONTACT HOUR EQUATED STUDENTS (CHES)
2003-04

	TOTAL REVENUE PER CHES	TUITION & FEES PER CHES	PROPERTY TAXES PER CHES	STATE AID PER CHES	OTHER REVENUE PER CHES
GROUP 1					
ALPENA	\$7,664	\$2,904	\$1,363	\$3,110	\$287
BAY DE NOC	\$5,658	\$2,328	\$855	\$2,261	\$214
GLEN OAKS	\$7,299	\$2,083	\$3,316	\$1,865	\$35
GOGEBIC	\$8,951	\$2,443	\$1,276	\$4,875	\$358
KIRTLAND	\$9,121	\$2,820	\$3,669	\$1,907	\$725
MID MICHIGAN	\$5,144	\$2,653	\$738	\$1,670	\$83
MONTCALM	\$8,963	\$2,560	\$3,824	\$2,339	\$240
NORTH CENTRAL	\$7,046	\$2,194	\$2,943	\$1,827	\$82
SOUTHWESTERN	\$7,089	\$2,178	\$1,744	\$2,807	\$360
WEST SHORE	\$7,799	\$1,887	\$3,854	\$1,868	\$191
GROUP 2					
JACKSON	\$6,803	\$2,770	\$949	\$2,564	\$520
KELLOGG	\$6,448	\$2,219	\$2,060	\$2,007	\$163
LAKE MICHIGAN	\$6,470	\$1,828	\$3,031	\$1,390	\$221
MONROE	\$7,149	\$1,722	\$3,978	\$1,364	\$86
MUSKEGON	\$6,202	\$2,007	\$2,090	\$2,058	\$47
NORTHWESTERN	\$7,864	\$3,444	\$1,881	\$2,231	\$309
ST. CLAIR	\$7,014	\$2,437	\$2,552	\$1,854	\$170
GROUP 3					
DELTA	\$7,608	\$2,930	\$2,655	\$1,612	\$411
GRAND RAPIDS	\$6,903	\$2,578	\$2,373	\$1,567	\$385
HENRY FORD	\$6,978	\$3,195	\$1,275	\$2,236	\$272
KALAMAZOO VALLEY	\$5,151	\$1,554	\$2,024	\$1,478	\$95
MOTT	\$7,695	\$2,955	\$2,621	\$1,864	\$255
SCHOOLCRAFT	\$7,086	\$2,539	\$2,861	\$1,393	\$292
WASHTENAW	\$7,861	\$2,059	\$4,210	\$1,178	\$414
WAYNE COUNTY	\$9,529	\$1,555	\$6,348	\$1,486	\$140
GROUP 4					
LANSING	\$7,603	\$2,219	\$2,821	\$2,270	\$292
MACOMB	\$6,282	\$1,866	\$2,362	\$1,887	\$168
OAKLAND	\$9,508	\$2,375	\$5,710	\$1,315	\$108
STATE AGGREGATE	\$7,381	\$2,329	\$3,018	\$1,790	\$244
STATE AVERAGE	\$7,317	\$2,368	\$2,692	\$2,010	\$247

TABLE 26
TAXABLE VALUE AND MILLAGE RATES
2003-04

	TAXABLE VALUE PER FYES	TAXABLE VALUE (000)	FYES	MILLAGE RATES					TOTAL LEVIED	
				BUILDING & SITE	DEBT RETIREMENT	VOTED OPERATING	LEVIED OPERATING			
GROUP 1										
ALPENA	\$671	\$853,226	1,272	0.0000	0.0000	2.5000	2.4542	2.4542	2.4542	
BAY DE NOC	\$476	\$883,567	1,857	1.0000	0.1629	2.5000	2.3371	2.3371	3.5000	
GLEN OAKS	\$1,399	\$1,430,005	1,022	0.0000	0.0000	3.0000	2.7453	2.7453	2.7453	
GOGEBIC	\$513	\$347,477	678	1.4675	0.0000	1.5000	1.3747	1.3747	2.8422	
KIRTLAND	\$2,136	\$2,355,688	1,103	0.0000	0.1600	2.5000	2.1707	2.1707	2.3307	
MID MICHIGAN	\$737	\$1,420,265	1,926	0.0000	0.0000	1.5000	1.2792	1.2792	1.2792	
MONTCALM	\$1,712	\$1,706,373	997	0.0000	0.0000	3.0000	2.7489	2.7489	2.7489	
NORTH CENTRAL	\$1,771	\$2,117,533	1,196	0.0000	0.2759	2.7500	2.0636	2.0636	2.3395	
SOUTHWESTERN	\$854	\$1,414,389	1,657	0.0000	0.0000	2.6222	2.5868	2.5868	2.5868	
WEST SHORE	\$2,269	\$1,958,531	863	0.9931	0.0000	2.2500	2.1609	2.1609	3.1540	
GROUP 2										
JACKSON	\$1,074	\$3,595,871	3,348	0.0000	0.0000	1.3300	1.1638	1.1638	1.1638	
KELLOGG	\$865	\$3,032,750	3,505	0.8500	0.0000	2.9500	2.8636	2.8636	3.7106	
LAKE MICHIGAN	\$2,100	\$5,671,414	2,701	0.0000	0.0000	2.0000	1.8209	1.8209	1.8209	
MONROE	\$2,198	\$5,100,912	2,321	0.0000	0.0000	2.2500	2.1785	2.1785	2.1785	
MUSKOGON	\$1,137	\$3,613,149	3,177	0.0000	0.0000	2.4000	2.2037	2.2037	2.2037	
NORTHWESTERN	\$1,076	\$3,071,914	2,856	0.0000	0.8000	2.5742	2.2693	2.2693	3.0693	
ST. CLAIR	\$1,675	\$4,976,878	2,971	0.0000	0.0000	2.0000	1.8891	1.8891	1.8891	
GROUP 3										
DELTA	\$1,626	\$10,329,266	6,354	0.5000	0.0000	2.0864	2.0427	2.0427	2.5427	
GRAND RAPIDS	\$1,987	\$17,648,394	8,880	0.0000	0.0000	1.9000	1.7865	1.7865	1.7865	
HENRY FORD	\$549	\$4,313,878	7,855	0.0000	1.9000	2.5000	2.4596	2.4596	4.3596	
KALAMAZOO VALLEY	\$1,066	\$6,435,309	6,035	0.0000	0.0000	2.5000	2.4092	2.4092	2.4092	
MOTT	\$1,656	\$10,079,184	6,086	0.0000	0.7500	2.0500	1.9966	1.9966	2.7466	
SCHOOLCRAFT	\$1,904	\$12,578,893	6,605	0.0000	0.0000	2.2700	1.8024	1.8024	1.8024	
WASHTENAW	\$1,586	\$11,734,874	7,397	0.0000	0.4000	3.8000	3.4343	3.4343	3.8343	
WAYNE COUNTY	\$3,748	\$27,171,210	7,249	0.0000	0.0000	2.5000	2.4862	2.4862	2.4862	
GROUP 4										
LANSING	\$861	\$9,026,707	10,488	0.0000	0.0000	4.0000	3.8544	3.8544	3.8544	
MACOMB	\$2,024	\$25,573,225	12,638	0.0000	0.1500	1.4640	1.4359	1.4359	1.5859	
OAKLAND	\$3,789	\$55,604,203	14,676	0.0000	0.0000	1.8000	1.5889	1.5889	1.5889	
STATE AGGREGATE			\$1,833	\$234,045,085	127,713					

SECTION IV

EXPENDITURES

TABLE 27
OPERATING FUND EXPENDITURES
2003-04

	INSTRUCTION	INFORMATION TECHNOLOGY	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT	TOTAL
GROUP 1								
ALPENA	\$5,251,456	\$566,108	\$5,378	\$1,536,811	\$1,357,251	\$1,664,566	\$1,310,827	\$11,692,397
BAY DE NOC	\$5,472,006	\$555,691	\$141,315	\$1,601,022	\$984,660	\$1,527,923	\$1,235,492	\$11,518,109
GLEN OAKS	\$3,233,775	\$336,726	\$207,322	\$928,347	\$1,183,249	\$1,226,603	\$831,949	\$7,947,971
GOGEBIC	\$3,204,162	\$192,665	\$11,627	\$635,054	\$850,512	\$1,033,848	\$666,361	\$6,594,229
KIRTLAND	\$4,980,897	\$731,273	\$210,898	\$1,834,486	\$1,618,715	\$1,465,715	\$1,661,165	\$12,503,139
MID MICHIGAN	\$4,320,101	\$327,681	\$578,797	\$1,106,857	\$1,499,445	\$1,605,110	\$1,455,383	\$10,893,374
MONTCALM	\$3,673,847	\$514,953	\$265,845	\$1,234,545	\$979,727	\$1,276,951	\$1,127,660	\$9,073,528
NORTH CENTRAL	\$3,951,158	\$626,213	\$0	\$1,104,573	\$1,488,198	\$1,285,872	\$1,009,869	\$9,465,883
SOUTHWESTERN	\$4,497,380	\$896,156	\$543,120	\$1,193,706	\$1,611,919	\$2,233,703	\$1,775,702	\$12,751,687
WEST SHORE	\$3,556,749	\$196,340	\$239,718	\$786,398	\$836,659	\$1,290,997	\$1,228,878	\$8,135,739
GROUP 2								
JACKSON	\$13,018,351	\$1,705,245	\$927,363	\$2,257,466	\$1,770,626	\$3,107,899	\$3,582,861	\$26,369,811
KELLOGG	\$13,594,258	\$1,305,516	\$0	\$4,524,303	\$2,098,353	\$2,589,728	\$2,593,708	\$26,705,866
LAKE MICHIGAN	\$7,787,469	\$748,330	\$81,436	\$2,432,589	\$2,015,395	\$3,547,434	\$2,412,316	\$19,024,969
MONROE	\$7,743,179	\$1,097,833	\$172,388	\$2,712,054	\$1,984,974	\$2,516,673	\$2,555,125	\$18,782,226
MUSKOGON	\$12,325,575	\$994,288	\$240,480	\$3,200,599	\$3,010,876	\$2,292,046	\$1,784,374	\$23,848,238
NORTHWESTERN	\$10,815,769	\$1,640,868	\$393,915	\$4,641,781	\$2,685,423	\$3,618,907	\$3,456,670	\$27,253,333
ST. CLAIR	\$8,466,629	\$1,143,698	\$112,525	\$2,950,744	\$2,322,801	\$3,401,806	\$2,519,756	\$20,917,959
GROUP 3								
DELTA	\$26,327,857	\$2,644,356	\$946,976	\$6,851,847	\$6,838,056	\$5,842,889	\$5,672,210	\$55,124,191
GRAND RAPIDS	\$32,938,151	\$2,924,007	\$874,054	\$9,262,444	\$6,172,087	\$8,055,916	\$8,412,310	\$68,638,969
HENRY FORD	\$27,157,376	\$27,217,886	\$0	\$6,176,326	\$7,114,467	\$8,160,308	\$5,176,754	\$81,003,117
KALAMAZOO VALLEY	\$16,312,755	\$2,852,374	\$200,534	\$3,825,392	\$3,529,990	\$4,115,827	\$3,451,161	\$34,288,033
MOTT	\$24,058,615	\$2,169,115	\$176,599	\$7,000,827	\$6,533,606	\$7,646,465	\$7,471,211	\$55,056,438
SCHOOLCRAFT	\$18,554,989	\$2,514,539	\$725,189	\$8,454,730	\$6,530,095	\$7,442,468	\$6,409,280	\$50,631,270
WASHTENAW	\$28,171,949	\$3,610,034	\$0	\$8,041,042	\$7,758,672	\$8,867,461	\$7,743,061	\$64,192,219
WAYNE COUNTY	\$28,402,165	\$2,506,255	\$0	\$10,508,022	\$10,730,784	\$18,698,748	\$8,646,385	\$79,492,359
GROUP 4								
LANSING	\$33,097,990	\$6,204,402	\$415,950	\$11,899,433	\$10,621,532	\$10,177,913	\$7,371,622	\$79,788,842
MACOMB	\$36,022,281	\$4,876,405	\$647,034	\$12,477,113	\$8,758,192	\$10,473,038	\$11,596,297	\$84,850,360
OAKLAND	\$46,678,885	\$6,766,057	\$325,251	\$16,492,972	\$11,110,311	\$14,438,115	\$13,853,456	\$109,665,047
STATE AGGREGATE	\$433,615,754	\$77,865,016	\$8,443,704	\$135,671,482	\$113,996,575	\$139,604,929	\$117,011,843	\$1,026,209,304

Capital expenditures excluded.

TABLE 28
EXPENDITURES BY ACTIVITY (PERCENTAGES)
2003-04

	INSTRUCTION	INFORMATION TECHNOLOGY	PUBLIC SERVICE	INSTRUCTIONAL SUPPORT	STUDENT SERVICES	ADMINISTRATION	PHYSICAL PLANT
GROUP 1							
ALPENA	44.9%	4.8%	0.0%	13.1%	11.6%	14.2%	11.2%
BAY DE NOC	47.5%	4.8%	1.2%	13.9%	8.5%	13.3%	10.7%
GLEN OAKS	40.7%	4.2%	2.6%	11.7%	14.9%	15.4%	10.5%
GOGEBIC	48.6%	2.9%	0.2%	9.6%	12.9%	15.7%	10.1%
KIRTLAND	39.8%	5.8%	1.7%	14.7%	12.9%	11.7%	13.3%
MID MICHIGAN	39.7%	3.0%	5.3%	10.2%	13.8%	14.7%	13.4%
MONTCALM	40.5%	5.7%	2.9%	13.6%	10.8%	14.1%	12.4%
NORTH CENTRAL	41.7%	6.6%	0.0%	11.7%	15.7%	13.6%	10.7%
SOUTHWESTERN	35.3%	7.0%	4.3%	9.4%	12.6%	17.5%	13.9%
WEST SHORE	43.7%	2.4%	2.9%	9.7%	10.3%	15.9%	15.1%
GROUP 2							
JACKSON	49.4%	6.5%	3.5%	8.6%	6.7%	11.8%	13.6%
KELLOGG	50.9%	4.9%	0.0%	16.9%	7.9%	9.7%	9.7%
LAKE MICHIGAN	40.9%	3.9%	0.4%	12.8%	10.6%	18.6%	12.7%
MONROE	41.2%	5.8%	0.9%	14.4%	10.6%	13.4%	13.6%
MUSKEGON	51.7%	4.2%	1.0%	13.4%	12.6%	9.6%	7.5%
NORTHWESTERN	39.7%	6.0%	1.4%	17.0%	9.9%	13.3%	12.7%
ST. CLAIR	40.5%	5.5%	0.5%	14.1%	11.1%	16.3%	12.0%
GROUP 3							
DELTA	47.8%	4.8%	1.7%	12.4%	12.4%	10.6%	10.3%
GRAND RAPIDS	48.0%	4.3%	1.3%	13.5%	9.0%	11.7%	12.3%
HENRY FORD	33.5%	33.6%	0.0%	7.6%	8.8%	10.1%	6.4%
KALAMAZOO VALLEY	47.6%	8.3%	0.6%	11.2%	10.3%	12.0%	10.1%
MOTT	43.7%	3.9%	0.3%	12.7%	11.9%	13.9%	13.6%
SCHOOLCRAFT	36.6%	5.0%	1.4%	16.7%	12.9%	14.7%	12.7%
WASHTENAW	43.9%	5.6%	0.0%	12.5%	12.1%	13.8%	12.1%
WAYNE COUNTY	35.7%	3.2%	0.0%	13.2%	13.5%	23.5%	10.9%
GROUP 4							
LANSING	41.5%	7.8%	0.5%	14.9%	13.3%	12.8%	9.2%
MACOMB	42.5%	5.7%	0.8%	14.7%	10.3%	12.3%	13.7%
OAKLAND	42.6%	6.2%	0.3%	15.0%	10.1%	13.2%	12.6%
STATE AGGREGATE	42.3%	7.6%	0.8%	13.2%	11.1%	13.6%	11.4%

Capital expenditures excluded.

TABLE 29
EXPENDITURES PER FYES AND CHES
2003-04

	EXPENDITURES PER FYES	EXPENDITURES PER CHES	OPERATING FUND EXPENDITURES	FYES	CHES
GROUP 1					
ALPENA	\$9,192	\$7,682	\$11,692,397	1,272	1,522
BAY DE NOC	\$6,203	\$5,540	\$11,518,109	1,857	2,079
GLEN OAKS	\$7,777	\$6,515	\$7,947,971	1,022	1,220
GOGEBIC	\$9,726	\$8,243	\$6,594,229	678	800
KIRTLAND	\$11,336	\$9,060	\$12,503,139	1,103	1,380
MID MICHIGAN	\$5,656	\$4,479	\$10,893,374	1,926	2,432
MONTCALM	\$9,101	\$7,612	\$9,073,528	997	1,192
NORTH CENTRAL	\$7,915	\$6,400	\$9,465,883	1,196	1,479
SOUTHWESTERN	\$7,696	\$6,072	\$12,751,687	1,657	2,100
WEST SHORE	\$9,427	\$7,383	\$8,135,739	863	1,102
GROUP 2					
JACKSON	\$7,876	\$6,227	\$26,369,811	3,348	4,235
KELLOGG	\$7,619	\$6,180	\$26,705,866	3,505	4,321
LAKE MICHIGAN	\$7,044	\$5,642	\$19,024,969	2,701	3,372
MONROE	\$8,092	\$6,644	\$18,782,226	2,321	2,827
MUSKEGON	\$7,507	\$6,128	\$23,848,238	3,177	3,892
NORTHWESTERN	\$9,542	\$7,440	\$27,253,333	2,856	3,663
ST. CLAIR	\$7,041	\$6,205	\$20,917,959	2,971	3,371
GROUP 3					
DELTA	\$8,676	\$6,943	\$55,124,191	6,354	7,939
GRAND RAPIDS	\$7,730	\$6,634	\$68,638,969	8,880	10,346
HENRY FORD	\$10,312	\$9,269	\$81,003,117	7,855	8,739
KALAMAZOO VALLEY	\$5,682	\$4,592	\$34,288,033	6,035	7,467
MOTT	\$9,046	\$7,235	\$55,056,438	6,086	7,610
SCHOOLCRAFT	\$7,666	\$6,416	\$50,631,270	6,605	7,892
WASHTENAW	\$8,678	\$6,763	\$64,192,219	7,397	9,492
WAYNE COUNTY	\$10,966	\$8,069	\$79,492,359	7,249	9,852
GROUP 4					
LANSING	\$7,608	\$6,532	\$79,788,842	10,488	12,215
MACOMB	\$6,714	\$5,389	\$84,850,360	12,638	15,745
OAKLAND	\$7,472	\$7,725	\$109,665,047	14,676	14,197
STATE AGGREGATE	\$8,035	\$6,730	\$1,026,209,304	127,713	152,481
STATE AVERAGE	\$8,189	\$6,751			

Capital expenditures excluded.

TABLE 30
INSTRUCTIONAL COST
2003-04

	COST		COST		INSTRUCTION		FYES	CHES
	PER FYES	PER CHES	PER FYES	PER CHES	EXPENDITURES	EXPENDITURES		
GROUP 1								
ALPENA	\$4,129	\$3,450			\$5,251,456		1,272	1,522
BAY DE NOC	\$2,947	\$2,632			\$5,472,006		1,857	2,079
GLEN OAKS	\$3,164	\$2,651			\$3,233,775		1,022	1,220
GOGEBIC	\$4,726	\$4,005			\$3,204,162		678	800
KIRTLAND	\$4,516	\$3,609			\$4,980,897		1,103	1,380
MID MICHIGAN	\$2,243	\$1,776			\$4,320,101		1,926	2,432
MONTCALM	\$3,685	\$3,082			\$3,673,847		997	1,192
NORTH CENTRAL	\$3,304	\$2,672			\$3,951,158		1,196	1,479
SOUTHWESTERN	\$2,714	\$2,142			\$4,497,380		1,657	2,100
WEST SHORE	\$4,121	\$3,228			\$3,556,749		863	1,102
GROUP 2								
JACKSON	\$3,888	\$3,074			\$13,018,351		3,348	4,235
KELLOGG	\$3,879	\$3,146			\$13,594,258		3,505	4,321
LAKE MICHIGAN	\$2,883	\$2,309			\$7,787,469		2,701	3,372
MONROE	\$3,336	\$2,739			\$7,743,179		2,321	2,827
MUSKEGON	\$3,880	\$3,167			\$12,325,575		3,177	3,892
NORTHWESTERN	\$3,787	\$2,953			\$10,815,769		2,856	3,663
ST. CLAIR	\$2,850	\$2,512			\$8,466,629		2,971	3,371
GROUP 3								
DELTA	\$4,144	\$3,316			\$26,327,857		6,354	7,939
GRAND RAPIDS	\$3,709	\$3,184			\$32,938,151		8,880	10,346
HENRY FORD	\$3,457	\$3,108			\$27,157,376		7,855	8,739
KALAMAZOO VALLEY	\$2,703	\$2,185			\$16,312,755		6,035	7,467
MOTT	\$3,953	\$3,161			\$24,058,615		6,086	7,610
SCHOOLCRAFT	\$2,809	\$2,351			\$18,554,969		6,605	7,892
WASHTENAW	\$3,809	\$2,968			\$28,171,949		7,397	9,492
WAYNE COUNTY	\$3,918	\$2,883			\$28,402,165		7,249	9,852
GROUP 4								
LANSING	\$3,156	\$2,710			\$33,097,990		10,488	12,215
MACOMB	\$2,850	\$2,288			\$36,022,281		12,638	15,745
OAKLAND	\$3,181	\$3,288			\$46,678,885		14,676	14,197
STATE AGGREGATE	\$3,395	\$2,844			\$433,615,754		127,713	152,481
STATE AVERAGE	\$3,491	\$2,878						

Capital expenditures excluded.

TABLE 31
COST PER STUDENT CONTACT HOUR AND STUDENT CREDIT HOUR
2003-04

ACS CODE & SUB-ACTIVITY	COST PER		EXPENDITURES	CONTACT		CREDIT
	CONTACT HOUR	CREDIT HOUR		HOURS	HOURS	
1.1 GENERAL EDUCATION	\$4.99	\$89.10	\$199,091,176	39,866,560	2,234,569	
1.2 BUSINESS & HUMAN SERVICES	\$5.81	\$108.06	\$86,789,174	14,927,432	803,142	
1.3 TECHNICAL & INDUSTRIAL OCCUPATIONS	\$10.27	\$231.62	\$57,213,257	5,568,347	247,011	
1.4 HEALTH OCCUPATIONS	\$7.21	\$186.82	\$60,577,743	8,399,290	324,251	
1.5 DEVELOPMENTAL EDUCATION & BASIC SKILLS	\$4.18	\$70.20	\$23,164,698	5,538,841	329,988	
1.6 HUMAN DEVELOPMENT	\$5.48	\$239.35	\$2,974,900	543,156	12,429	
1.7 PERSONAL INTEREST	\$4.82	\$487.42	\$3,804,806	788,818	7,806	
1.0 INSTRUCTION TOTAL	\$5.74	\$109.11	\$430,640,854	75,089,288	3,946,767	

Capital expenditures excluded.

TABLE 32
COST PER STUDENT CONTACT HOUR BY COLLEGE
2003-04

	ALL INSTRUCTION	GENERAL EDUCATION	BUSINESS & HUMAN SERVICES	TECHNICAL & INDUSTRIAL OCCUPATIONS	HEALTH OCCUPATIONS	DEVELOP. EDUC & BASIC SKILLS	HUMAN DEVELOP.	PERSONAL INTEREST
GROUP 1								
ALPENA	\$6.95	\$6.17	\$6.55	\$9.91	\$8.41	\$4.21	\$0.00	\$0.00
BAY DE NOC	\$5.31	\$4.48	\$5.04	\$8.06	\$5.74	\$5.24	\$32.68	\$5.27
GLEN OAKS	\$5.41	\$4.74	\$6.21	\$3.22	\$6.16	\$7.05	\$11.68	\$0.00
GOGEBIC	\$8.19	\$6.85	\$8.22	\$13.67	\$7.88	\$8.82	\$6.31	\$0.00
KIRTLAND	\$7.28	\$6.87	\$7.43	\$12.25	\$5.94	\$5.77	\$15.07	\$0.00
MID MICHIGAN	\$3.58	\$3.44	\$3.77	\$4.64	\$4.66	\$0.93	\$97.27	\$0.00
MONTCALM	\$6.22	\$5.02	\$5.50	\$6.37	\$9.50	\$9.11	\$5.49	\$0.00
NORTH CENTRAL	\$5.39	\$4.70	\$6.26	\$15.95	\$7.12	\$4.88	\$11.11	\$0.00
SOUTHWESTERN	\$4.33	\$4.07	\$4.14	\$7.80	\$4.12	\$3.35	\$2.63	\$2.23
WEST SHORE	\$6.52	\$6.24	\$6.82	\$12.61	\$9.83	\$7.45	\$0.75	\$0.58
GROUP 2								
JACKSON	\$6.20	\$5.15	\$5.99	\$13.98	\$9.50	\$5.71	\$0.00	\$0.00
KELLOGG	\$6.39	\$5.63	\$5.66	\$10.38	\$9.27	\$3.83	\$0.12	\$0.00
LAKE MICHIGAN	\$4.67	\$4.47	\$6.37	\$9.71	\$4.19	\$2.68	\$1.81	\$0.00
MONROE	\$5.56	\$4.56	\$6.05	\$8.84	\$7.37	\$4.17	\$3.60	\$4.15
MUSKEGON	\$6.48	\$5.01	\$7.81	\$11.25	\$11.17	\$7.71	\$5.36	\$4.09
NORTHWESTERN	\$5.97	\$4.26	\$7.18	\$17.23	\$6.71	\$3.85	\$3.43	\$3.72
ST. CLAIR	\$5.07	\$4.48	\$5.03	\$8.58	\$6.08	\$4.49	\$5.62	\$2.58
GROUP 3								
DELTA	\$6.73	\$5.73	\$5.18	\$19.18	\$8.76	\$5.63	\$7.65	\$1.41
GRAND RAPIDS	\$6.43	\$5.36	\$7.13	\$10.72	\$8.90	\$4.59	\$1.37	\$0.00
HENRY FORD	\$6.27	\$5.20	\$7.22	\$7.76	\$7.20	\$7.03	\$33.39	\$3.14
KALAMAZOO VALLEY	\$4.40	\$3.66	\$4.38	\$6.18	\$6.80	\$5.07	\$0.00	\$0.00
MOTT	\$6.38	\$4.94	\$5.78	\$12.42	\$12.70	\$4.34	\$4.09	\$13.05
SCHOOLCRAFT	\$4.77	\$3.96	\$5.64	\$10.26	\$7.02	\$4.34	\$4.12	\$3.10
WASHTENAW	\$6.05	\$5.17	\$7.28	\$11.55	\$6.69	\$2.07	\$4.32	\$3.40
WAYNE COUNTY	\$6.09	\$5.72	\$5.76	\$6.44	\$6.19	\$5.67	\$5.85	\$5.67
GROUP 4								
LANSING	\$5.49	\$3.89	\$5.85	\$9.65	\$8.22	\$5.39	\$3.86	\$61.53
MACOMB	\$4.63	\$4.25	\$3.50	\$10.35	\$5.10	\$1.10	\$8.44	\$9.10
OAKLAND	\$6.67	\$6.96	\$7.33	\$10.45	\$6.46	\$1.95	\$2.01	\$2.01
STATE AGGREGATE	\$5.77	\$4.99	\$5.81	\$10.27	\$7.21	\$4.18	\$5.48	\$4.82
STATE AVERAGE	\$5.84	\$5.04	\$6.04	\$10.34	\$7.42	\$4.87	\$9.93	\$4.47

Capital expenditures excluded.

TABLE 34
INSTRUCTIONAL SUPPORT COST
2003-04

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	INSTRUCTIONAL SUPPORT EXPENDITURES	FYES	CHES	UNDULICATED HEADCOUNT
GROUP 1							
ALPENA	\$1,208	\$1,010	\$568	\$1,536,811	1,272	1,522	2,705
BAY DE NOC	\$862	\$770	\$296	\$1,601,022	1,857	2,079	5,400
GLEN OAKS	\$908	\$761	\$255	\$928,347	1,022	1,220	3,638
GOGEBIC	\$937	\$794	\$466	\$635,054	678	800	1,363
KIRTLAND	\$1,663	\$1,329	\$506	\$1,834,486	1,103	1,380	3,624
MID MICHIGAN	\$575	\$455	\$249	\$1,106,857	1,926	2,432	4,443
MONTCALM	\$1,238	\$1,036	\$295	\$1,234,545	997	1,192	4,182
NORTH CENTRAL	\$924	\$747	\$273	\$1,104,573	1,196	1,479	4,052
SOUTHWESTERN	\$720	\$568	\$274	\$1,193,706	1,657	2,100	4,354
WEST SHORE	\$911	\$714	\$284	\$786,398	863	1,102	2,772
GROUP 2							
JACKSON	\$674	\$533	\$236	\$2,257,466	3,348	4,235	9,550
KELLOGG	\$1,291	\$1,047	\$265	\$4,524,303	3,505	4,321	17,090
LAKE MICHIGAN	\$901	\$721	\$371	\$2,432,589	2,701	3,372	6,560
MONROE	\$1,168	\$959	\$346	\$2,712,054	2,321	2,827	7,846
MUSKEGON	\$1,007	\$822	\$303	\$3,200,599	3,177	3,892	10,574
NORTHWESTERN	\$1,625	\$1,267	\$377	\$4,641,781	2,856	3,663	12,306
ST. CLAIR	\$993	\$875	\$364	\$2,950,744	2,971	3,371	8,104
GROUP 3							
DELTA	\$1,078	\$863	\$414	\$6,851,847	6,354	7,939	16,537
GRAND RAPIDS	\$1,043	\$895	\$390	\$9,262,444	8,880	10,346	23,780
HENRY FORD	\$786	\$707	\$277	\$6,176,326	7,855	8,739	22,333
KALAMAZOO VALLEY	\$634	\$512	\$207	\$3,825,392	6,035	7,467	18,500
MOTT	\$1,150	\$920	\$371	\$7,000,827	6,086	7,610	18,874
SCHOOLCRAFT	\$1,280	\$1,071	\$283	\$8,454,730	6,605	7,892	29,903
WASHTENAW	\$1,087	\$847	\$289	\$8,041,042	7,397	9,492	27,801
WAYNE COUNTY	\$1,450	\$1,067	\$190	\$10,508,022	7,249	9,852	55,392
GROUP 4							
LANSING	\$1,135	\$974	\$383	\$11,899,433	10,488	12,215	31,046
MACOMB	\$987	\$792	\$288	\$12,477,113	12,638	15,745	43,395
OAKLAND	\$1,124	\$1,162	\$384	\$16,492,972	14,676	14,197	42,929
STATE AGGREGATE	\$1,062	\$890	\$309	\$135,671,482	127,713	152,481	439,053
STATE AVERAGE	\$1,049	\$865	\$329				

Capital expenditures excluded.

TABLE 35
STUDENT SERVICES COST
2003-04

	COST PER FYES	COST PER CHES	COST PER STUDENT HEADCOUNT	STUDENT SERVICES EXPENDITURES	FYES	CHES	UNDULICATED HEADCOUNT
GROUP 1							
ALPENA	\$1,067	\$892	\$502	\$1,357,251	1,272	1,522	2,705
BAY DE NOC	\$530	\$474	\$182	\$984,660	1,857	2,079	5,400
GLEN OAKS	\$1,158	\$970	\$325	\$1,183,249	1,022	1,220	3,638
GOGEBIC	\$1,254	\$1,063	\$624	\$850,512	678	800	1,363
KIRTLAND	\$1,468	\$1,173	\$447	\$1,618,715	1,103	1,380	3,624
MID MICHIGAN	\$779	\$617	\$337	\$1,499,445	1,926	2,432	4,443
MONTCALM	\$983	\$822	\$234	\$979,727	997	1,192	4,182
NORTH CENTRAL	\$1,244	\$1,006	\$367	\$1,488,198	1,196	1,479	4,052
SOUTHWESTERN	\$973	\$768	\$370	\$1,611,919	1,657	2,100	4,354
WEST SHORE	\$969	\$759	\$302	\$836,659	863	1,102	2,772
GROUP 2							
JACKSON	\$529	\$418	\$185	\$1,770,626	3,348	4,235	9,550
KELLOGG	\$599	\$486	\$123	\$2,098,353	3,505	4,321	17,090
LAKE MICHIGAN	\$746	\$598	\$307	\$2,015,395	2,701	3,372	6,560
MONROE	\$855	\$702	\$253	\$1,984,974	2,321	2,827	7,846
MUSKOGON	\$948	\$774	\$285	\$3,010,876	3,177	3,892	10,574
NORTHWESTERN	\$940	\$733	\$218	\$2,685,423	2,856	3,663	12,306
ST. CLAIR	\$782	\$689	\$287	\$2,322,801	2,971	3,371	8,104
GROUP 3							
DELTA	\$1,076	\$861	\$414	\$6,838,056	6,354	7,939	16,537
GRAND RAPIDS	\$695	\$597	\$260	\$6,172,087	8,880	10,346	23,780
HENRY FORD	\$906	\$814	\$319	\$7,114,467	7,855	8,739	22,333
KALAMAZOO VALLEY	\$585	\$473	\$191	\$3,529,990	6,035	7,467	18,500
MOTT	\$1,074	\$859	\$346	\$6,533,606	6,086	7,610	18,874
SCHOOLCRAFT	\$989	\$827	\$218	\$6,530,095	6,605	7,892	29,903
WASHTENAW	\$1,049	\$817	\$279	\$7,758,672	7,397	9,492	27,801
WAYNE COUNTY	\$1,480	\$1,089	\$194	\$10,730,784	7,249	9,852	55,392
GROUP 4							
LANSING	\$1,013	\$870	\$342	\$10,621,532	10,488	12,215	31,046
MACOMB	\$693	\$556	\$202	\$8,758,192	12,638	15,745	43,395
OAKLAND	\$757	\$783	\$259	\$11,110,311	14,676	14,197	42,929
STATE AGGREGATE	\$893	\$748	\$260	\$113,996,575	127,713	152,481	439,053
STATE AVERAGE	\$934	\$768	\$299				

Capital expenditures excluded.

TABLE 36
SALARY AND FRINGE BENEFIT COSTS
2003-04

	COLUMN B	COLUMN C	COLUMN D	COLUMN E	COLUMN F
	SALARIES	FRINGE BENEFITS	COMPENSATION COLUMNS B + C	COMPENSATION % COLUMN D / F	TOTAL EXPENDITURES
GROUP 1					
ALPENA	\$6,537,361	\$2,544,368	\$9,081,729	77.7%	\$11,692,397
BAY DE NOC	\$6,574,781	\$2,373,374	\$8,948,155	77.7%	\$11,518,109
GLEN OAKS	\$4,409,919	\$1,735,191	\$6,145,110	77.3%	\$7,947,971
GOGEBIC	\$3,739,521	\$1,536,505	\$5,276,026	80.0%	\$6,594,229
KIRTLAND	\$6,729,239	\$2,694,449	\$9,423,688	75.4%	\$12,503,139
MID MICHIGAN	\$5,796,457	\$2,072,316	\$7,868,773	72.2%	\$10,893,374
MONTCALM	\$4,858,290	\$2,042,983	\$6,901,273	76.1%	\$9,073,528
NORTH CENTRAL	\$5,212,715	\$2,197,784	\$7,410,499	78.3%	\$9,465,883
SOUTHWESTERN	\$6,899,485	\$2,405,305	\$9,304,790	73.0%	\$12,751,687
WEST SHORE	\$4,919,660	\$1,973,091	\$6,892,751	84.7%	\$8,135,739
GROUP 2					
JACKSON	\$14,828,703	\$5,183,054	\$20,011,757	75.9%	\$26,369,811
KELLOGG	\$16,167,140	\$5,630,979	\$21,798,119	81.6%	\$26,705,866
LAKE MICHIGAN	\$11,129,753	\$3,662,179	\$14,791,932	77.8%	\$19,024,969
MONROE	\$11,135,497	\$4,432,865	\$15,568,362	82.9%	\$18,782,226
MUSKEGON	\$13,992,393	\$5,973,036	\$19,965,429	83.7%	\$23,848,238
NORTHWESTERN	\$14,836,669	\$5,441,599	\$20,278,268	74.4%	\$27,253,333
ST. CLAIR	\$12,469,478	\$4,442,657	\$16,912,135	80.8%	\$20,917,959
GROUP 3					
DELTA	\$33,174,877	\$10,443,007	\$43,617,884	79.1%	\$55,124,191
GRAND RAPIDS	\$43,151,827	\$14,744,863	\$57,896,690	84.3%	\$68,638,969
HENRY FORD	\$53,059,218	\$15,090,573	\$68,149,791	84.1%	\$81,003,117
KALAMAZOO VALLEY	\$20,959,976	\$7,740,888	\$28,700,864	83.7%	\$34,288,033
MOTT	\$31,035,764	\$11,770,116	\$42,805,880	77.7%	\$55,056,438
SCHOOLCRAFT	\$29,589,965	\$9,681,360	\$39,271,325	77.6%	\$50,631,270
WASHTENAW	\$38,589,019	\$13,109,849	\$51,698,868	80.5%	\$64,192,219
WAYNE COUNTY	\$41,904,420	\$16,528,176	\$58,432,596	73.5%	\$79,492,359
GROUP 4					
LANSING	\$48,823,313	\$12,997,807	\$61,821,120	77.5%	\$79,788,842
MACOMB	\$52,784,235	\$17,210,405	\$69,994,640	82.5%	\$84,850,360
OAKLAND	\$64,989,347	\$22,310,620	\$87,299,967	79.6%	\$109,665,047
STATE AGGREGATE	\$608,299,022	\$207,969,399	\$816,268,421	79.5%	\$1,026,209,304

Compensation includes salary, wages, and fringe benefits. Cost excludes capital expenditures.

TABLE 37
COST PER SQUARE FOOT
2003-04

	COST PER		PHYSICAL PLANT	
	SQUARE FOOT	COST LESS	ENERGY	SQUARE FEET
GROUP 1				
ALPENA	\$2.31	\$941,215		407,432
BAY DE NOC	\$2.52	\$824,684		327,544
GLEN OAKS	\$3.32	\$617,477		186,058
GOGEBIC	\$2.48	\$515,132		207,652
KIRTLAND	\$4.78	\$1,320,181		276,469
MID MICHIGAN	\$4.23	\$1,097,147		259,357
MONTCALM	\$4.09	\$841,248		205,780
NORTH CENTRAL	\$3.20	\$800,833		250,284
SOUTHWESTERN	\$3.30	\$1,213,334		368,114
WEST SHORE	\$4.07	\$891,348		218,753
GROUP 2				
JACKSON	\$5.40	\$2,880,572		533,705
KELLOGG	\$3.27	\$1,945,367		595,328
LAKE MICHIGAN	\$3.38	\$1,897,422		561,293
MONROE	\$6.07	\$1,988,707		327,676
MUSKEGON	\$3.48	\$1,485,685		426,954
NORTHWESTERN	\$3.74	\$2,599,691		695,563
ST. CLAIR	\$4.30	\$1,950,109		453,692
GROUP 3				
DELTA	\$4.05	\$4,124,308		1,018,075
GRAND RAPIDS	\$5.58	\$6,650,232		1,190,754
HENRY FORD	\$4.51	\$3,913,068		866,855
KALAMAZOO VALLEY	\$3.20	\$2,077,303		648,758
MOTT	\$5.75	\$5,804,088		1,009,142
SCHOOLCRAFT	\$8.12	\$5,236,228		645,018
WASHTENAW	\$7.15	\$6,060,825		848,086
WAYNE COUNTY	\$6.40	\$6,587,865		1,028,894
GROUP 4				
LANSING	\$4.02	\$5,810,047		1,444,656
MACOMB	\$5.70	\$8,814,402		1,545,940
OAKLAND	\$5.36	\$11,033,760		2,060,067
STATE AGGREGATE	\$4.83	\$89,922,278		18,607,899

Capital expenditures included.

TABLE 38
ENERGY COST PER CUBIC FOOT
2003-04

	ENERGY COST PER CUBIC FOOT		ENERGY EXPENDITURES		CUBIC FEET
GROUP 1					
ALPENA	\$0.0567		\$369,612		6,522,411
BAY DE NOC	\$0.0964		\$410,808		4,260,479
GLEN OAKS	\$0.0961		\$214,472		2,232,696
GOGEBIC	\$0.0420		\$151,229		3,604,622
KIRTLAND	\$0.0886		\$340,984		3,847,580
MID MICHIGAN	\$0.1052		\$358,236		3,406,074
MONTCALM	\$0.0872		\$286,412		3,283,977
NORTH CENTRAL	\$0.0645		\$209,036		3,241,635
SOUTHWESTERN	\$0.0936		\$562,368		6,009,860
WEST SHORE	\$0.1039		\$337,530		3,250,010
GROUP 2					
JACKSON	\$0.0777		\$702,289		9,034,396
KELLOGG	\$0.0761		\$648,341		8,522,273
LAKE MICHIGAN	\$0.0478		\$514,894		10,782,114
MONROE	\$0.1118		\$566,418		5,066,494
MUSKOGON	\$0.0498		\$298,689		5,999,340
NORTHWESTERN	\$0.0811		\$856,979		10,560,923
ST. CLAIR	\$0.0823		\$569,647		6,917,764
GROUP 3					
DELTA	\$0.1007		\$1,547,902		15,364,772
GRAND RAPIDS	\$0.0943		\$1,762,078		18,681,069
HENRY FORD	\$0.1040		\$1,263,686		12,146,803
KALAMAZOO VALLEY	\$0.1310		\$1,373,858		10,491,226
MOTT	\$0.1155		\$1,667,123		14,434,447
SCHOOLCRAFT	\$0.1087		\$1,173,052		10,790,242
WASHTENAW	\$0.1333		\$1,682,236		12,616,615
WAYNE COUNTY	\$0.1289		\$2,058,520		15,975,563
GROUP 4					
LANSING	\$0.0909		\$1,561,575		17,176,983
MACOMB	\$0.1126		\$2,781,895		24,713,670
OAKLAND	\$0.0988		\$2,819,696		28,534,305
STATE AGGREGATE	\$0.0976		\$27,089,564		277,468,343

SECTION V

FUNDING FORMULA FOR FY 2005-06

TABLE 39
INSTRUCTIONAL NEED
Fiscal Year 2005-06

	1.1 GENERAL EDUCATION			1.2 BUSINESS & HUMAN SERVICES			1.3 TECHNICAL & INDUSTRIAL		
	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED
ALPENA	418,696	\$6.17	\$2,093,480	125,630	\$6.55	\$729,910	124,973	\$9.91	\$1,284,722
BAY DE NOC	482,834	\$4.48	\$2,414,170	202,621	\$5.04	\$1,177,228	141,497	\$8.06	\$1,454,589
DELTA	2,279,264	\$5.73	\$11,396,320	862,560	\$5.18	\$5,011,474	252,158	\$19.18	\$2,592,184
GLEN OAKS	311,410	\$4.74	\$1,557,050	103,650	\$6.21	\$602,207	42,907	\$3.22	\$441,084
GOGEBIC	216,331	\$6.85	\$1,081,655	87,463	\$8.22	\$508,160	47,256	\$13.67	\$485,792
GRAND RAPIDS	2,804,288	\$5.36	\$14,021,440	1,051,064	\$7.13	\$6,106,682	424,357	\$10.72	\$4,362,390
HENRY FORD	2,174,752	\$5.20	\$10,873,760	623,516	\$7.22	\$3,622,628	487,635	\$7.76	\$5,012,888
JACKSON	1,282,354	\$5.15	\$6,411,770	336,392	\$5.99	\$1,954,438	68,823	\$13.98	\$707,500
KALAMAZOO VALLEY	2,072,248	\$3.66	\$10,361,240	797,279	\$4.38	\$4,632,191	258,315	\$6.18	\$2,655,478
KELLOGG	930,648	\$5.63	\$4,653,240	440,752	\$5.66	\$2,560,769	152,514	\$10.38	\$1,567,844
KIRTLAND	255,870	\$6.87	\$1,279,350	155,851	\$7.43	\$905,494	71,264	\$12.25	\$732,594
LAKE MICHIGAN	745,240	\$4.91	\$3,726,200	201,140	\$6.10	\$1,168,623	62,394	\$10.28	\$641,410
LANSING	3,027,817	\$3.89	\$15,139,085	1,293,885	\$5.85	\$7,517,472	686,804	\$9.65	\$7,060,345
MACOMB	4,099,165	\$4.25	\$20,495,825	1,969,351	\$3.50	\$11,441,929	689,370	\$10.35	\$7,086,724
MID MICHIGAN	560,155	\$3.44	\$2,800,775	224,731	\$3.77	\$1,305,687	74,176	\$4.64	\$762,529
MONROE	738,640	\$4.56	\$3,693,200	290,090	\$6.05	\$1,685,423	132,102	\$8.84	\$1,358,009
MONTCALM	294,284	\$5.02	\$1,471,420	127,679	\$5.50	\$741,815	33,998	\$6.37	\$349,499
MOTT	2,095,461	\$4.94	\$10,477,305	822,271	\$5.78	\$4,777,395	242,702	\$12.42	\$2,494,977
MUSKEGON	1,267,439	\$5.01	\$6,337,195	287,481	\$7.81	\$1,670,265	111,762	\$11.25	\$1,148,913
NORTH CENTRAL	449,771	\$4.70	\$2,248,855	139,243	\$6.26	\$809,002	5,068	\$15.95	\$52,099
NORTHWESTERN	1,013,927	\$4.26	\$5,069,635	307,751	\$7.18	\$1,788,033	143,057	\$17.23	\$1,470,626
OAKLAND	3,761,443	\$6.96	\$18,807,215	1,443,294	\$7.33	\$8,385,538	291,328	\$10.45	\$2,994,852
ST. CLAIR	877,450	\$4.48	\$4,387,250	340,113	\$5.03	\$1,976,057	83,204	\$8.58	\$855,337
SCHOOLCRAFT	2,141,120	\$3.96	\$10,705,600	911,659	\$5.64	\$5,296,739	99,539	\$10.26	\$1,023,261
SOUTHWESTERN	510,433	\$4.07	\$2,552,165	189,768	\$4.14	\$1,102,552	85,700	\$7.80	\$880,996
WASHTENAW	2,305,094	\$5.17	\$11,525,470	886,381	\$7.28	\$5,149,874	488,979	\$11.55	\$5,026,704
WAYNE COUNTY	2,417,210	\$5.72	\$12,086,050	603,677	\$5.76	\$3,507,363	242,395	\$6.44	\$2,491,821
WEST SHORE	260,048	\$6.24	\$1,300,240	110,601	\$6.82	\$642,592	20,380	\$12.61	\$209,506
STATE TOTAL	39,793,392	\$5.00	\$198,986,960	14,935,893	\$5.81	\$86,777,540	5,564,657	\$10.28	\$57,204,673

TABLE 39
INSTRUCTIONAL NEED
Fiscal Year 2005-06

	1.4 HEALTH OCCUPATIONS				1.5 DEVELOPMENTAL & BASIC SKILLS				1.6 HUMAN DEVELOPMENT			
	CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED		CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED		CONTACT HOURS	COST PER CONTACT HOUR	TARGET NEED	TARGET NEED INSTRUCTION
ALPENA	57,976	\$8.41	\$428,443		27,792	\$4.21	\$116,171		0	\$0.00	\$0	\$4,652,726
BAY DE NOC	142,502	\$5.74	\$1,053,090		59,296	\$5.24	\$247,857		189	\$32.88	\$1,030	\$6,347,964
DELTA	312,741	\$8.76	\$2,311,156		175,623	\$5.63	\$734,104		26,731	\$7.65	\$145,684	\$22,190,922
GLEN OAKS	97,465	\$6.16	\$720,266		41,933	\$7.05	\$175,280		6,723	\$11.68	\$36,640	\$3,532,527
GOGEBIC	35,080	\$7.88	\$259,241		5,232	\$8.82	\$21,870		5,392	\$6.31	\$29,386	\$2,386,104
GRAND RAPIDS	460,728	\$8.90	\$3,404,780		381,488	\$4.59	\$1,594,620		9,216	\$1.37	\$50,227	\$29,540,139
HENRY FORD	605,290	\$7.20	\$4,473,093		418,373	\$7.03	\$1,748,799		6,142	\$33.39	\$33,474	\$25,764,642
JACKSON	283,727	\$9.50	\$2,096,743		129,267	\$5.71	\$540,336		0	\$0.00	\$0	\$11,710,787
KALAMAZOO VALLEY	412,810	\$6.80	\$3,050,666		163,360	\$5.07	\$682,845		0	\$0.00	\$0	\$21,382,420
KELLOGG	362,624	\$9.27	\$2,679,791		239,354	\$3.83	\$1,000,500		17,350	\$0.12	\$94,558	\$12,556,702
KIRTLAND	149,008	\$5.94	\$1,101,169		52,156	\$5.77	\$218,012		414	\$15.07	\$2,256	\$4,238,875
LAKE MICHIGAN	238,515	\$7.72	\$1,762,626		148,394	\$2.72	\$620,287		8,637	\$1.35	\$47,072	\$7,966,218
LANSING	525,406	\$6.22	\$3,882,750		490,640	\$5.39	\$2,050,875		33,600	\$3.86	\$183,120	\$35,833,647
MACOMB	643,463	\$5.10	\$4,755,192		300,492	\$1.10	\$1,256,057		35,364	\$8.44	\$192,734	\$45,228,461
MID MICHIGAN	229,362	\$4.66	\$1,694,985		117,915	\$0.93	\$492,885		227	\$97.27	\$1,237	\$7,058,098
MONROE	141,289	\$7.37	\$1,044,126		72,203	\$4.17	\$301,809		10,386	\$3.60	\$56,604	\$8,139,171
MONTCALM	122,080	\$9.50	\$902,171		12,768	\$9.11	\$53,370		405	\$5.49	\$2,207	\$3,520,482
MOTT	361,291	\$12.70	\$2,669,940		218,713	\$4.34	\$914,220		6,176	\$4.09	\$33,659	\$21,367,496
MUSKEGON	153,197	\$11.17	\$1,132,126		75,064	\$7.71	\$313,768		29,307	\$5.36	\$159,723	\$10,761,990
NORTH CENTRAL	88,792	\$7.12	\$656,173		49,703	\$4.88	\$207,759		792	\$11.11	\$4,316	\$3,978,204
NORTHWESTERN	164,684	\$6.71	\$1,217,015		124,502	\$3.85	\$520,418		4,636	\$3.43	\$25,266	\$10,090,993
OAKLAND	850,075	\$6.46	\$6,282,054		647,831	\$1.95	\$2,707,934		45,121	\$2.01	\$245,909	\$39,423,502
ST. CLAIR	283,595	\$6.08	\$2,095,767		80,000	\$4.49	\$334,400		3,581	\$5.62	\$19,516	\$9,668,327
SCHOOLCRAFT	294,563	\$7.02	\$2,176,821		302,917	\$4.34	\$1,266,193		20,596	\$4.12	\$112,248	\$20,580,862
SOUTHWESTERN	155,799	\$4.12	\$1,151,355		88,660	\$3.35	\$370,599		2,712	\$2.63	\$14,780	\$6,072,447
WASHTENAW	400,238	\$6.69	\$2,957,759		512,167	\$2.07	\$2,140,858		47,384	\$4.32	\$258,243	\$27,058,908
WAYNE COUNTY	568,159	\$6.19	\$4,198,695		558,422	\$5.67	\$2,334,204		223,937	\$5.85	\$1,220,457	\$25,838,590
WEST SHORE	58,368	\$9.83	\$431,340		42,496	\$7.45	\$177,633		342	\$0.75	\$1,864	\$2,763,175
STATE TOTAL	8,198,827	\$7.39	\$60,589,333		5,536,761	\$4.18	\$23,143,663		545,360	\$5.45	\$2,972,210	\$429,654,379

TABLE 40
NON-INSTRUCTIONAL NEED FOR
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	TARGET NEED INSTRUCTION	INSTRUCTIONAL SUPPORT EXPENDITURES	SUPPORT AS % NEED	INSTRUCTIONAL SUPPORT TARGET NEED	STUDENT SERVICES LESS ATHLETICS	UNDULICATED STUDENT HEADCOUNT	COST PER STUDENT	PELL RECIPIENT	STUDENT SERVICES NEED
ALPENA	\$4,652,726	\$1,536,811	33.0%	\$1,470,261	\$1,154,605	2,705	\$427	867	\$689,810
BAY DE NOC	\$6,347,964	\$1,601,022	25.2%	\$2,005,957	\$984,660	5,400	\$182	1,172	\$1,363,100
DELTA	\$22,190,922	\$6,851,847	30.9%	\$7,012,331	\$6,719,638	16,537	\$406	3,584	\$4,174,239
GLEN OAKS	\$3,532,527	\$928,347	26.3%	\$1,116,279	\$962,623	3,638	\$265	570	\$912,836
GOGEBIC	\$2,386,104	\$635,054	26.6%	\$754,009	\$743,268	1,363	\$545	455	\$348,036
GRAND RAPIDS	\$29,540,139	\$9,262,444	31.4%	\$9,334,684	\$5,703,528	23,780	\$240	4,100	\$5,976,160
HENRY FORD	\$25,764,642	\$6,176,326	24.0%	\$8,141,627	\$6,810,604	22,333	\$305	4,620	\$5,631,751
JACKSON	\$11,710,787	\$2,257,466	19.3%	\$3,700,609	\$1,770,626	9,550	\$185	2,146	\$2,412,500
KALAMAZOO VALLEY	\$21,382,420	\$3,825,392	17.9%	\$6,756,845	\$3,106,934	18,500	\$168	2,616	\$4,634,900
KELLOGG	\$12,556,702	\$4,524,303	36.0%	\$3,967,918	\$2,056,540	17,090	\$120	1,988	\$4,270,930
KIRTLAND	\$4,238,875	\$1,834,486	43.3%	\$1,339,485	\$1,484,029	3,624	\$410	954	\$918,978
LAKE MICHIGAN	\$7,966,218	\$2,432,589	30.5%	\$2,517,325	\$1,758,223	6,933	\$254	1,298	\$1,744,901
LANSING	\$35,833,647	\$11,899,433	33.2%	\$11,323,432	\$10,243,632	31,046	\$330	4,828	\$7,789,062
MACOMB	\$45,228,461	\$12,477,113	27.6%	\$14,292,194	\$8,587,287	43,395	\$198	2,870	\$10,790,315
MID MICHIGAN	\$7,058,098	\$1,106,857	15.7%	\$2,230,359	\$1,499,445	4,443	\$337	1,441	\$1,133,446
MONROE	\$8,139,171	\$2,712,054	33.3%	\$2,571,978	\$1,984,974	7,846	\$253	892	\$1,960,262
MONTCALM	\$3,520,482	\$1,234,545	35.1%	\$1,112,472	\$979,727	4,182	\$234	915	\$1,055,829
MOTT	\$21,367,496	\$7,000,827	32.8%	\$6,752,129	\$6,019,889	18,874	\$319	4,602	\$4,776,928
MUSKEGON	\$10,761,990	\$3,200,599	29.7%	\$3,400,789	\$2,582,978	10,574	\$244	1,808	\$2,656,978
NORTH CENTRAL	\$3,978,204	\$1,104,573	27.8%	\$1,257,112	\$1,488,198	4,052	\$367	734	\$1,019,194
NORTHWESTERN	\$10,090,993	\$4,641,781	46.0%	\$3,188,754	\$2,685,423	12,306	\$218	1,517	\$3,077,507
OAKLAND	\$39,423,502	\$16,492,972	41.8%	\$12,457,827	\$10,811,652	42,929	\$252	4,293	\$10,710,788
ST. CLAIR	\$9,668,327	\$2,950,744	30.5%	\$3,055,191	\$2,071,739	8,104	\$256	1,365	\$2,035,813
SCHOOLCRAFT	\$20,580,862	\$8,454,730	41.1%	\$6,503,552	\$5,743,096	29,903	\$192	2,005	\$7,436,166
SOUTHWESTERN	\$6,072,447	\$1,193,706	19.7%	\$1,918,893	\$1,611,919	4,354	\$370	1,170	\$1,104,688
WASHTENAW	\$27,058,908	\$8,041,042	29.7%	\$8,550,615	\$7,758,672	27,801	\$279	3,430	\$6,952,597
WAYNE COUNTY	\$25,838,590	\$10,508,022	40.7%	\$8,164,994	\$10,351,295	55,392	\$187	6,641	\$13,847,849
WEST SHORE	\$2,763,175	\$786,398	28.5%	\$873,163	\$836,659	2,772	\$302	575	\$699,059
STATE TOTAL	\$429,654,379	\$135,671,482	31.6%	\$135,770,784	\$108,511,863	439,426	\$247	63,456	\$110,124,622

TABLE 40
NON-INSTRUCTIONAL NEED FOR
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	FYES	OPERATING FUND EXPENDITURES	ADM. NEED FYES < 2500	ADM. NEED FYES >= 2500	ADM. NEED FYES >= 6000	TARGET NEED ADMINISTRATION
ALPENA	1,272	\$11,692,397	\$1,765,552	\$0	\$0	\$1,765,552
BAY DE NOC	1,857	\$11,518,109	\$1,739,234	\$0	\$0	\$1,739,234
DELTA	6,354	\$55,124,191	\$0	\$0	\$5,402,171	\$5,402,171
GLEN OAKS	1,022	\$7,947,971	\$1,200,144	\$0	\$0	\$1,200,144
GOGEBIC	678	\$6,594,229	\$995,729	\$0	\$0	\$995,729
GRAND RAPIDS	8,880	\$68,638,969	\$0	\$0	\$6,726,619	\$6,726,619
HENRY FORD	7,855	\$81,003,117	\$0	\$0	\$7,938,305	\$7,938,305
JACKSON	3,348	\$26,369,811	\$0	\$2,927,049	\$0	\$2,927,049
KALAMAZOO VALLEY	6,035	\$34,288,033	\$0	\$0	\$3,360,227	\$3,360,227
KELLOGG	3,505	\$26,705,866	\$0	\$2,964,351	\$0	\$2,964,351
KIRTLAND	1,103	\$12,503,139	\$1,887,974	\$0	\$0	\$1,887,974
LAKE MICHIGAN	2,278	\$19,024,969	\$2,872,770	\$0	\$0	\$2,872,770
LANSING	10,488	\$79,788,842	\$0	\$0	\$7,819,307	\$7,819,307
MACOMB	12,638	\$84,850,360	\$0	\$0	\$8,315,335	\$8,315,335
MID MICHIGAN	1,926	\$10,893,374	\$1,644,899	\$0	\$0	\$1,644,899
MONROE	2,321	\$18,782,226	\$2,836,116	\$0	\$0	\$2,836,116
MONTCALM	997	\$9,073,528	\$1,370,103	\$0	\$0	\$1,370,103
MOTT	6,086	\$55,056,438	\$0	\$0	\$5,395,531	\$5,395,531
MUSKEGON	3,177	\$23,848,238	\$0	\$2,647,154	\$0	\$2,647,154
NORTH CENTRAL	1,196	\$9,465,883	\$1,429,348	\$0	\$0	\$1,429,348
NORTHWESTERN	2,856	\$27,253,333	\$0	\$3,025,120	\$0	\$3,025,120
OAKLAND	14,676	\$109,665,047	\$0	\$0	\$10,747,175	\$10,747,175
ST. CLAIR	2,972	\$20,917,959	\$0	\$2,321,893	\$0	\$2,321,893
SCHOOLCRAFT	6,605	\$50,631,270	\$0	\$0	\$4,961,864	\$4,961,864
SOUTHWESTERN	1,657	\$12,751,687	\$1,925,505	\$0	\$0	\$1,925,505
WASHTENAW	7,397	\$64,192,219	\$0	\$0	\$6,290,837	\$6,290,837
WAYNE COUNTY	7,249	\$79,492,359	\$0	\$0	\$7,790,251	\$7,790,251
WEST SHORE *	863	\$8,135,739	\$1,228,497	\$0	\$0	\$1,228,497
STATE TOTAL	127,291	\$1,026,209,304	\$20,895,871	\$13,885,567	\$74,747,622	\$109,529,060

TABLE 40
NON-INSTRUCTIONAL NEED FOR
Fiscal Year 2005-06

	PHYSICAL PLANT				COST PER		PHYSICAL PLANT		ENERGY		CUBIC		COST PER		ENERGY		EQUIPMENT		INSTRUCTIONAL	
	EXPENDITURES	SQUARE	SQUARE	FOOT	FOOT	FOOT	NEED	NEED	NEED	NEED	FEET	FEET	FEET	FEET	NEED	NEED	NEED	NEED	NEED	NEED
	LESS ENERGY	FEET	FEET																	
ALPENA	\$941,215	407,432		\$2.31			\$1,976,045		\$369,612		6,522,411		\$0.0567		\$636,587		\$186,109		\$6,724,364	
BAY DE NOC	\$824,684	327,544		\$2.52			\$1,588,588		\$410,808		4,260,479		\$0.0964		\$415,823		\$253,919		\$7,366,621	
DELTA	\$4,124,308	1,018,075		\$4.05			\$4,937,664		\$1,547,902		15,364,772		\$0.1007		\$1,499,602		\$887,637		\$23,913,644	
GLEN OAKS	\$617,477	186,058		\$3.32			\$902,381		\$214,472		2,232,696		\$0.0961		\$217,911		\$141,301		\$4,490,852	
GOGEBIC	\$515,132	207,652		\$2.48			\$1,007,112		\$151,229		3,604,622		\$0.0420		\$351,811		\$95,444		\$3,552,141	
GRAND RAPIDS	\$6,650,232	1,190,754		\$5.58			\$5,775,157		\$1,762,078		18,681,069		\$0.0943		\$1,823,272		\$1,181,606		\$30,817,498	
HENRY FORD	\$3,913,068	866,855		\$4.51			\$4,204,247		\$1,263,686		12,146,803		\$0.1040		\$1,185,528		\$1,030,586		\$28,132,044	
JACKSON	\$2,880,572	533,705		\$5.40			\$2,588,469		\$702,289		9,034,396		\$0.0777		\$881,757		\$468,431		\$12,978,815	
KALAMAZOO VALLEY	\$2,077,303	648,758		\$3.20			\$3,146,476		\$1,373,858		10,491,226		\$0.1310		\$1,023,944		\$855,297		\$19,777,689	
KELLOGG	\$2,224,096	595,328		\$3.74			\$2,887,341		\$648,341		8,522,273		\$0.0761		\$831,774		\$502,268		\$15,424,582	
KIRTLAND	\$1,320,181	276,469		\$4.78			\$1,340,875		\$340,984		3,847,580		\$0.0886		\$375,524		\$169,555		\$6,032,391	
LAKE MICHIGAN	\$1,897,422	561,293		\$3.38			\$2,722,271		\$514,894		10,782,114		\$0.0478		\$1,052,334		\$318,649		\$11,228,250	
LANSING	\$5,810,047	1,444,656		\$4.02			\$7,006,582		\$1,561,575		17,176,983		\$0.0909		\$1,676,474		\$1,433,346		\$37,048,203	
MACOMB	\$8,814,402	1,545,940		\$5.70			\$7,497,809		\$2,781,895		24,713,670		\$0.1126		\$2,412,054		\$1,809,138		\$45,116,845	
MID MICHIGAN	\$1,097,147	259,357		\$4.23			\$1,257,881		\$358,236		3,406,074		\$0.1052		\$332,433		\$282,324		\$6,881,342	
MONROE	\$1,988,707	327,676		\$6.07			\$1,589,229		\$566,418		5,066,494		\$0.1118		\$494,490		\$325,567		\$9,777,642	
MONTCALM	\$841,248	205,780		\$4.09			\$998,033		\$286,412		3,283,977		\$0.0872		\$320,516		\$140,819		\$4,997,772	
MOTT	\$5,804,088	1,009,142		\$5.75			\$4,894,339		\$1,667,123		14,434,447		\$0.1155		\$1,408,802		\$854,700		\$24,082,429	
MUSKEGON	\$1,485,685	426,954		\$3.48			\$2,070,727		\$298,689		5,999,340		\$0.0498		\$585,536		\$430,480		\$11,791,664	
NORTH CENTRAL	\$800,833	250,284		\$3.20			\$1,213,877		\$209,036		3,241,635		\$0.0645		\$316,384		\$159,128		\$5,395,043	
NORTHWESTERN	\$2,599,691	695,563		\$3.74			\$3,373,481		\$856,979		10,560,923		\$0.0811		\$1,030,746		\$403,640		\$14,099,248	
OAKLAND	\$11,033,760	2,060,067		\$5.36			\$9,991,325		\$2,819,696		28,534,305		\$0.0988		\$2,784,948		\$1,576,940		\$48,269,003	
ST. CLAIR	\$1,950,109	453,692		\$4.30			\$2,200,406		\$569,647		6,917,764		\$0.0823		\$675,174		\$386,733		\$10,675,210	
SCHOOLCRAFT	\$5,236,228	645,018		\$8.12			\$3,128,337		\$1,173,052		10,790,242		\$0.1087		\$1,053,128		\$823,234		\$23,906,281	
SOUTHWESTERN	\$1,213,334	368,114		\$3.30			\$1,785,353		\$562,368		6,009,860		\$0.0936		\$586,562		\$242,898		\$7,563,899	
WASHTENAW	\$6,060,825	848,086		\$7.15			\$4,113,217		\$1,682,236		12,616,615		\$0.1333		\$1,231,382		\$1,082,356		\$28,221,004	
WAYNE COUNTY	\$6,587,865	1,028,894		\$6.40			\$4,990,136		\$2,058,520		15,975,563		\$0.1289		\$1,559,215		\$1,033,544		\$37,385,989	
WEST SHORE	\$891,348	218,753		\$4.07			\$1,060,952		\$337,530		3,250,010		\$0.1039		\$317,201		\$110,527		\$4,289,399	
STATE TOTAL	\$90,201,007	18,607,899		\$4.85			\$90,248,310		\$27,089,564		277,468,343		\$0.0976		\$27,080,912		\$17,186,176		\$489,939,864	

TABLE 41
TAX GRANTS FOR
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	TAXABLE VALUE ('000)	FYES	TAXABLE VALUE PER FYES	OPERATING MILLAGE LEVIED	EQUALIZATION MILLAGE	TAX GRANT
ALPENA	\$853,226	1,272	\$671	2.4542	0.550	\$817,133
BAY DE NOC	\$883,567	1,857	\$476	2.3371	0.550	\$1,392,100
DELTA	\$10,329,266	6,354	\$1,626	2.0427	0.550	\$744,371
GLEN OAKS	\$1,430,005	1,022	\$1,399	2.7453	0.550	\$247,324
GOGEBIC	\$347,477	678	\$513	1.3747	0.375	\$336,866
GRAND RAPIDS	\$17,648,394	8,880	\$1,987	1.7865	0.550	\$0
HENRY FORD	\$4,313,878	7,855	\$549	2.4596	0.550	\$5,573,123
JACKSON	\$3,595,871	3,348	\$1,074	1.1638	0.164	\$419,528
KALAMAZOO VALLEY	\$6,435,309	6,035	\$1,066	2.4092	0.550	\$2,565,780
KELLOGG	\$3,032,750	3,505	\$865	2.8636	0.550	\$1,877,629
KIRTLAND	\$2,355,688	1,103	\$2,136	2.1707	0.550	\$0
LAKE MICHIGAN	\$5,671,414	2,278	\$2,490	1.8209	0.550	\$0
LANSING	\$9,026,707	10,488	\$861	3.8544	0.550	\$5,641,495
MACOMB	\$25,573,225	12,638	\$2,024	1.4359	0.436	\$0
MID MICHIGAN	\$1,420,265	1,926	\$737	1.2792	0.279	\$592,589
MONROE	\$5,100,912	2,321	\$2,198	2.1785	0.550	\$0
MONTCALM	\$1,706,373	997	\$1,712	2.7489	0.550	\$69,640
MOTT	\$10,079,184	6,086	\$1,656	1.9966	0.550	\$612,556
MUSKEGON	\$3,613,149	3,177	\$1,137	2.2037	0.550	\$1,226,640
NORTH CENTRAL	\$2,117,533	1,196	\$1,771	2.0636	0.550	\$44,730
NORTHWESTERN	\$3,071,914	2,856	\$1,076	2.2693	0.550	\$1,198,520
OAKLAND	\$55,604,203	14,676	\$3,789	1.5889	0.550	\$0
ST. CLAIR	\$4,976,878	2,972	\$1,675	1.8891	0.550	\$268,074
SCHOOLCRAFT	\$12,578,893	6,605	\$1,904	1.8024	0.550	\$0
SOUTHWESTERN	\$1,414,389	1,657	\$854	2.5868	0.550	\$897,680
WASHTENAW	\$11,734,874	7,397	\$1,586	3.4343	0.550	\$1,029,293
WAYNE COUNTY	\$27,171,210	7,249	\$3,748	2.4862	0.550	\$0
WEST SHORE	\$1,958,531	863	\$2,269	2.1609	0.550	\$0
STATE TOTAL	\$234,045,085	127,291	\$1,839			\$25,555,071

NOTE: A tax equalization grant has been used to compensate colleges for a low tax base. In this case, tax revenue per FYES is equalized upward to a guaranteed level (the state average), if the college qualifies by levying additional millage beyond 1 mill (but not in excess of 1.55 mills).

TABLE 42
DEDUCTIONS
Fiscal Year 2005-06

	ONE MILL DEDUCT	IN DISTRICT CREDITS	OUT-OF- DISTRICT CREDITS	IN DISTRICT TUITION	OUT-OF- DISTRICT TUITION	AVERAGE TUITION REVENUE	IMPUTED TUITION REVENUE	TUITION DEDUCT (SMALLER)
ALPENA	(\$853,226)	22,958	16,455	\$66.00	\$99.00	\$2,874,238	\$3,144,273	(\$2,874,238)
BAY DE NOC	(\$883,567)	30,650	26,899	\$59.75	\$83.50	\$4,283,824	\$4,077,404	(\$4,077,404)
DELTA	(\$10,329,266)	166,952	30,086	\$67.50	\$93.50	\$12,788,698	\$14,082,241	(\$12,788,698)
GLEN OAKS	(\$1,430,005)	27,004	4,662	\$59.00	\$75.00	\$2,049,972	\$1,942,827	(\$1,942,827)
GOGEBIC	(\$347,477)	9,654	11,349	\$64.00	\$82.00	\$1,609,822	\$1,548,474	(\$1,548,474)
GRAND RAPIDS	(\$17,648,394)	202,397	72,818	\$65.00	\$100.00	\$18,795,617	\$20,437,605	(\$18,795,617)
HENRY FORD	(\$4,313,878)	63,156	180,315	\$57.00	\$112.00	\$20,138,173	\$23,795,172	(\$20,138,173)
JACKSON	(\$3,595,871)	54,477	49,323	\$69.00	\$88.50	\$7,751,058	\$8,123,999	(\$7,751,058)
KALAMAZOO VALLEY	(\$6,435,309)	124,768	62,332	\$51.00	\$87.00	\$13,166,424	\$11,786,052	(\$11,786,052)
KELLOGG	(\$3,032,750)	66,516	42,148	\$57.75	\$93.60	\$7,826,928	\$7,786,349	(\$7,786,349)
KIRTLAND	(\$2,355,688)	23,198	10,987	\$61.35	\$96.25	\$2,393,444	\$2,480,671	(\$2,393,444)
LAKE MICHIGAN	(\$5,671,414)	55,454	15,157	\$65.00	\$77.00	\$4,715,537	\$4,771,599	(\$4,715,537)
LANSING	(\$9,026,707)	194,553	130,625	\$54.00	\$86.00	\$23,558,361	\$21,739,612	(\$21,739,612)
MACOMB	(\$25,573,225)	331,030	60,743	\$60.00	\$88.00	\$25,456,045	\$25,207,246	(\$25,207,246)
MID MICHIGAN	(\$1,420,265)	21,697	38,000	\$59.50	\$99.00	\$4,749,555	\$5,052,972	(\$4,749,555)
MONROE	(\$5,100,912)	60,635	11,322	\$53.00	\$87.00	\$4,680,511	\$4,198,669	(\$4,198,669)
MONTCALM	(\$1,706,373)	18,064	12,850	\$60.00	\$87.00	\$2,252,722	\$2,201,790	(\$2,201,790)
MOTT	(\$10,079,184)	156,011	32,659	\$69.00	\$103.20	\$12,362,306	\$14,135,211	(\$12,362,306)
MUSKEGON	(\$3,613,149)	67,223	31,273	\$56.00	\$82.00	\$6,884,598	\$6,328,874	(\$6,328,874)
NORTH CENTRAL	(\$2,117,533)	15,533	21,533	\$58.00	\$90.00	\$2,886,573	\$2,838,884	(\$2,838,884)
NORTHWESTERN	(\$3,071,914)	44,189	44,399	\$63.20	\$110.10	\$6,684,930	\$7,681,075	(\$6,684,930)
OAKLAND	(\$55,604,203)	384,689	70,274	\$52.50	\$88.90	\$29,553,694	\$26,443,460	(\$26,443,460)
ST. CLAIR	(\$4,976,878)	73,183	18,939	\$64.00	\$99.00	\$6,126,782	\$6,558,679	(\$6,126,782)
SCHOOLCRAFT	(\$12,578,893)	122,485	82,305	\$61.00	\$91.00	\$14,837,714	\$14,961,295	(\$14,837,714)
SOUTHWESTERN	(\$1,414,389)	21,138	30,232	\$60.25	\$69.50	\$4,012,311	\$3,374,689	(\$3,374,689)
WASHTENAW	(\$11,734,874)	160,221	69,033	\$60.00	\$101.00	\$15,910,441	\$16,585,593	(\$15,910,441)
WAYNE COUNTY	(\$27,171,210)	208,890	15,889	\$54.00	\$70.00	\$14,030,956	\$12,392,290	(\$12,392,290)
WEST SHORE	(\$1,958,531)	22,893	3,845	\$61.00	\$97.00	\$1,728,232	\$1,769,438	(\$1,728,232)
STATE TOTAL	(\$234,045,085)	2,749,618	1,196,450	\$60.28	\$90.57			(\$263,723,345)

TABLE 42 (continued)
DEDUCTIONS
Fiscal Year 2005-06

	OPERATING FUND REVENUE	TOTAL SOURCES OF OPER REVENUE	OTHER REV. % TOTAL	OTHER REVENUE DEDUCT	TOTAL DEDUCTIONS
ALPENA	\$11,664,868	\$437,103	3.7%	(\$384,941)	(\$4,112,405)
BAY DE NOC	\$11,763,362	\$445,297	3.8%	(\$388,191)	(\$5,349,162)
DELTA	\$60,400,184	\$3,262,626	5.4%	(\$1,993,206)	(\$25,111,170)
GLEN OAKS	\$8,904,908	\$42,642	0.5%	(\$293,862)	(\$3,666,694)
GOGEBIC	\$7,161,171	\$286,777	4.0%	(\$236,319)	(\$2,132,270)
GRAND RAPIDS	\$71,413,664	\$3,978,533	5.6%	(\$2,356,651)	(\$38,800,662)
HENRY FORD	\$60,984,060	\$2,375,179	3.9%	(\$2,012,474)	(\$26,464,525)
JACKSON	\$28,811,058	\$2,201,429	7.6%	(\$950,765)	(\$12,297,694)
KALAMAZOO VALLEY	\$38,459,534	\$706,045	1.8%	(\$1,269,165)	(\$19,490,526)
KELLOGG	\$27,863,493	\$702,477	2.5%	(\$919,495)	(\$11,738,594)
KIRTLAND	\$12,587,018	\$1,000,067	7.9%	(\$415,372)	(\$5,164,504)
LAKE MICHIGAN	\$21,815,603	\$745,248	3.4%	(\$719,915)	(\$11,106,866)
LANSING	\$92,865,625	\$3,571,375	3.8%	(\$3,064,566)	(\$33,830,885)
MACOMB	\$98,914,422	\$2,644,912	2.7%	(\$3,264,176)	(\$54,044,647)
MID MICHIGAN	\$12,510,773	\$202,231	1.6%	(\$412,856)	(\$6,582,676)
MONROE	\$20,211,633	\$242,603	1.2%	(\$666,984)	(\$9,966,565)
MONTCALM	\$10,684,099	\$285,559	2.7%	(\$352,575)	(\$4,260,738)
MOTT	\$58,555,295	\$1,943,544	3.3%	(\$1,932,325)	(\$24,373,815)
MUSKEGON	\$24,137,765	\$181,165	0.8%	(\$796,546)	(\$10,738,569)
NORTH CENTRAL	\$10,421,617	\$121,997	1.2%	(\$343,913)	(\$5,300,330)
NORTHWESTERN	\$28,806,528	\$1,130,558	3.9%	(\$950,615)	(\$10,707,459)
OAKLAND	\$134,978,897	\$1,537,805	1.1%	(\$4,454,304)	(\$86,501,967)
ST. CLAIR	\$23,643,676	\$573,210	2.4%	(\$780,241)	(\$11,883,901)
SCHOOLCRAFT	\$55,918,908	\$2,307,967	4.1%	(\$1,845,324)	(\$29,261,931)
SOUTHWESTERN	\$14,887,690	\$756,888	5.1%	(\$491,294)	(\$5,280,372)
WASHTENAW	\$74,616,031	\$3,929,251	5.3%	(\$2,462,329)	(\$30,107,644)
WAYNE COUNTY	\$93,882,929	\$1,375,366	1.5%	(\$3,098,137)	(\$42,661,637)
WEST SHORE	\$8,594,899	\$210,025	2.4%	(\$283,632)	(\$3,970,395)
STATE TOTAL	\$1,125,459,710	\$37,197,879	3.3%	(\$37,140,173)	(\$534,908,603)

TABLE 43
MAJOR FUNDING FORMULA COMPONENTS FOR
Fiscal Year 2005-06

	INSTRUCTIONAL NEED	INSTRUCTIONAL NEED	TAX GRANTS	GROSS FORMULA NEED	TOTAL DEDUCTS	FORMULA NET NEED
ALPENA	\$4,652,726	\$6,724,364	\$817,133	\$12,194,223	(\$4,112,405)	\$8,081,818
BAY DE NOC	\$6,347,964	\$7,366,621	\$1,392,100	\$15,106,685	(\$5,349,162)	\$9,757,523
DELTA	\$22,190,922	\$23,913,644	\$744,371	\$46,848,937	(\$25,111,170)	\$21,737,767
GLEN OAKS	\$3,532,527	\$4,490,852	\$247,324	\$8,270,703	(\$3,666,694)	\$4,604,009
GOGEBIC	\$2,386,104	\$3,552,141	\$336,866	\$6,275,111	(\$2,132,270)	\$4,142,841
GRAND RAPIDS	\$29,540,139	\$30,817,498	\$0	\$60,357,637	(\$38,800,662)	\$21,556,975
HENRY FORD	\$25,764,642	\$28,132,044	\$5,573,123	\$59,469,809	(\$26,464,525)	\$33,005,284
JACKSON	\$11,710,787	\$12,978,815	\$419,528	\$25,109,130	(\$12,297,694)	\$12,811,436
KALAMAZOO VALLEY	\$21,382,420	\$19,777,689	\$2,565,780	\$43,725,889	(\$19,490,526)	\$24,235,363
KELLOGG	\$12,556,702	\$15,424,582	\$1,877,629	\$29,858,913	(\$11,738,594)	\$18,120,319
KIRTLAND	\$4,238,875	\$6,032,391	\$0	\$10,271,266	(\$5,164,504)	\$5,106,762
LAKE MICHIGAN	\$7,966,218	\$11,228,250	\$0	\$19,194,468	(\$11,106,866)	\$8,087,602
LANSING	\$35,833,647	\$37,048,203	\$5,641,495	\$78,523,345	(\$33,830,885)	\$44,692,460
MACOMB	\$45,228,461	\$45,116,845	\$0	\$90,345,306	(\$54,044,647)	\$36,300,659
MID MICHIGAN	\$7,058,098	\$6,881,342	\$592,589	\$14,532,029	(\$6,582,676)	\$7,949,353
MONROE	\$8,139,171	\$9,777,642	\$0	\$17,916,813	(\$9,966,565)	\$7,950,248
MONTCALM	\$3,520,482	\$4,997,772	\$69,640	\$8,587,894	(\$4,260,738)	\$4,327,156
MOTT	\$21,367,496	\$24,082,429	\$612,556	\$46,062,481	(\$24,373,815)	\$21,688,666
MUSKEGON	\$10,761,990	\$11,791,664	\$1,226,640	\$23,780,294	(\$10,738,569)	\$13,041,725
NORTH CENTRAL	\$3,978,204	\$5,395,043	\$44,730	\$9,417,977	(\$5,300,330)	\$4,117,647
NORTHWESTERN	\$10,090,993	\$14,099,248	\$1,198,520	\$25,388,761	(\$10,707,459)	\$14,681,302
OAKLAND	\$39,423,502	\$48,269,003	\$0	\$87,692,505	(\$86,501,967)	\$1,190,538
ST. CLAIR	\$9,668,327	\$10,675,210	\$268,074	\$20,611,611	(\$11,883,901)	\$8,727,710
SCHOOLCRAFT	\$20,580,862	\$23,906,281	\$0	\$44,487,143	(\$29,261,931)	\$15,225,212
SOUTHWESTERN	\$6,072,447	\$7,563,899	\$897,680	\$14,534,026	(\$5,280,372)	\$9,253,654
WASHTENAW	\$27,058,908	\$28,221,004	\$1,029,293	\$56,309,205	(\$30,107,644)	\$26,201,561
WAYNE COUNTY	\$25,838,590	\$37,385,989	\$0	\$63,224,579	(\$42,661,637)	\$20,562,942
WEST SHORE	\$2,763,175	\$4,289,399	\$0	\$7,052,574	(\$3,970,395)	\$3,082,179
STATE TOTAL	\$429,654,379	\$489,939,864	\$25,555,071	\$945,149,314	(\$534,908,603)	\$410,240,711

SECTION VI

DATA BOOK COMPANION

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSEX64.XLS)

STATE TOTALS

UNDULICATED	IN-	OUT-	TOTAL
HEADCOUNT=====	DISTRICT	DISTRICT	
	295,629	143,424	439,053

ACS CODE	# OF COURSES DELIVERED	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL				STUDENT CREDIT HOURS			
		STUDENT HEADCOUNT		STUDENT CONTACT HOURS		STUDENT CONTACT HOURS		STUDENT CONTACT HOURS		TATIONAL		CONTACT		IN-		OUT-	
		IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-	DISTRICT	DISTRICT	DISTRICT	DISTRICT
		DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT
		TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL
1.1	GENERAL EDUCATION	7,424	36,058	521,864	202,419	724,283	28,659,592	11,206,968	39,866,560	2,947,656	1,603,786	630,783	2,234,569	72,083	80,373		
1.2	BUSINESS & HUMAN SERVICES	7,644	21,500	206,141	102,525	308,666	10,221,919	4,705,513	14,927,432	13,775,306	560,708	242,434	803,142	25,908	30,095		
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	4,976	10,527	55,411	43,171	98,582	3,310,031	2,258,316	5,568,347	5,390,530	145,278	101,733	247,011	7,969	11,227		
1.4	HEALTH OCCUPATIONS	2,526	7,212	75,383	40,945	116,328	5,337,941	3,061,349	8,399,290	7,948,078	205,243	119,008	324,251	10,459	16,933		
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	528	5,580	71,431	31,105	102,536	3,878,162	1,660,679	5,538,841	132,397	230,756	99,232	329,988	10,643	11,169		
1.6	HUMAN DEVELOPMENT	617	1,369	34,841	8,081	42,922	428,900	114,256	543,156		9,360	3,069	12,429	400	1,095		
1.7	PERSONAL INTEREST	1,566	3,191	48,188	15,059	63,247	612,823	175,995	788,818		4,163	3,643	7,806	251	1,589		
1.0	TOTAL	25,281	85,437	1,013,259	443,305	1,456,564	52,449,368	23,183,076	75,632,444	30,193,967	2,759,294	1,199,902	3,959,196	127,713	152,481		

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Alpena Community College

UNDULPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	1,468	1,237
		TOTAL
		2,705

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT		STUDENT CREDIT HOURS			
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		STUDENT CONTACT HOURS		STUDENT CREDIT HOURS		STUDENT CREDIT HOURS					
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL	FYES	CHES
1.1	GENERAL EDUCATION	172	458	4,311	3,046	7,357	249,459	169,237	418,696	26,640	14,065	9,839	23,904	771	844	
1.2	BUSINESS & HUMAN SERVICES	99	198	1,597	1,032	2,629	76,223	49,407	125,630	125,630	4,219	2,784	7,003	226	253	
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	103	125	857	806	1,663	61,828	63,145	124,973	124,973	2,654	2,634	5,288	171	252	
1.4	HEALTH OCCUPATIONS	34	52	513	236	749	39,880	18,096	57,976	57,976	1,327	604	1,931	62	117	
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	13	39	203	223	426	14,368	13,424	27,792	0	693	594	1,287	42	56	
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0	0	
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0	0	
1.0	TOTAL	421	872	7,481	5,343	12,824	441,758	313,309	755,067	335,219	22,958	16,455	39,413	1,272	1,522	

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS0264.XLS)

Bay de Noc Community College

UNDULPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	2,622	2,778
		5,400

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS		STUDENT CREDIT HOURS			
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		STUDENT CONTACT HOURS		TIONAL CONTACT HOURS		STUDENT CREDIT HOURS		STUDENT CREDIT HOURS			
			IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-		
			DISTRICT	DISTRICT	TOTAL	DISTRICT	DISTRICT	TOTAL	DISTRICT	DISTRICT	TOTAL	DISTRICT	DISTRICT	TOTAL	FYES	CHES
1.1	GENERAL EDUCATION	117	527	4,528	3,723	8,251	267,444	215,390	482,834	89,682	15,990	13,046	29,036	937	973	
1.2	BUSINESS & HUMAN SERVICES	162	409	2,720	2,273	4,993	107,404	95,217	202,621	202,600	6,622	5,785	12,407	400	409	
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	127	169	891	1,052	1,943	66,101	75,396	141,497	140,121	3,040	3,126	6,166	199	285	
1.4	HEALTH OCCUPATIONS	44	149	1,055	1,209	2,264	67,096	75,406	142,502	139,494	2,798	3,118	5,916	191	287	
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	11	52	533	470	1,003	31,584	27,712	59,296	512	1,987	1,738	3,725	120	120	
1.6	HUMAN DEVELOPMENT	5	5	43	15	58	131	58	189		13	6	19	1	0	
1.7	PERSONAL INTEREST	25	30	202	63	265	1,738	782	2,520		200	80	280	9	5	
1.0	TOTAL	491	1,341	9,972	8,805	18,777	541,498	489,961	1,031,459	572,409	30,650	26,899	57,549	1,857	2,079	

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSEX64.XLS)

Delta College

UNDULPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	13,745	2,792
		TOTAL
		16,537

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT		STUDENT CREDIT HOURS																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		STUDENT CREDIT HOURS		STUDENT CREDIT HOURS		STUDENT CREDIT HOURS		STUDENT CREDIT HOURS																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																									
			IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSEX64.XLS)

Glen Oaks Community College

UNDULICATED	IN-	OUT-	TOTAL
HEADCOUNT=====>	DISTRICT	DISTRICT	
	2,903	735	3,638

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				OCCUPA-				STUDENT CREDIT HOURS			
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		TIONAL		CONTACT		IN-		OUT-	
			IN-	OUT-	IN-	OUT-	DISTRICT	DISTRICT	HOURS	DISTRICT	DISTRICT	DISTRICT	DISTRICT	CHES
1.1	GENERAL EDUCATION	110	356	4,287	747	5,034	265,177	46,233	311,410	11,849	14,483	2,486	16,969	547 628
1.2	BUSINESS & HUMAN SERVICES	115	318	2,444	539	2,983	88,348	15,302	103,650	96,937	5,256	911	6,167	199 209
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	48	92	628	86	714	38,226	4,681	42,907	42,772	1,991	261	2,252	73 87
1.4	HEALTH OCCUPATIONS	47	106	927	211	1,138	81,116	16,349	97,465	75,037	3,104	639	3,743	121 197
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	8	37	484	82	566	35,969	5,964	41,933	0	2,141	355	2,496	81 85
1.6	HUMAN DEVELOPMENT	51	57	874	184	1,058	5,537	1,186	6,723		29	10	39	1 14
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0 0
1.0	TOTAL	379	966	9,644	1,849	11,493	514,373	89,715	604,088	226,595	27,004	4,662	31,666	1,022 1,220

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSEX64.XLS)

Gogebic Community College

UNDULPLICATED	IN-	OUT-	
HEADCOUNT=====>	DISTRICT	DISTRICT	TOTAL
	572	791	1,363

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				OCCUPA-				STUDENT CREDIT HOURS			
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		TIONAL		CONTACT		IN-		OUT-	
			IN-	OUT-	IN-	OUT-	DISTRICT	TOTAL	DISTRICT	TOTAL	DISTRICT	TOTAL	DISTRICT	TOTAL
1.1	GENERAL EDUCATION	138	297	2,271	2,195	4,466	106,410	109,921	216,331	10,438	5,859	6,201	12,060	436
1.2	BUSINESS & HUMAN SERVICES	103	182	772	1,094	1,866	38,800	48,663	87,463	87,463	2,030	2,551	4,581	176
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	65	67	345	421	766	22,240	25,016	47,256	47,256	919	1,206	2,125	95
1.4	HEALTH OCCUPATIONS	30	41	240	526	766	10,320	24,760	35,080	35,080	499	1,078	1,577	71
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	15	48	43	91	2,816	2,416	5,232	0	172	151	323	11
1.6	HUMAN DEVELOPMENT	2	16	175	162	337	2,800	2,592	5,392		175	162	337	11
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0	0	0	0	0	0
1.0	TOTAL	345	618	3,851	4,441	8,292	183,386	213,368	396,754	180,237	9,654	11,349	21,003	800

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSEX64.XLS)

Grand Rapids Community College

UNDULICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	16,420	7,360
		TOTAL
		23,780

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				STUDENT HEADCOUNT				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS				STUDENT CREDIT HOURS				TOTAL	FYES	CHES
			IN-		OUT-		TOTAL	IN-		OUT-		TOTAL	DISTRICT	IN-	DISTRICT	TOTAL	OUT-	DISTRICT	TOTAL						
			DISTRICT	DISTRICT	DISTRICT	DISTRICT		DISTRICT	DISTRICT	DISTRICT	DISTRICT									DISTRICT	DISTRICT	DISTRICT			
1.1	GENERAL EDUCATION	312	2,301	41,927	14,201	56,128	2,094,912	709,376	2,804,288	158,064	117,958	39,945	157,903	5,094	5,654										
1.2	BUSINESS & HUMAN SERVICES	183	915	15,111	5,322	20,433	761,672	289,392	1,051,064	1,001,848	43,301	15,436	58,737	1,895	2,119										
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	225	610	4,091	2,695	6,786	267,435	156,922	424,357	419,989	10,615	6,299	16,914	546	856										
1.4	HEALTH OCCUPATIONS	97	471	5,840	2,518	8,358	320,584	140,144	460,728	459,000	12,127	5,349	17,476	564	929										
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	22	269	4,730	1,506	6,236	289,664	91,824	381,488	8,800	17,928	5,681	23,609	762	769										
1.6	HUMAN DEVELOPMENT	1	6	156	36	192	7,488	1,728	9,216		468	108	576	19	19										
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0	0										
1.0	TOTAL	840	4,572	71,855	26,278	98,133	3,741,755	1,389,386	5,131,141	2,047,701	202,397	72,818	275,215	8,880	10,346										

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Henry Ford Community College

UNDULPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	4,933	17,400
		TOTAL
		22,333

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS				STUDENT CREDIT HOURS				TOTAL	FYES	CHES
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		OCCUPA- TIONAL CONTACT HOURS		STUDENT CREDIT HOURS		OCCUPA- TIONAL CONTACT HOURS		STUDENT CREDIT HOURS								
			IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT			
1.1	GENERAL EDUCATION	277	1,912	12,756	28,564	41,320	689,098	1,485,654	2,174,752	143,928	88,138	40,848	128,986	4,161	4,385						
1.2	BUSINESS & HUMAN SERVICES	312	989	3,175	10,651	13,826	152,073	471,443	623,516	604,534	8,946	26,853	35,799	1,155	1,257						
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	270	747	933	9,075	10,008	52,749	434,886	487,635	479,713	2,538	22,634	25,172	812	983						
1.4	HEALTH OCCUPATIONS	148	376	1,357	6,186	7,543	99,901	505,390	605,291	598,999	4,782	23,186	27,968	902	1,220						
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	45	461	2,112	7,024	9,136	98,997	319,376	418,373	2,616	19,243	5,976	25,219	814	843						
1.6	HUMAN DEVELOPMENT	20	26	90	259	349	1,308	4,834	6,142		66	261	327	11	12						
1.7	PERSONAL INTEREST	144	241	755	1,717	2,472	6,544	12,717	19,261		0	0	0	0	39						
1.0	TOTAL	1,216	4,752	21,178	63,476	84,654	1,100,670	3,234,300	4,334,970	1,829,790	63,156	180,315	243,471	7,855	8,739						

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1064.XLS)

Jackson Community College

UNDULPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	5,224	4,326
		TOTAL
		9,550

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED		STUDENT HEADCOUNT		STUDENT CONTACT HOURS		OCCUPA- TIONAL CONTACT		STUDENT CREDIT HOURS		TOTAL	FYES	CHES
			IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-			
			DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT			
1.1	GENERAL EDUCATION	153	1,097	12,399	9,269	21,668	714,854	567,500	1,282,354	0	35,433	29,138	64,571	2,083	2,585
1.2	BUSINESS & HUMAN SERVICES	111	450	3,199	3,174	6,373	167,291	169,101	336,392	336,392	8,693	8,860	17,553	566	678
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	101	219	690	460	1,150	40,724	28,099	68,823	68,592	1,490	1,097	2,587	83	139
1.4	HEALTH OCCUPATIONS	73	307	2,047	2,404	4,451	130,969	152,758	283,727	283,727	5,373	6,703	12,076	390	572
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	8	153	1,195	1,193	2,388	64,054	65,213	129,267	0	3,488	3,525	7,013	226	261
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0	0
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0	0
1.0	TOTAL	446	2,226	19,530	16,500	36,030	1,117,892	982,671	2,100,563	688,711	54,477	49,323	103,800	3,348	4,235

**2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSEX64.XLS)**

Kalamazoo Valley Community College

UNDUPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	12,365	6,135
		18,500

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT		STUDENT CREDIT HOURS				TOTAL	FYES	CHES
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		OCCUPA- TIONAL CONTACT		STUDENT CREDIT HOURS										
			IN-	OUT-	DISTRICT	TOTAL	IN-	OUT-	DISTRICT	TOTAL	IN-	OUT-	DISTRICT	TOTAL					
1.1	GENERAL EDUCATION	262	1,536	27,034	12,658	39,692	1,394,616	677,632	2,072,248	218,760	78,084	39,090	117,174	3,780	4,178				
1.2	BUSINESS & HUMAN SERVICES	150	633	9,153	4,399	13,552	527,902	269,377	797,279	779,821	24,365	11,819	36,184	1,167	1,607				
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	117	260	2,253	1,331	3,584	169,367	88,948	258,315	258,229	6,322	3,299	9,621	310	521				
1.4	HEALTH OCCUPATIONS	126	316	3,858	2,133	5,991	254,593	158,217	412,810	412,567	8,941	5,176	14,117	455	832				
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	13	149	2,467	1,025	3,492	115,280	48,080	163,360	1,824	7,056	2,948	10,004	323	329				
1.6	HUMAN DEVELOPMENT	0	0	0	0	0	0	0	0		0	0	0	0	0				
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0	0				
1.0	TOTAL	668	2,894	44,765	21,546	66,311	2,461,758	1,242,254	3,704,012	1,671,201	124,768	62,332	187,100	6,035	7,467				

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Kellogg Community College

UNDUPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	9,850	7,240
		17,090

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT				STUDENT CREDIT HOURS			
			# OF COURSES DELIVERED		# OF SECTIONS		STUDENT CONTACT HOURS		OCCUPA- TIONAL CONTACT		STUDENT CREDIT HOURS		STUDENT CREDIT HOURS					
			IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-				
1.1	GENERAL EDUCATION	372	1,250	13,063	7,173	20,236	595,849	334,799	930,648	1,296	32,058	18,541	50,599	1,632	1,876			
1.2	BUSINESS & HUMAN SERVICES	387	1,136	6,898	5,483	12,381	270,651	170,101	440,752	34,979	15,982	10,081	26,063	841	889			
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	862	2,054	6,496	5,665	12,161	86,624	65,890	152,514	21,535	3,508	2,477	5,985	193	307			
1.4	HEALTH OCCUPATIONS	212	704	4,650	3,341	7,991	178,841	183,783	362,624	36,156	6,433	6,489	12,922	417	731			
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	36	232	3,012	1,388	4,400	161,568	77,786	239,354	0	8,513	4,547	13,060	421	483			
1.6	HUMAN DEVELOPMENT	81	121	1,185	566	1,751	12,481	4,869	17,350		23	13	36	1	35			
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0	0			
1.0	TOTAL	1,950	5,497	35,304	23,616	58,920	1,306,014	837,228	2,143,242	93,966	66,517	42,148	108,665	3,505	4,321			

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Kirtland Community College

UNDULICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	1,965	1,659
		3,624

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED						STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS		STUDENT CREDIT HOURS				FYES	CHES	
			IN-		OUT-		TOTAL	IN-	OUT-	DISTRICT	TOTAL	IN-	OUT-	DISTRICT	TOTAL						
			DISTRICT	DISTRICT	DISTRICT	DISTRICT										DISTRICT	DISTRICT	DISTRICT			DISTRICT
1.1	GENERAL EDUCATION	180	423	3,709	1,406	5,115	187,578	68,292	255,870	9,882	10,681	3,887	14,568	470	516						
1.2	BUSINESS & HUMAN SERVICES	183	447	2,255	1,236	3,491	95,935	59,916	155,851	144,583	4,837	2,288	7,125	230	314						
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	317	664	1,719	1,652	3,371	41,639	29,625	71,264	71,264	1,815	1,247	3,062	99	144						
1.4	HEALTH OCCUPATIONS	60	155	1,441	1,046	2,487	83,872	65,136	149,008	149,008	3,543	2,636	6,179	199	300						
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	12	66	664	273	937	37,225	14,931	52,156	260	2,323	929	3,252	105	105						
1.6	HUMAN DEVELOPMENT	10	12	61	4	65	398	16	414		0	0	0	0	1						
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0	0	0	0	0	0	0						
1.0	TOTAL	762	1,767	9,849	5,617	15,466	446,647	237,916	684,563	374,997	23,199	10,987	34,186	1,103	1,380						

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSEX64.XLS)

Lake Michigan College

UNDULICATED	IN-	OUT-
HEADCOUNT=====	DISTRICT	DISTRICT
	5,121	1,439
		TOTAL
		6,560

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS		STUDENT CREDIT HOURS				FYES	CHES
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		STUDENT CONTACT HOURS		T		STUDENT CREDIT HOURS							
			IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-		
1.1	GENERAL EDUCATION	214	832	11,598	2,610	14,208	659,919	158,489	818,408	85,599	35,037	8,040	43,077	1,390	1,650			
1.2	BUSINESS & HUMAN SERVICES	142	402	3,536	1,029	4,565	151,900	40,776	192,676	192,635	10,145	2,432	12,577	406	388			
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	80	142	794	372	1,166	47,261	18,821	66,082	64,993	2,178	923	3,101	100	133			
1.4	HEALTH OCCUPATIONS	65	214	3,573	1,719	5,292	281,050	157,927	438,977	438,976	10,017	5,385	15,402	497	885			
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	27	242	2,349	549	2,898	121,493	28,980	150,473	0	7,277	1,759	9,036	291	303			
1.6	HUMAN DEVELOPMENT	8	14	172	25	197	5,678	756	6,434		472	66	538	17	13			
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0	0	0	0	0	0	0			
1.0	TOTAL	536	1,846	22,022	6,304	28,326	1,267,301	405,749	1,673,050	782,203	65,126	18,605	83,731	2,701	3,372			

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Lansing Community College

UNDUPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	18,719	12,327
		TOTAL
		31,046

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT		STUDENT CREDIT HOURS				FYES	CHES
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		TOTAL	HOURS	IN-		OUT-		TOTAL	DISTRICT	IN-	DISTRICT		
			DISTRICT	OUT-	DISTRICT	OUT-			DISTRICT	OUT-	DISTRICT	OUT-						
1.1	GENERAL EDUCATION	470	2,727	21,304	14,203	35,507	1,825,607	1,202,210	3,027,817	519,385	100,724	65,352	166,076	5,357	6,104			
1.2	BUSINESS & HUMAN SERVICES	439	1,867	10,104	6,830	16,934	757,313	536,573	1,293,886	1,227,574	43,976	30,189	74,165	2,392	2,609			
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	331	841	2,488	2,059	4,547	353,708	333,096	686,804	679,586	16,255	15,278	31,533	1,017	1,385			
1.4	HEALTH OCCUPATIONS	129	317	2,079	1,076	3,155	338,124	187,282	525,406	524,900	13,533	7,368	20,901	674	1,059			
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	30	528	4,056	2,608	6,664	301,424	189,216	490,640	0	18,731	11,810	30,541	985	989			
1.6	HUMAN DEVELOPMENT	23	70	624	309	933	23,008	10,592	33,600		1,335	629	1,964	63	68			
1.7	PERSONAL INTEREST	4	10	90	26	116	508	208	716		0	0	0	0	1			
0	TOTAL	1,426	6,360	40,745	27,111	67,856	3,599,692	2,459,177	6,058,869	2,951,445	194,554	130,626	325,180	10,488	12,215			

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1664.XLS)

Macomb Community College

UNDUPLICATED	IN-	OUT-	TOTAL
HEADCOUNT=====	DISTRICT	DISTRICT	
	31,093	12,302	43,395

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS				STUDENT CREDIT HOURS				FYES	CHES
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		STUDENT CONTACT HOURS		STUDENT CONTACT HOURS		STUDENT CREDIT HOURS		STUDENT CREDIT HOURS							
			IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT		
1.1	GENERAL EDUCATION	322	2,534	55,377	7,393	62,770	3,634,293	464,872	4,099,165	6,950	185,883	23,812	209,695	6,764	8,264					
1.2	BUSINESS & HUMAN SERVICES	728	2,057	27,451	8,862	36,313	1,620,068	349,283	1,969,351	1,890,399	83,591	19,103	102,694	3,313	3,970					
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	459	1,100	9,100	3,708	12,808	514,489	174,881	689,370	681,983	23,577	8,600	32,177	1,038	1,390					
1.4	HEALTH OCCUPATIONS	200	512	7,887	1,627	9,514	537,024	106,439	643,463	624,117	20,333	4,080	24,413	788	1,297					
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	17	209	4,568	698	5,266	259,560	40,932	300,492	10,422	14,024	2,169	16,193	522	606					
1.6	HUMAN DEVELOPMENT	69	113	941	432	1,373	27,110	8,254	35,364		1,552	500	2,052	66	71					
1.7	PERSONAL INTEREST	140	286	2,483	2,302	4,785	33,231	39,761	72,992		2,070	2,479	4,549	147	147					
1.0	TOTAL	1,935	6,811	107,807	25,022	132,829	6,625,775	1,184,422	7,810,197	3,213,871	331,030	60,743	391,773	12,638	15,745					

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Mid Michigan Community College

UNDULICATED HEADCOUNT=====	IN- DISTRICT	OUT- DISTRICT	TOTAL
	1,524	2,919	4,443

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				STUDENT HEADCOUNT				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS				STUDENT CREDIT HOURS			
			# OF		# OF		# OF		# OF		# OF		# OF		# OF		# OF		# OF			
			COURSES		SECTIONS		IN-		OUT-		IN-		OUT-		IN-		OUT-		IN-		OUT-	
			DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT
TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	TOTAL	
1.1	GENERAL EDUCATION	126	533	3,515	7,103	10,618	187,497	372,658	560,155	80,104	10,736	21,619	32,355	1,044	1,129							
1.2	BUSINESS & HUMAN SERVICES	88	215	1,232	2,223	3,455	82,301	142,430	224,731	224,719	3,883	6,832	10,715	346	453							
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	176	259	735	1,180	1,915	33,800	40,376	74,176	74,176	1,335	1,123	2,458	79	150							
1.4	HEALTH OCCUPATIONS	58	148	1,105	1,344	2,449	100,731	128,631	229,362	228,834	3,355	4,252	7,607	245	462							
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	18	146	899	1,539	2,438	43,038	74,877	117,915	35,894	2,388	4,174	6,562	212	238							
1.6	HUMAN DEVELOPMENT	1	4	7	16	23	76	151	227		0	0	0	0	0							
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0	0	0	0	0	0	0							
1.0	TOTAL	467	1,305	7,493	13,405	20,898	447,443	759,123	1,206,566	643,727	21,697	38,000	59,697	1,926	2,432							

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1864.XLS)

Monroe County Community College

UNDULICATED HEADCOUNT=====	IN- DISTRICT	OUT- DISTRICT	TOTAL
	6,528	1,318	7,846

ACS CODE	# OF COURSES DELIVERED	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS				STUDENT CREDIT HOURS			
		# OF		STUDENT HEADCOUNT		IN-		OUT-		TOTAL		IN-		OUT-		TOTAL	
		SECTIONS	DELIVERED	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT
1.1	GENERAL EDUCATION	166	641	11,287	2,022	13,309	626,739	111,901	738,640	171,756	34,827	6,307	41,134	1,327	1,489		
1.2	BUSINESS & HUMAN SERVICES	224	518	5,863	1,168	7,031	245,101	44,989	290,090	289,729	13,456	2,158	15,614	504	585		
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	83	159	1,321	441	1,762	102,242	29,860	132,102	132,015	4,202	1,185	5,387	174	266		
1.4	HEALTH OCCUPATIONS	43	77	1,308	280	1,588	116,450	24,839	141,289	141,265	4,538	930	5,468	176	285		
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	60	1,061	219	1,280	59,903	12,300	72,203	36,065	3,612	742	4,354	140	146		
1.6	HUMAN DEVELOPMENT	13	43	580	45	625	10,103	283	10,386		0	0	0	0	21		
1.7	PERSONAL INTEREST	69	120	1,233	128	1,361	15,615	1,772	17,387		0	0	0	0	35		
1.0	TOTAL	605	1,618	22,653	4,303	26,956	1,176,153	225,944	1,402,097	770,830	60,635	11,322	71,957	2,321	2,827		

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS1964.XLS)

Montcalm Community College

UNDUPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	2,526	1,656
		TOTAL
		4,182

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL		STUDENT CREDIT HOURS				FYES	CHES
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		CONTACT HOURS	IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL					
			IN- DISTRICT	OUT- DISTRICT	IN- DISTRICT	OUT- DISTRICT								IN- DISTRICT	OUT- DISTRICT	IN- DISTRICT		
1.1	GENERAL EDUCATION	129	418	3,720	2,153	5,873	177,675	116,609	294,284	7,312	9,872	6,705	16,577	535	593			
1.2	BUSINESS & HUMAN SERVICES	114	243	1,689	1,032	2,721	80,299	47,380	127,679	123,377	4,042	2,353	6,395	206	257			
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	56	107	421	318	739	19,602	14,396	33,998	32,720	969	682	1,651	53	69			
1.4	HEALTH OCCUPATIONS	35	89	852	805	1,657	60,592	61,488	122,080	120,672	2,779	2,797	5,576	180	246			
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	15	29	248	197	445	7,056	5,712	12,768	0	402	313	715	23	26			
1.6	HUMAN DEVELOPMENT	8	10	72	18	90	336	69	405		0	0	0	0	1			
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0	0			
1.0	TOTAL	357	896	7,002	4,523	11,525	345,560	245,654	591,214	284,081	18,064	12,850	30,914	997	1,192			

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Mott Community College

UNDULICATED	IN-	OUT-	
HEADCOUNT=====	DISTRICT	DISTRICT	TOTAL
	14,891	3,983	18,874

ACS CODE	# OF COURSES DELIVERED	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL				STUDENT CREDIT HOURS			
		STUDENT HEADCOUNT		STUDENT CONTACT HOURS		STUDENT CONTACT HOURS		STUDENT CONTACT HOURS		CONTACT		HOURS		IN-		OUT-	
		IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-	IN-	OUT-	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT
		DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT
1.1	GENERAL EDUCATION	289	2,135	34,147	6,716	40,863	1,723,407	372,054	2,095,461	130,109	90,183	19,795	109,978	3,548	4,225		
1.2	BUSINESS & HUMAN SERVICES	437	1,230	14,056	3,259	17,315	695,032	127,239	822,271	817,567	37,060	6,908	43,968	1,418	1,658		
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	156	448	2,721	1,200	3,921	188,739	53,963	242,702	235,127	7,849	2,004	9,853	318	489		
1.4	HEALTH OCCUPATIONS	125	547	5,663	1,279	6,942	297,893	63,398	361,291	361,263	9,857	2,172	12,029	388	728		
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	29	405	3,814	540	4,354	188,247	30,466	218,713	0	10,888	1,766	12,654	408	441		
1.6	HUMAN DEVELOPMENT	28	42	326	50	376	5,533	643	6,176		174	14	188	6	12		
1.7	PERSONAL INTEREST	80	155	1,054	560	1,614	21,048	7,453	28,501		0	0	0	0	57		
1.0	TOTAL	1,144	4,962	61,781	13,604	75,385	3,119,899	655,216	3,775,115	1,544,066	156,011	32,659	188,670	6,086	7,610		

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Muskegon Community College

UNDUPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	7,814	2,760
		TOTAL
		10,574

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS IN- DISTRICT	STUDENT CONTACT HOURS OUT- DISTRICT	TOTAL	OCCUPA- TIONAL CONTACT HOURS	STUDENT CREDIT HOURS				TOTAL	FYES	CHES
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT					OUT- DISTRICT	TOTAL					
1.1	GENERAL EDUCATION	300	1,256	16,584	7,441	24,025	873,217	394,222	1,267,439	116,364	46,396	20,902	67,298	2,171	2,555		
1.2	BUSINESS & HUMAN SERVICES	185	550	5,018	2,158	7,176	194,954	92,527	287,481	1,122	10,833	5,384	16,217	523	580		
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	72	155	1,279	417	1,696	80,596	31,166	111,762	111,762	2,842	1,164	4,006	129	225		
1.4	HEALTH OCCUPATIONS	53	90	1,389	667	2,056	104,555	48,642	153,197	150,029	3,964	1,895	5,859	189	309		
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	20	187	1,929	1,066	2,995	47,516	27,548	75,064	0	2,515	1,490	4,005	129	151		
1.6	HUMAN DEVELOPMENT	15	75	987	235	1,222	21,909	7,398	29,307		673	438	1,111	36	59		
1.7	PERSONAL INTEREST	48	62	817	64	881	6,066	486	6,552		0	0	0	0	13		
1.0	TOTAL	693	2,375	28,003	12,048	40,051	1,328,813	601,989	1,930,802	379,277	67,223	31,273	98,496	3,177	3,892		

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSCXX64.XLS)

North Central Michigan College

UNDULPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	2,038	2,014
		TOTAL
		4,052

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				STUDENT HEADCOUNT				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT				STUDENT CREDIT HOURS				TOTAL	FYES	CHES
			IN-		OUT-		TOTAL		IN-		OUT-		TOTAL		HOURS		IN-		OUT-						
			DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT				
1.1	GENERAL EDUCATION	134	452	4,572	4,648	9,220	202,568	247,203	449,771	2,182	9,821	13,491	23,312	752	907										
1.2	BUSINESS & HUMAN SERVICES	107	216	1,195	1,622	2,817	58,950	80,293	139,243	132,854	3,285	4,583	7,868	254	281										
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	10	12	45	43	88	2,692	2,376	5,068	5,068	130	112	242	8	10										
1.4	HEALTH OCCUPATIONS	28	38	478	461	939	47,721	41,071	88,792	64,944	1,376	1,419	2,795	90	179										
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	7	66	326	700	1,026	15,865	33,838	49,703	0	897	1,916	2,813	91	100										
1.6	HUMAN DEVELOPMENT	1	1	10	5	15	528	264	792		24	12	36	1	2										
1.7	PERSONAL INTEREST	0	0	0	0	0	0	0	0		0	0	0	0	0										
1.0	TOTAL	287	785	6,626	7,479	14,105	328,324	405,045	733,369	205,048	15,533	21,533	37,066	1,196	1,479										

Northwestern Michigan College

UNDUPLICATED	IN-DISTRICT	OUT-DISTRICT	TOTAL
HEADCOUNT=====	7,096	5,210	12,306

ACS CODE		# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED		STUDENT HEADCOUNT		STUDENT CONTACT HOURS		STUDENT CREDIT HOURS		TOTAL	FYES	CHES	
				IN-	OUT-	TOTAL	IN-	OUT-	TOTAL	IN-	OUT-				TOTAL
1.1	GENERAL EDUCATION	353	1,053	9,223	7,998	17,221	540,544	473,383	1,013,927	26,304	27,489	26,001	53,490	1,725	2,044
1.2	BUSINESS & HUMAN SERVICES	324	696	4,328	3,413	7,741	158,513	149,238	307,751	303,391	8,361	8,048	16,409	529	620
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	188	299	1,296	1,775	3,071	58,511	84,546	143,057	141,002	2,139	3,639	5,778	186	288
1.4	HEALTH OCCUPATIONS	47	136	949	1,039	1,988	81,201	83,483	164,684	164,611	2,806	2,909	5,715	184	332
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	14	106	923	1,007	1,930	59,096	65,406	124,502	18,955	3,387	3,800	7,187	232	251
1.6	HUMAN DEVELOPMENT	36	70	388	119	507	3,599	1,037	4,636		0	0	0	0	9
1.7	PERSONAL INTEREST	228	401	3,791	1,335	5,126	44,989	13,935	58,924		7	2	9	0	119
0	TOTAL	1,190	2,761	20,898	16,686	37,584	946,453	871,028	1,817,481	654,263	44,189	44,399	88,588	2,856	3,663

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACS2364.XLS)

Oakland Community College

UNDUPLICATED	IN-	OUT-
HEADCOUNT=====	DISTRICT	DISTRICT
	33,796	9,133
		TOTAL
		42,929

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS				STUDENT CREDIT HOURS			
			# OF COURSES DELIVERED		# OF SECTIONS		STUDENT CONTACT HOURS		OCCUPA- TIONAL CONTACT HOURS		STUDENT CREDIT HOURS		STUDENT CREDIT HOURS					
			DISTRICT	OUT- DISTRICT	DISTRICT	OUT- DISTRICT	DISTRICT	OUT- DISTRICT	DISTRICT	OUT- DISTRICT	DISTRICT	OUT- DISTRICT	DISTRICT	OUT- DISTRICT				
1.1	GENERAL EDUCATION	755	3,632	72,029	12,662	84,691	3,203,350	558,093	3,761,443	199,540	224,110	37,967	262,077	8,454	7,584			
1.2	BUSINESS & HUMAN SERVICES	746	1,750	24,325	6,697	31,022	1,179,029	264,266	1,443,295	1,440,682	76,076	14,222	90,298	2,913	2,910			
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	295	381	4,674	1,092	5,766	240,704	50,625	291,329	291,328	15,915	3,230	19,145	618	587			
1.4	HEALTH OCCUPATIONS	190	459	8,339	1,983	10,322	681,836	168,239	850,075	814,160	28,522	6,742	35,264	1,138	1,714			
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	35	592	8,829	1,919	10,748	536,443	111,389	647,832	14,300	37,802	7,901	45,703	1,474	1,306			
1.6	HUMAN DEVELOPMENT	35	97	1,343	629	1,972	33,919	11,202	45,121		2,171	200	2,371	76	91			
1.7	PERSONAL INTEREST	11	13	56	37	93	2,000	619	2,619		93	12	105	3	5			
1.0	TOTAL	2,067	6,924	119,595	25,019	144,614	5,877,281	1,164,433	7,041,714	2,760,010	384,689	70,274	454,963	14,676	14,197			

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

St. Clair County Community College

UNDULICATED	IN-	OUT-
HEADCOUNT=====	DISTRICT	DISTRICT
	6,191	1,913
		TOTAL
		8,104

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				STUDENT HEADCOUNT		STUDENT CONTACT HOURS		OCCUPA- TIONAL CONTACT HOURS		STUDENT CREDIT HOURS		TOTAL	FYES	CHES	
			IN-	DISTRICT	OUT-	TOTAL	IN-	DISTRICT	OUT-	TOTAL	IN-	DISTRICT	OUT-	TOTAL				
1.1	GENERAL EDUCATION	250	876	12,515	2,671	15,186	724,813	152,637	877,450	66,445	42,838	9,073	51,911	1,675	1,769			
1.2	BUSINESS & HUMAN SERVICES	420	823	6,801	1,536	8,337	282,980	57,134	340,114	328,062	16,943	3,403	20,346	656	686			
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	86	136	1,038	299	1,337	64,163	19,042	83,205	82,820	2,587	782	3,369	109	168			
1.4	HEALTH OCCUPATIONS	77	273	2,699	1,929	4,628	163,941	119,654	283,595	281,875	6,309	4,773	11,082	357	572			
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	9	80	1,147	241	1,388	66,384	13,616	80,000	864	4,149	851	5,000	161	161			
1.6	HUMAN DEVELOPMENT	9	21	174	40	214	2,925	656	3,581		183	41	224	7	7			
1.7	PERSONAL INTEREST	25	29	237	58	295	3,312	678	3,990		175	17	192	6	8			
1.0	TOTAL	876	2,238	24,611	6,774	31,385	1,308,518	363,417	1,671,935	760,066	73,184	18,940	92,124	2,971	3,371			

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSEX64.XLS)

Schoolcraft College

UNDULICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	15,806	14,097
		TOTAL
		29,903

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS		STUDENT CREDIT HOURS																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		STUDENT CONTACT HOURS		TOTAL		TOTAL		STUDENT CREDIT HOURS																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																															
			IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-	TOTAL	DISTRICT	IN-	OUT-

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Southwestern Michigan College

UNDULICATED	IN-	OUT-	
HEADCOUNT=====	DISTRICT	DISTRICT	TOTAL
	1,764	2,590	4,354

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				STUDENT HEADCOUNT				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS				STUDENT CREDIT HOURS				TOTAL FYES	CHES																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																	
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2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Washtenaw Community College

UNDUPLICATED	IN-	OUT-
HEADCOUNT====>	DISTRICT	DISTRICT
	18,490	9,311
		TOTAL
		27,801

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL		STUDENT CREDIT HOURS				FYES	CHES
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		CONTACT		STUDENT CREDIT HOURS									
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL				
1.1	GENERAL EDUCATION	264	2,060	31,665	11,910	43,575	1,677,353	627,741	2,305,094	139,929	92,013	34,799	126,812	4,091	4,647			
1.2	BUSINESS & HUMAN SERVICES	382	1,147	12,321	5,184	17,505	601,707	284,674	886,381	886,381	29,631	12,706	42,337	1,366	1,787			
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	202	417	3,396	4,150	7,546	258,358	230,621	488,979	488,979	9,140	10,517	19,657	634	986			
1.4	HEALTH OCCUPATIONS	114	447	4,907	1,799	6,706	258,853	141,385	400,238	400,238	9,647	3,983	13,630	440	807			
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	18	421	6,648	2,132	8,780	392,950	119,217	512,167	0	18,985	6,769	25,754	831	1,033			
1.6	HUMAN DEVELOPMENT	55	152	1,439	720	2,159	29,783	17,601	47,384		206	95	301	10	96			
1.7	PERSONAL INTEREST	153	398	4,285	517	4,802	59,016	8,445	67,461		599	164	763	25	136			
1.0	TOTAL	1,188	5,042	64,661	26,412	91,073	3,278,020	1,429,684	4,707,704	1,915,527	160,221	69,033	229,254	7,397	9,492			

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

Wayne County Community College District

UNDUPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	47,718	7,674
		TOTAL
		55,392

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS DELIVERED	DUPLICATED				STUDENT HEADCOUNT				STUDENT CONTACT HOURS				OCCUPA- TIONAL CONTACT HOURS				STUDENT CREDIT HOURS											
			IN-		OUT-		TOTAL		IN-		OUT-		TOTAL		IN-		OUT-		TOTAL		IN-		OUT-		TOTAL		FYES		CHES	
			DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT	DISTRICT
1.1	GENERAL EDUCATION	153	1,668	37,607	2,407	40,014	2,267,239	149,971	2,417,210	31,402	121,607	7,922	129,529	4,178	4,873															
1.2	BUSINESS & HUMAN SERVICES	214	827	15,209	3,241	18,450	562,469	41,208	603,677	603,677	30,186	2,003	32,189	1,038	1,217															
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	101	288	2,408	462	2,870	195,850	46,545	242,395	247,913	6,648	1,275	7,923	256	489															
1.4	HEALTH OCCUPATIONS	152	453	5,302	837	6,139	496,315	71,844	568,159	568,159	18,566	2,649	21,215	684	1,145															
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	18	469	11,507	661	12,168	530,423	27,999	558,422	0	31,728	1,578	33,306	1,074	1,126															
1.6	HUMAN DEVELOPMENT	51	225	23,339	3,280	26,619	197,173	26,764	223,937		137	93	230	7	451															
1.7	PERSONAL INTEREST	179	401	21,573	2,829	24,402	249,811	23,685	273,496		18	369	387	12	551															
1.0	TOTAL	868	4,331	116,945	13,717	130,662	4,499,280	388,016	4,887,296	1,451,151	208,890	15,889	224,779	7,249	9,852															

2003-04 COURSE ENROLLMENT DATA BY INSTRUCTIONAL SUBACTIVITY
OPERATING FUND (ACSXX64.XLS)

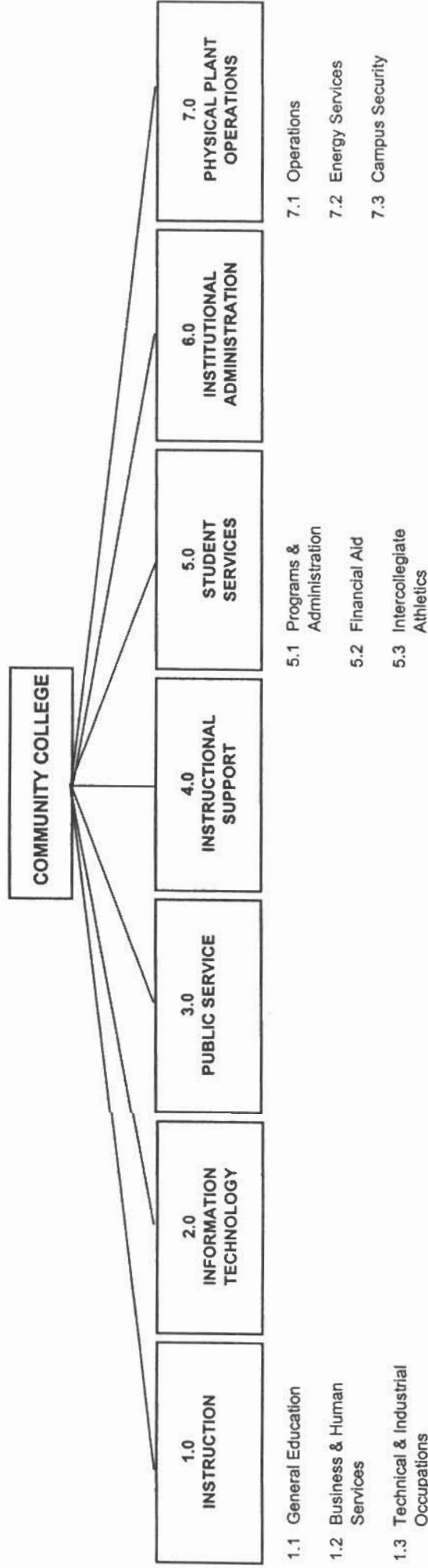
West Shore Community College

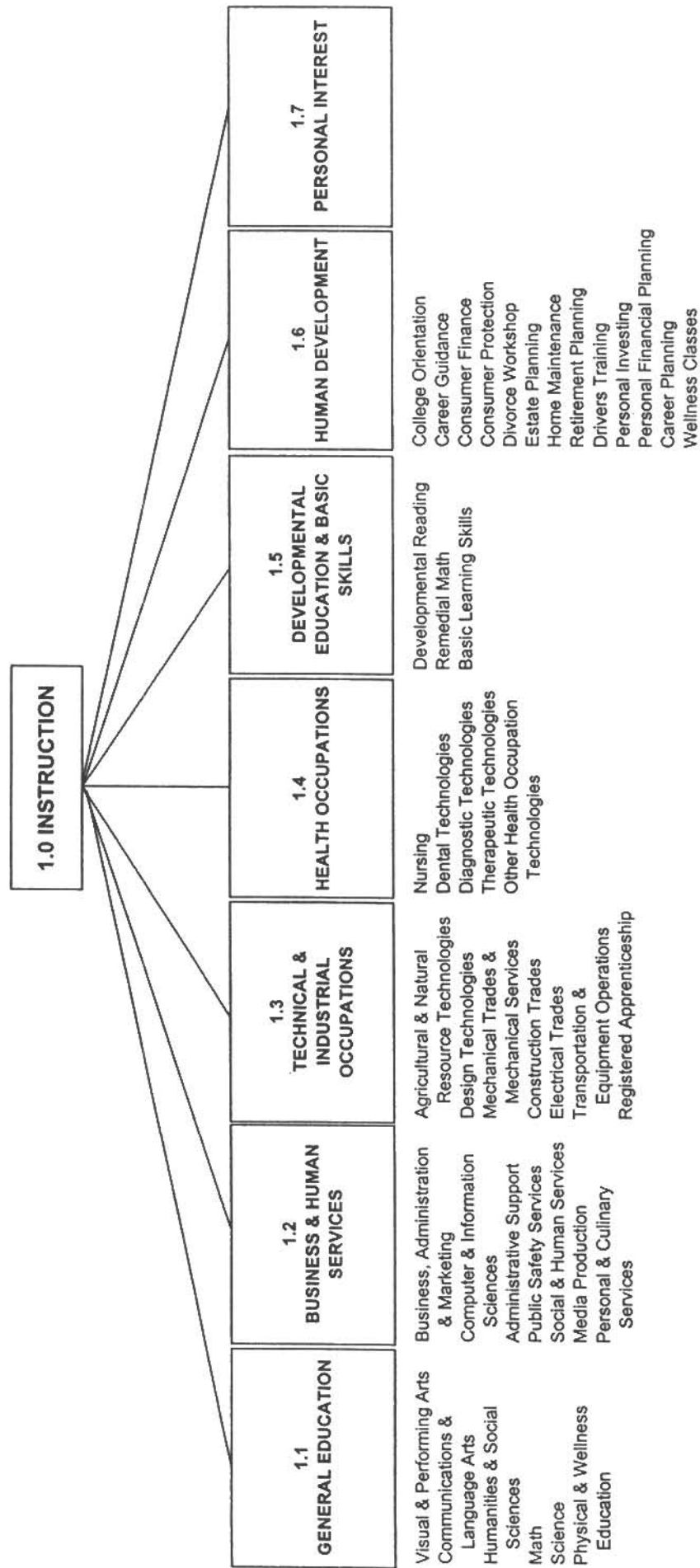
UNDUPLICATED	IN-	OUT-
HEADCOUNT=====>	DISTRICT	DISTRICT
	2,447	325
		TOTAL
		2,772

ACS CODE	# OF COURSES DELIVERED	# OF SECTIONS	DUPLICATED				STUDENT CONTACT HOURS				OCCUPA- TIONAL		STUDENT CREDIT HOURS			
			STUDENT HEADCOUNT		STUDENT CONTACT HOURS		CONTACT HOURS	IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT	OUT- DISTRICT	TOTAL	FYES	CHES	
			IN- DISTRICT	OUT- DISTRICT	TOTAL	IN- DISTRICT										OUT- DISTRICT
1.1	GENERAL EDUCATION	111	299	4,158	545	4,703	229,552	30,496	260,048	17,520	13,099	1,745	14,844	479	524	
1.2	BUSINESS & HUMAN SERVICES	98	175	1,707	321	2,028	92,473	18,128	110,601	105,801	4,936	972	5,908	191	223	
1.3	TECHNICAL & INDUSTRIAL OCCUPATIONS	49	72	322	26	348	18,012	2,368	20,380	20,380	681	96	777	25	41	
1.4	HEALTH OCCUPATIONS	24	33	456	162	618	43,552	14,816	58,368	58,368	1,975	666	2,641	85	118	
1.5	DEVELOPMENTAL EDUC. & BASIC SKILLS	8	50	736	122	858	36,320	6,176	42,496	0	2,202	366	2,568	83	86	
1.6	HUMAN DEVELOPMENT	3	7	135	0	135	342	0	342		0	0	0	0	1	
1.7	PERSONAL INTEREST	10	64	2,014	125	2,139	50,770	3,184	53,954		0	0	0	0	109	
1.0	TOTAL	303	700	9,528	1,301	10,829	471,021	75,168	546,189	202,069	22,893	3,845	26,738	863	1,102	

APPENDIX

MICHIGAN COMMUNITY COLLEGE ACTIVITIES CLASSIFICATION STRUCTURE (ACS)





ABBREVIATIONS USED IN TABLES

CHES	Contact Hour Equated Student (496 student contact hours of instruction)
FYES	Fiscal Year Equated Student (31 semester credit hours)
SCOH	Student Contact Hour (50 minutes of instruction)
SCRH	Student Credit Hour

ACTIVITY DEFINITIONS

(1.0) INSTRUCTION

The Instruction Activity includes those activities carried out for the express purpose of eliciting some measure of educational change in a learner or group of learners. "Educational change" is defined to include: (1) the acquisition or improved understanding of some portion of a body of knowledge; (2) the adoption of new or different attitudes; and (3) the acquisition or measured mastery of a skill or set of skills. The activities that may be carried out to elicit these educational changes include both teaching activities and facilitating activities. The instruction activity includes both credit and non-credit instructional offerings.

Course offerings are classified into one sub-activity classification on a course level. The determination of the classification of instructional offerings into the appropriate sub-activity is based on the basic and primary institutional reason for offering the courses. Briefly stated, the Activities Classification Structure recommends defining sub-activities on the basis of an aggregation of groups of courses of similar subject matter rather than on the basis of the aggregation of instructional offerings that can be applied toward a particular degree or certificate, or what is commonly called a program. Thus, the subject matter of any course determines its sub-activity classification.

(2.0) INFORMATION TECHNOLOGY (IT)

The information technology activity includes the technology costs that benefit the institution as a whole and those specifically related to instructional activities as defined in 1.0. This activity consists of the information technology department, the operation of the computing system for the institution, all programs that are purchased and hardware that is maintained by the IT department.

(3.0) PUBLIC SERVICE

The Public Service Activity includes those activities established to make available to the public the various unique resources and capabilities of the institution for the specific purpose of responding to a community need or solving a community problem. This activity includes the provision of institutional facilities, as well as those services of the faculty and staff that are made available outside the context of the institution's regular instructional program.

(4.0) INSTRUCTIONAL SUPPORT

The Instructional Support Activity includes those activities carried out in direct support of the instructional program. The activities that should be reported in this activity classification include: (1) activities related to the preservation, maintenance, and display of both the stock of knowledge and

educational materials; (2) activities that develop and support instruction; and (3) activities directly related to the administration of instructional programs.

(5.0) STUDENT SERVICES

The Student Services Activity includes those activities carried out with the objective of contributing to the emotional and physical well being of the students, as well as to their intellectual, cultural, and social development outside the context of the institution's regular instructional program.

(6.0) INSTITUTIONAL ADMINISTRATION

The Institutional Administration Activity consists of those activities carried out to provide for both the day-to-day functioning and the long-range viability of the institution as an operating organization. The overall objective of the Institutional Administration Activity is to provide for the institution's organizational effectiveness and continuity.

(7.0) PHYSICAL PLANT OPERATIONS

The Physical Plant Operations Activity consists of those activities related to maintaining existing grounds and facilities, providing utility services, planning and designing future plant expansion and modifications, and safety services.